

NEWS SUMMARY

GENERAL

German terror threat to Reagan

West German terrorists said the bombing of four U.S. military bases was "just a prelude" for President Reagan's visit next week.

Police said the four co-ordinated blasts at the bases might be connected with bomb attacks on IBM offices and an another U.S. computer company, in Düsseldorf. No-one was injured in the explosions.

The terrorists called the Revolutionary Cells, an offshoot of the Reder Meinhof gang, threatened, in a letter to a newspaper, to give President Reagan, an "unforgettable reception" when he visits West Germany for next week's Nato summit. Page 2

Pope's theme

The Pope talked about church unity when he met Protestant leaders in Scotland, Mass in Bethlehem Park, Glasgow, was attended by about 300,000 people.

S. Koreans die

Fifty-three South Korean servicemen were killed when their aircraft crashed on take-off. In Namibia, six people were killed when their aircraft crashed in a game reserve.

Six die in battles

Six people were killed in artillery, rocket and machine-gun exchanges in West Beirut, between pro-Israeli and pro-Iranian groups. Page 3

Aid threatened

Third World development projects by the United Nations may have to be cut by nearly 40 per cent because donor countries have not given enough money.

Memorial goes

Polish authorities removed a marble memorial in Warsaw, laid by Solidarity supporters to commemorate nine people killed in a clash between miners and security forces, in December.

Vietnam offer

Vietnam is willing to withdraw some troops from Kampuchea in return for a pledge from Thailand that it will stop supporting Khmer Rouge guerrillas operating in the border. A new class room from Hanoi. Page 3

Yorkshire floods

Flash floods, up to 18 inches deep, brought chaos to West Yorkshire. Homes and shops in Huddersfield, Dewsbury and Leeds were affected. Weather, Back Page

Hunger striker

Loyalist John James Somerville, sentenced to a minimum jail term of 35 years for his part in the Miami Showband massacre in 1976, started a hunger strike demanding special category status.

Denning apology

Lord Denning apologised for parts of his book 'What Next in the Law' that caused controversy among minority groups. His publishers have withdrawn the book so that offending passages can be deleted.

Petrol increase

Shell is expected to raise pump prices for petrol by up to 10p a gallon within a few days. Texaco put its prices up by 7p to about 166p a gallon on Monday. Page 5

Briefly...

Argentine soccer star Diego Maradona, 21, is to join Barcelona for £3.5m.

A blaze in a Jakarta restaurant killed 16 cooks and waitresses.

India and Pakistan have agreed to resume talks on a non-aggression pact. Page 3

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated).	
RISES	
Treas 134pc 2004-08	£104 + 11
Adams & Gibbon	116 + 10
Assoc. Brit. Foods	138 + 4
Celestion Inds.	22 + 3
De La Rue	580 + 22
Firth (G. M.)	170 + 5
Grand Met.	218 + 4
Harrisons & Cross	637 + 62
Hunting Assoc.	290 + 10
Johnson Grp. Clnrs	268 + 9
LRC	551 + 24
London & Liver.	59 + 6
Marlin The News	345 + 10
McCorquodale	180 + 15
Newmark (Louis)	252 + 18
Oceonics	230 + 20
Read Int.	334 + 10
ROTAPRINT	
Satchi & Satchi	455 + 20
Smiths Inds.	380 + 7
Uhl. Engineering	360 + 15
Clyde Pet.	110 + 5
Harrisons Malay.	165 + 25
Bond Corp.	85 + 5
Pengkalen	335 + 15
FALLS	
GEC	940 - 10
Minet Hldgs.	184 - 6
Plessey	453 - 10
Sonic Sound	73 - 7
Triflex	451 - 34
Minarco	314 - 15
RTZ	428 - 5
Western Mining	297 - 6

BUSINESS

Rally in gilt-edged as sugar price falls

GILTS rallied following last week's fall in U.S. money supply, which boosted hopes that other American banks would follow Citibank's prime rate cut. By the close, medium and long-dated stock was a point ahead on balance. The FT Government Securities Index rose 0.54 to 69.74. Page 35

EQUITIES were steady, but lost early gains. The FT 30-share index closed unchanged at 587.3. Page 35

STERLING fell 30 points to \$1.7875 and ended to Y435 (Y436). But it gained ground against major currencies in London to DM 4.235 (DM 4.2075). SwFr 3.605 (SwFr 3.585) and Ffr 10.99 (Ffr 10.965). Its trade-weighted index rose to 90.5 (90.1). Page 36

DOLLAR rose to DM 2.3775 (DM 2.349). Y244 (Y243.25). SwFr 2.0225 (SwFr 2.001) and Ffr 6.175 (Ffr 6.1275). Its trade-weighted index was 115.4 (114.6). Page 36

WALL STREET was off 2.22 at \$16.31 near the close. Page 34

GOLD fell 55¢ to \$318.1 in London. In New York, the Comex June close was \$317.1. Page 28

WORLD SUGAR prices fell to their lowest for 24 years yesterday on the London market after India had invited bids for shipment. The London daily raw sugar price fell \$7 to \$104 a tonne. Page 23

COPPER PRICES fell below \$800 a tonne on the London Metal Exchange yesterday for the first time since early 1981. Cash higher-grade copper lost over \$22 a tonne to \$770.50.

HENRY KAUFMAN, Wall Street expert on financial trends, warns that banks and investors who normally finance the U.S. Treasury deficit face a liquidity squeeze that will starve American capital markets. Page 23

MEXICO'S primary international reserves have fallen by \$1.1bn this year to \$3.8bn according to Finance Minister Jesus Silva Herzog.

NIGERIA has awarded the last three of six contracts for its £1.4bn railway project over 300 miles to companies in the UK, Italy, France and Brazil. Back Page

WILLIAMS & GILBY'S, the fifth largest clearing bank, plans to launch a card-based current account paying interest from the autumn. Page 8

CO-OPERATIVE Wholesale Society, with sales of £1.9bn last year, is planning to merge with the Co-operative Retail Services, which had sales of £823m. It was announced yesterday. Page 7

HANSON TRUST, the industrial services and food products group, reported pre-tax profits ahead 21 per cent at £22.1m for the six months to March 31. Page 24; Lex Back

MERCANTILE HOUSE, the leading money broker, has agreed to acquire Wall Street stockbroker Oppenheimer Holdings in a £91m deal. Back Page

250 ARGENTINES WERE KILLED AT GOOSE GREEN

News blackout on Stanley

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE DEFENCE MINISTRY in London yesterday placed an official blackout on all news of the fighting in the Port Stanley area, as the campaign by British forces to recapture the Falkland Islands capital apparently entered its final phase.

According to top-level defence officials in Whitehall, no major battle for Port Stanley is expected.

FAKLANDS WEATHER: Wind ENE Force 7-5 (30-40 knots); 15-18 ft seas; 15-18 ft NE swells. Cloudy with rain. Temp mid-40s F. OUTLOOK: Wind E Force 6-7 (25-35 knots); 15 ft seas; 15-18 ft NE swells. Cloudy with rain. Temp upper-40s F.

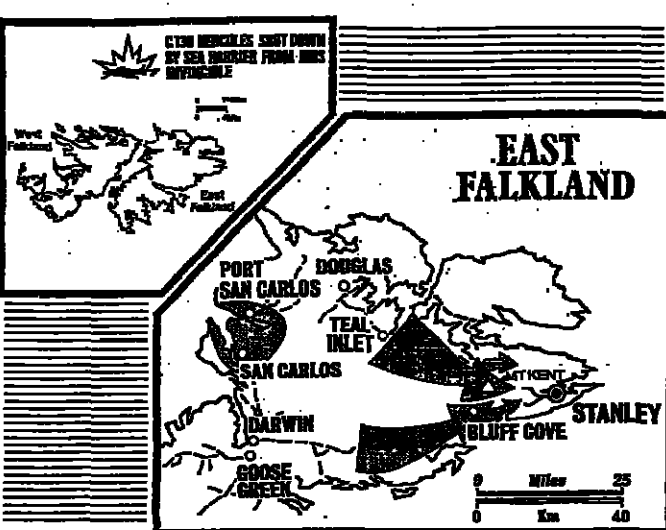
ected for the next three or four days, but defence chiefs are reported confident that the town can be speedily taken. The British troops now in the Port Stanley area are said to be softening up the Argentine

garrison in and around the capital and preparing positions so that "when we fight the battle, we win it".

The last officially released news of the fighting in the eastern corner of East Falkland was of action on Monday night. Clashes between British and Argentine troops were reported from the Mount Kent area, 10 miles outside Port Stanley. British troops are now said to control what had been a lightly defended ridge which dominates the coastal plain before the capital.

Heavy aerial and maritime bombardment of Port Stanley airfield, and of military installations, were also reported to have taken place on Monday.

Earlier it was confirmed that the hamlets of Douglas and Teal Inlet had been captured by British troops. They are believed to have continued south towards Port Stanley to meet substantial, though unspecified, numbers of other



units, which have travelled east over the past few days after the capture of Darwin and Goose Green.

It is pointed out in Whitehall that a few days more will be

needed before these British troops can be fully supplied, reinforced and in position. The Falklands Crisis, Page 2 Editorial Comment, Page 22 Continued on Back Page

Government repeats tough line on withdrawal

BY MARGARET VAN HATTEN AND DAVID TONGE

AS British forces prepared for a major battle to recapture Port Stanley, the government underlined that there could be no question of a ceasefire without a full, supervised Argentine withdrawal from the Falkland Islands.

Ministers also stressed that they were ready to order an assault on the Argentine troops holding Port Stanley. Mr Cecil Parkinson, Conservative Party chairman, said: "We would prefer them to leave, to withdraw, but if they won't we will have to go in and we'll have to repossess the British territory in the Falklands."

Mr Parkinson was speaking after yesterday morning's meeting of the inner cabinet, which considered the effect the news that 250 Argentines had been killed during the recapture of Darwin and Goose Green last week could have on support at home and abroad for the Government's increasingly firm line.

Some 700 Argentine lives have now been lost since the Falklands crisis began, compared with around 130 British deaths. These figures could rise sharply as British forces advance on the 6,000-7,000 Argentine troops dug in around

Port Stanley.

However, the cabinet appears to have rejected the option of laying a long siege to Port Stanley to force the Argentines to surrender. Yesterday, the British task force commander was authorised to accept an Argentine surrender.

The Foreign Office believes Britain could come under increasing pressure abroad if the crisis drags on.

British casualties in the battle for Darwin and Goose Green totalled only 17, ministers appear to expect further opposition at home from the Labour Party now that the extent of

Argentine casualties has become clear.

However, the inner cabinet, which met for nearly two hours, appears already to be looking past the military outcome towards the more intractable problems of securing the islands' long-term future.

One Argentine newspaper yesterday warned that Buenos Aires would continue to attack the islands if they fell totally into British hands. Officials in London are increasingly worried that they may find themselves holding "an

Threat to indexation enrages Italian unions

BY RUPERT CORNWELL IN ROME

ITALY moved closer to major industrial relations disruption yesterday as Confindustria, the national employers' association, unilaterally revoked the "scala mobile", its seven-year-old agreement with the unions on wage indexation.

The accord provides that basic wages are increased every three months in line with the cost of living. The agreement operates in such a way that pay differentials have been reduced considerably.

The Confindustria decision has been in the air for some time, but the timing of the announcement—24 hours after the Bank of Italy made its own formal plea for changes in the scala mobile—was a surprise to most people.

The reaction of the unions,

both at leadership and grass roots level, was predictably fierce. Spontaneous strikes took place in factories up and down the country and last night the confederation of the big three unions, CGIL, CISL and UIL, called a four-hour protest strike for today in all private companies affiliated to Confindustria.

The move is a serious setback for Sig Giovanni Spadolini, the Prime Minister, who has made the success of talks between the government and both sides of industry, on keeping down labour costs, which have been in progress for 11 months, a cornerstone of his efforts to tackle Italy's mounting economic difficulties.

Some observers even believe the latest development could hasten the end of the fragile

five party coalition. Its life expectancy may be determined by a meeting of leaders of the coalition partners within the next fortnight.

Sig Vittorio Merloni, the Confindustria president, however, insisted that the decision had no political overtones. It had been taken, he said, in response to the worsening competitive conditions of industry and the absence of any agreement on labour costs.

Unions, management and government have so far decided only that labour costs growth should be kept to 16 per cent this year but with no understanding on how. Economic decisions could not be delayed indefinitely while the politicians tried to make up their minds, he said.

The indexation agreement plus the provisions of new severance pay legislation would have covered virtually all the 16 per cent, leaving no scope in negotiations for new three-year wage contracts throughout industry.

Sig Merloni said Confindustria's decision to break the scala mobile agreement had been "tough but unanimous." It would in any case still run until the end of January 1983, by which time, he hoped, a new mechanism would have been agreed.

If it is not a more limited but legally binding indexation agreement of 1987 will come back into force, offering protection equivalent to about 55 or 60 per cent of the current scala mobile.

Oppenheimer to quit Anglo American

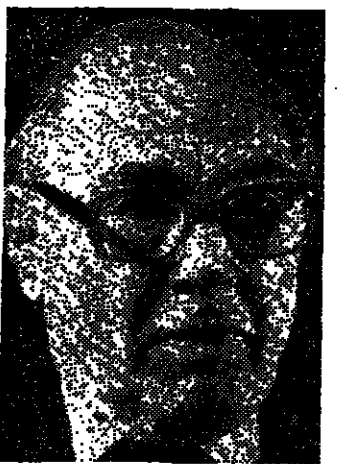
BY J. D. F. JONES IN JOHANNESBURG

MR HARRY OPPENHEIMER yesterday announced that he would retire from the chairmanship and the board of the Anglo American Corporation at the end of this year. He will continue as chairman of De Beers Consolidated Mines.

The news came as a surprise, although Mr Oppenheimer will be 74 in October and there has been speculation about his succession.

As widely expected, the new chairman will be Mr Gavin Rely, a deputy chairman and chairman of the all-important Executive Committee. Mr Oppenheimer's son, Mr Nicholas Oppenheimer, and Mr Julian Ogilvie Thompson, will become joint deputy chairmen when the other deputy-chairman, Sir Keith Acutt, retires at the end of the year.

Mr Oppenheimer said in a statement that it was "time to make a change" as he had been chairman for 25 years. But he added: "It would not be right in present circumstances to make changes in the direction of the diamond industry and I shall therefore continue for the time being to serve as chair-



Mr Harry Oppenheimer stays in De Beers chair

man of De Beers Consolidated Mines and its associated companies."

Mr Oppenheimer's decision to remain in the chair at De Beers is a comment on the grave state of the diamond market. His departure from the Anglo main board signals the beginning of the end of a

career in which he has built up and diversified the legacy of his father, Sir Ernest Oppenheimer, into a \$15bn (£8.3bn) multinational.

Anglo is still firmly based in South Africa, where Mr Oppenheimer has throughout his career spoken out consistently against the apartheid policies of the Government. At a practical level, the Anglo group has done much to pioneer more enlightened labour policies.

Mr Rely, as chairman of South Africa's biggest company, will now take over the role of principal spokesman for South Africa's non-Afrikaner business community, though it is sometimes suggested here that his style will be more cautious than that of Mr Oppenheimer.

It remains to be seen whether Mr Rely will take the opportunity to create a more formalised structure of group management, as Anglo American copes with a recession that has brought serious problems to all its mining sectors.

Men and Matters, Page 22 Mining News, Page 26

CONTENTS

The Versailles summit: the West struggles to agree	22	Management: National Engineering Scholarships	20
Britain's local authorities: the battle of the dustcarts	23	Editorial comment: the Falklands; Spain	22
Technology: new development in nailing machine	12	Cuba's economy: a further tightening of the screw	29
Gardens today: test of plantsmanship	19	Energy review: oil imports into U.S. fall to 1971 levels	30
Commercial law: digest of cases reported in Easter Term	19	Survey: Pharmaceutical Industry 13-18	

American News	5	Foreign Exchanges	26	Overseas News	3	Labour	10
Appointments	29	Gold Markets	26	Racing	13	Unit Trusts	37
Arts	21	Ind. Companies	27-33	Share Information	38, 39	Others	36
Base Rates	29	Leader Page	22	Stock Markets:		Weather	40
Commodities	28	Letters	23	London	35	World Trade News	6
Companies UK 24, 25	27	Lux	24	Wall Street	34		
Crossword	21	London Options	25	Bourses	34	ANNUAL STATEMENTS	
Entertain. Guide	21	Management	22	Technology	12	Advance Services	24
European News	2	Men and Radio	22	TV and Radio	13	Daniel	24
European Stock	51	Mining	26	UK News	28	Edinburgh Invest.	24
FT Actuaries	35	Money Markets	26	General	2-9	Ivory & Sime	25

For latest Share Index phone 01-246 8028

Dollar soars as franc is hit by devaluation fear

BY OUR FOREIGN AND FINANCIAL STAFF

THE U.S. DOLLAR surged ahead in the European foreign exchange markets yesterday as the French franc came under pressure from fresh rumours of a devaluation and dollar interest rates firmed.

In Paris the Bank of France was reported to have intervened persistently in support of the French currency, though dealers believed that the French Government was determined to resist any change in parity until at least after the Versailles summit of industrial nations which starts on Friday.

The market apparently discounted official denials that President Francois Mitterrand raised the hypothesis of a devaluation in conversations with U.S. journalists, or left open the possibility of withdrawal of the franc from the European Monetary System.

Dealers said that those who held francs with suspicion before now held them with more suspicion.

The franc fell from Ffr 6.0850 to the dollar in Paris to Ffr 6.17 in one hour's trading in the morning.

The franc also slipped in London, falling from £1.24 to £1.23. The D-Mark, falling from DM 2.6020 to Ffr 2.6140, or close to its floor within the EMS, before the Bank of France intervention brought the rate back by the close to Ffr 2.6020.

The franc was adversely affected by the general move back into dollars, sparked off by the belief in the markets that U.S. interest rates were not going to come down as expected.

The renewed weakness of the franc and the holding up of U.S. interest rates is undoubtedly embarrassing to the French President on the eve of the Versailles conference.

Speculation

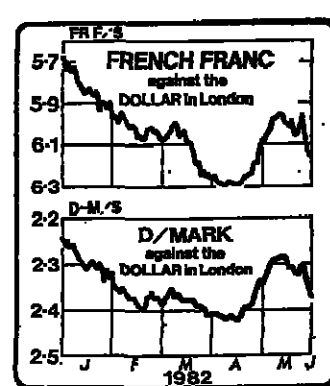
Dealers expected, however, that the more serious pressure on the franc could begin next week after the conference is over.

The Bank of France left the day-to-day money market rate unchanged at 16 per cent.

The West German mark was caught up in the speculation swirling round the French and Belgian francs, falling against the dollar to a five-week-low of DM 2.3750 in Frankfurt at one point, after opening at DM 2.3390.

At the midday fixing the Bundesbank the West German Central Bank officially sold \$40m to support the D-mark, and traders detected some intervention in the open market.

The common view is that the



Bundesbank's scope for supporting the mark against the dollar is limited by the weakness of the French franc, since it is argued that if the dollar were to be pushed down against the D-Mark one side-effect would be to weaken the franc further within the EMS.

Expectations

Some traders suggested that failure to reach a compromise on the U.S. budget may have helped the dollar, since it has tended to raise expectations that longer-term U.S. interest rates will remain firm.

Others argued that interest-rate factors and news such as the modest increase in West German cost-of-living index to a year-on-year rate of 5.3 per cent in May, against 5 per cent in April, were having little or no impact on trading.

In London the pound benefited from the general move out of the Continental currencies, but slipped 30 points against the dollar, to close at \$1.7875.

Its Bank of England trade-weighted index against a basket of currencies improved from 90.1 at Friday's close to 90.5.

The strength of the dollar may have been helped by a widening of the gap between dollar and European interest rates.

The six-month Eurodollar rate firmed 1/4 of a point to 14 1/2 per cent, while the six-month D-Mark deposits fell 1/4 to 8 1/2 per cent.

The Swiss franc rates were down 1/4 to 5 per cent. In London the sterling interest rates fell by about 1/4 of a point with the six-month Euro sterling rate down 1/4 of a point to 13 1/2 per cent.

Money Markets, Page 36

\$ in New York

	May 28	Previous
Spot	\$1.7833-7865	\$1.7970-7990
1 month	0.15-0.21	0.15-0.20
3 months	0.57-0.63	0.62-0.67
12 months	1.95-2.05	1.75-1.85

3.2
MILLION
SQ. FT.

High quality
industrial &
storage space

FOR SALE
in SCOTLAND

- 420 acre site area (approx)
- 2 miles — Glasgow Airport
- Dual carriageway from M8 Motorway
- Rail head & private siding
- Subdivision to virtually any size possible

Joint Sole Agents

GERALD EVE & CO.

Chartered Surveyors
18 Savile Row London W1X 2BP
Telephone: 01-437 0488 Telex: 27206
176 St Vincent Street Glasgow G2 5SG
Telephone: 041-221 6397 Telex: 778825

Hillier Parker
May & Rowden

77 Grosvenor Street London W1A 2BT
Telephone: 01-629 7866 Telex: 267683
5 South Charlotte Street Edinburgh EH2 4AN
Telephone: 031-226 5321 Telex: 727475

EUROPEAN NEWS

CZECHOSLOVAKIA HARD HIT BY HIGHER SOVIET OIL PRICES

Husak in Moscow with plea for aid

BY ANTHONY ROBINSON IN MOSCOW



THE Czechoslovak President and Communist Party leader, Mr Gustav Husak, arrived here yesterday for talks with Soviet leaders which are likely to include a request for additional Soviet economic assistance. The visit, although planned well in advance, follows a week of important developments on the Soviet political scene and the Czechoslovak delegation will almost certainly try to find out whether the top leadership changes will lead to any change in Soviet thinking towards Eastern Europe.

Mr Husak has received close political support from President Leonid Brezhnev, symbolised by the Soviet leader's presence at

Mr Husak (left) close political friends

the Czechoslovak Communist party congress in Prague last April. But the economic assistance given to Czechoslovakia after suppression of the "Prague spring" by Warsaw Pact forces in August, 1968, is no longer forthcoming. Since 1968, the Czechoslovak economy has been tied increasingly closer to the Soviet Union. But the development of heavy engineering based on imported Soviet raw materials has led to a high energy and raw material consuming economy ill-suited to Czechoslovakia's traditional light engineering traditions. High dependence on Soviet supplies have made it particularly vulnerable to the current Soviet policy of making its Comecon partners pay more for energy and raw materials and physically reducing oil supplies by 10

per cent. Despite the ritual expressions of mutual esteem, Soviet leaders are believed to be increasingly critical of the failure of Mr Husak to achieve the kind of successful "normalisation" carried out by Mr Janos Kadar in Hungary after the Budapest rising of 1956. With Poland in the forefront of their minds, the Soviet leaders must also be aware that the economic and political stagnation of the past 14 years could well lead to a renewal of discontent in Czechoslovakia. Czechs and Slovaks used to be the richest people in Eastern Europe but last week they suffered the humiliation of being told by Hungary that cross-border shopping trips to buy food and Hungarian goods were no longer permissible.

Consumer prices rise sharply in EEC

CONSUMER prices in the European Community showed their highest monthly rise in a year in April, the EEC statistics office said yesterday. Reuter reports from Luxembourg.

The consumer price index for the 10 EEC countries rose 1.2 per cent between March and April, compared with 0.8 per cent the previous month and 1.6 per cent in April 1981.

The annual inflation rate, however, continued to slow down on a year-to-year basis, falling from 11.6 per cent in March to 11.2 per cent in April, the lowest increase since August 1979.

The inflation rate was still ahead of the EEC's main industrial competitors, however, it said. Annual inflation in the U.S. in April was 6.1 per cent, while in Japan it was 3 per cent.

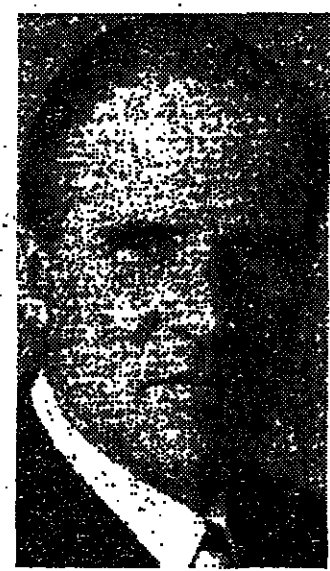
Inside the EEC, the monthly inflation rate was highest in Greece and Britain and lowest in Luxembourg, the Netherlands, West Germany and Denmark, the office said.

African 'Helsinki' call

Sig Emilio Colombo, the Italian Foreign Minister, yesterday urged consideration of a conference on security and co-operation in Africa, along the lines of the 1975 Helsinki conference on European Security. Reuter reports from Rome. Such a conference would establish clear provisions and precise guidelines on international policy towards Africa for the benefit of its people and the cause of world peace, he said.

Athens bans cars

Private cars and lorries were banned in the centre of Athens as from yesterday in an attempt to free the Greek capital from a poisonous cloud caused by pollution. Reuter reports from Athens. The ban will continue throughout this month, the Government said. Outside the centre of the capital the cars will circulate on an odd-even number basis in June.



President Karl Carstens

Carstens for U.S.

President Karl Carstens of West Germany will pay a visit to the U.S. in October next year to mark the 300th anniversary of German settlers there, AP reports from Bonn.

Outlook improves

The expectations of West Germany's manufacturing industry generally improved in April although concern remains over the current situation, the IFO economic institute said, Reuter reports from Munich.

Warsaw memorial

Polish authorities have removed a marble stone laid by Solidarity union supporters in a central Warsaw square to commemorate nine people killed in a clash between miners and security forces last December. Reuter reports. A plain flagstone was replaced during the night on the spot where the unauthorised grey marble memorial was laid yesterday.

Van Agt pledges to press ahead with controversial budget

BY WALTER ELLIS IN AMSTERDAM

THE DUTCH Prime Minister, Mr Dries van Agt, confirmed yesterday that he intends to press forward with the controversial interim budget, centred on large-scale spending cuts, which brought down his previous administration.

This budget relates formally to 1982, but the Premier urged the Labour Party, his former coalition partners, not only by the extent of the cuts he had in mind but by his intention to extend them into next year. A total of some £1.12bn (£2.6bn) is involved and the intention is to reduce the burden of the welfare state and hold down the level of public borrowing to about 8 per cent of gross national income.

If things go as planned, the interim budget should be sent to Parliament before the summer recess and would be seen as a precursor of even more restraint following a victory by Mr van Agt in the general election next September.

Polling, meanwhile, takes place in municipal elections today and the main political parties are anxious to maximise their strength.

The provincial elections in March showed a distinct slump in support for the Labour Party. If today's poll confirms this trend, Mr van Agt's Christian Democrats and the opposition Liberal Party can look forward to forming the country's next administration.

If Labour shows signs of a significant recovery, however, protracted negotiations after September can be expected, with a fresh coalition perhaps not emerging before Christmas.

Mr van Agt, who now heads a minority interim Government with the centre-left Democrats 66, said yesterday that the new cabinet would probably take a decision on a date for the election within the next few days. If, as expected, September 8 is chosen, it will mean that polling will take place before the Prime Minister has been able to present his proposed 1983 budget. Labour Democrats 66 and the Liberals are all determined that the election should come first, and that Mr van Agt seems certain to give way.

A four-day strike in Rotterdam by container handlers at the European Container Terminal company appears to have been ended. Union leaders agreed yesterday to secure a lifting of the blockade on the company in return for a wage rise of £128.50 (£6.15) a week and an investigation into working hours and conditions.

Workers are expected to ratify the agreement at a mass meeting today. Some 1,200 container handlers have been on strike, holding up Dutch imports and causing added congestion in the port of Rotterdam.

But a two-week-old strike of grain handlers employed by Grann Elevator Maatschappij and several smaller Rotterdam companies is to continue with no end in sight following a rejection by workers of the management's latest offer.

Ekofisk oil and gas field back in action after fire

BY FAY GJESTER IN OSLO

OIL AND GAS production from Norway's Ekofisk field in the North Sea was restarted "cautiously" on Monday, initially at a rate of only 25,000 barrels per day. Output was halted last Thursday after fires in the field's two flare towers.

The operator oil company, Phillips Petroleum, said yesterday it was increasing output slowly to the normal 350,000 b/d level. In the process, it hoped to discover how oil became mixed with the gas in the flaring system.

It was the leakage of oil into the system which caused the fires—first in the southern tower, then on the northern. The two unmanned towers lie about one kilometre apart on either end of the field, linked by bridges with the other Ekofisk installations—production and hotel platforms, administration centre, and storage tank.

At one stage, burning oil spilled from the southern tower on to the sea, and the slick burned for nearly an hour before it was extinguished by three vessels with fire-fighting equipment. No one was injured, and damage to the tower was limited. The southern tower is now being repaired and only the northern tower is in use.

Meanwhile, the offshore industry faces the threat of strikes that could stop both production and exploration on the Norwegian shelf. Leaders of ROF, the largest rig workers union, have rejected the employers' pay offer and are seeking a Labour Court ruling on their right to call a strike while their 2,000 members are being balloted about the offer. A decision is expected next week.

Portuguese MPs begin debate on constitution

BY DIANA SMITH IN LISBON

THE PROPOSED revisions to Portugal's leftward-leaning constitution came before the full Parliament today after months of delay. There is some scepticism, however, about the chances of the 250-deputy assembly completing the debate and voting on the changes before the summer break, due in late July.

Some of the key points for which non-Socialists have been pressing a marked liberalisation of the economic content of the constitution, reduction in the powers of the President to dismiss and appoint government ministers, and a diminished role for the armed forces—have not been resolved to their satisfaction during the committee work on the constitutional review.

The Communists and Socialists do not want to see phrases like "the irreversibility of nationalisations" and "the road to socialism" disappearing from the constitution. However, unless these terms are dropped it will be very difficult for the centre-right coalition Government to sort out the onerous public sector which was nationalised in 1975. The state is having to support several heavily-losing concerns.

Some Social Democrat and Christian Democrat leaders hope that in the parliamentary debates that begin today, it will be possible to fight for elimination of these awkward clauses. If the debates keep up a reasonable pace, the constitution could be revised by October or November, paving the way for complementary legislation to alter labour laws and giving the private sector access to areas like banking and insurance.

U.S. plans 'thousands of nuclear warheads'

By David Fishlock, Science Editor

NUCLEAR warheads planned by the Pentagon for its new nuclear weapon programmes will certainly number several thousand and could number 10,000 or more, according to the latest yearbook surveying world armaments and disarmaments from the Stockholm International Peace Research Institute.

The main weapon programmes are for the MX land-based inter-continental ballistic missiles, the Trident I and II submarine missiles, several thousand cruise missiles and tactical nuclear weapons ("neutron bombs"). For these programmes, the U.S. will require substantial new supplies of plutonium, Sipri concludes.

The stripping of obsolescent weapons—the main source of plutonium for the Pentagon since its production reactors were shut down in the 1960s—will not be sufficient. This is because the new weapons will use only plutonium of greater efficiency, whereas older weapons used highly enriched uranium as well. Also, such weapons as MX and Trident have a greater number of warheads.

Laser methods for purifying plutonium from nuclear reactors, to make it suitable for nuclear weapons, are "unlikely to be simple or cheap enough for most non-nuclear weapon countries to develop on their own," says the report. Laser methods of plutonium enrichment are likely to remain technologically sophisticated and expensive.

Any country trying to develop such techniques would be faced with high costs and long lead times. It would be much simpler to use the same techniques to make highly enriched uranium for nuclear weapons. This is because, in the gaseous form the techniques require, the high toxicity and radio-activity of plutonium is far more difficult to handle.

One reason suggested why the Pentagon is funding research on plutonium enrichment is to develop nuclear weapons less radio-active. U.S. nuclear submarines, who sleep in the rooms where nuclear warheads are stored—would then be exposed to less radiation.

W. German terrorists bomb bases

BONN—West German terrorists bombed four U.S. military bases as part of what they termed an "unforgettable reception" for President Ronald Reagan, who begins a visit here next week. No one was injured in the blasts but damage from the apparently co-ordinated attacks in Frankfurt, Hanau, Gelnhausen and Bamberg was estimated at more than £70,000.

The Revolutionary Cells, an offshoot of the Red Army Faction, founded by Andreas Baader and Ulrike Meinhof, claimed responsibility in a letter that warned the bombings were just "a prelude" to the reception planned for Mr Reagan when he visits Bonn and West Berlin on June 9-11.

The Revolutionary Cells, which the West German Interior Ministry recently said was the country's most dangerous left-wing terror group, has claimed responsibility for at least two or more than a dozen attacks on the U.S. military in West Germany in the past year.

Security officials are especially worried about Mr Reagan's visit to West Berlin on June 11. Rebellious youths in the city have staged riots in protests against state visits in recent years.

Reagan trip to Europe, Page 5

Rothmans deal challenge rejected

By Larry Klinger in Brussels

PHILIP MORRIS, the U.S. tobacco company which last year acquired a 22 per cent stake in London-based Rothmans International from the South African Rembrandt group, yesterday rejected any suggestion that the deal might break EEC competition rules.

The company said it was confident when the deal was made that it was consistent with EEC law and it would now pursue "all available procedures to obtain a full and objective examination of the facts."

Both Philip Morris, the world's second largest tobacco company and maker of the best-selling Marlboro brand, and Rembrandt, the holding company for Dr Anton Rupert's business interests, were asked last week by the European Commission to demonstrate that EEC anti-trust law had not been infringed.

In a letter to the companies, Mr Frans Andriessen, the Commissioner responsible for EEC competition policy, set out the Commission's "presumed objections" to the deal, demanding a reply within eight weeks.

A Philip Morris spokesman said yesterday that the company was confident that, when the facts were examined and all the arguments had been heard, the Commission would find that the deal neither distorted competition in Europe nor was an abuse of a dominant market position.

In a prepared statement, the company said: "The EEC cigarette market is characterised by unlimited consumer choice from among the products of at least 40 different companies, including large state monopolies in France and Italy and such international companies as American Tobacco, Imperial Group, Reemtsma and R. J. Reynolds.

"In this highly competitive environment it is difficult to envisage how this investment by Philip Morris in Rothmans Tobacco Holdings could lead to distortion of competition or abuse of dominant position to the detriment of consumers in any one EEC country, much less in the Common Market as a whole.

Strike closes banks in Greece again

By Victor Walker in Athens

MOST GREEK banks stayed closed again yesterday after the Federation of Bank Employee Associations called a new 48-hour strike in support of salary demands. The strike went ahead although three bank unions called on their members to return to work.

They claimed that the basic demands of the bank employees had been granted and that as a result the strike had acquired political objectives.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

Comecon wrestles with mounting problems

BY LESLIE COLTITT IN BERLIN

THE PRIME MINISTERS of the Comecon countries meet in Hungary next Tuesday faced with falling growth rates, the difficulty of co-ordinating their economic plans and the continued slide in Poland's industrial production.

The conference of the 10-member economic body which includes Cuba, Vietnam and Mongolia outside Europe, promises to be as difficult for the participants as last July's summit meeting in Bulgaria. East European economic officials said that Comecon's problems are so intractable that little is expected to result from the Budapest meeting.

A sweeping reform of the economic and financial relations between the Comecon countries

is regarded as urgent. However, there is little hope that anything can be achieved because of resistance from the Soviet Union which dominates the group. One East European noted: "It is as if the U.S. were a member of the EEC."

Mr Marian Krzak, Poland's Finance Minister, has urged that Comecon barter trade, "with money playing a secondary, registering role," must give way to a financial system enabling independent factories to buy the currencies of Socialist countries and to use them. Such reform has been urged vainly by East European economists since the 1960s.

A key reason is that the Soviet economy remains highly centralised, along with that of East Germany, Czechoslovakia and Romania, while the Hungarian economy is well along the road to internal economic reform, having shifted most of its trade to the West. Poland's factories have gained greater autonomy on paper but they are mainly concerned with hand-to-mouth survival.

Hungary and Poland are expected to put forward proposals for a new system of settling inter-Comecon payments especially for the joint capital ventures such as the Urengoi gas pipeline from Western Siberia to Europe. The East Europeans want a settlement system based on international prices instead of inter-Comecon prices which,

they say, favour Soviet energy exports and are detrimental to East European exports of machinery and services.

The meeting of Comecon Prime Ministers, not unlike the conference of Western leaders in Versailles, will have little influence on the flagging growth rate of Communist countries. With virtual zero economic growth expected in real terms this year by most East European countries, and a steep decline in the Polish economy, the Premiers and their delegations are expected to offer the standard prescriptions: increased productivity, more efficient use of energy and raw materials and the use of the latest scientific and technical advances in production.

men led some UK companies to question the validity of the payment assurances.

But, if part of Mr Ceausescu's reshuffle is genuinely designed to improve the sorry state of Romanian relations with the West, other recent moves by the Romanian President seem to have more complicated motives.

Mrs Aneta Spornic was recently switched from Education Minister to the State Planning Commission, and two of her deputies were dismissed, because of their links with a transcendental meditation cult.

Mr Ceausescu's motive is cracking down on the mediators was perhaps revealed in a recent official magazine article which accused the cult, with its links with Romanian emigres in the West, of trying to undermine the ruling Romanian Communist Party and to take Romania out of the Warsaw Pact.

Polish coal output sharply up

BY CHRISTOPHER BOSINSKI IN WARSAW

POLISH OFFICIALS have reported a large increase in this year's coal output. For the first five months of this year, Polish miners extracted 79.2m tonnes of coal, a rise of 16.3 per cent over the same period last year.

The Ministry of Mining said that output from the mines, which were taken over by the military authorities with the onset of martial law last December 13, reached 16m tonnes for May this year, an increase of 24 per cent on production in May last year.

The figures have prompted the authorities to discard caution, and Mr Zbigniew Madej, the Chief of the Planning Commission, has predicted

that output this year would top 185m tonnes compared with 163m last year.

Earlier this year officials, uncertain whether the necessary spare parts and machinery would be forthcoming, spoke of no more than 175m tonnes.

Evidently the authorities have come to the conclusion that the high rates paid to miners for Saturday working—ever a source of conflict with Solidarity, the free trade union last year—will suffice to maintain production. Strikes and absenteeism are now offences punishable by heavy penalties.

The mining industry has also said that 10.7m tonnes of out-

put so far this year had been set aside for export. Some 9.7m tonnes appear to have been exported, compared with 6m tonnes in the same period of 1981.

It seems that some 5.2m tonnes has gone to hard currency markets. A decision on how much coal will be available for export this year will be taken in late June, but Zycie Warszawy, the Warsaw daily newspaper, has suggested the figure could be in the region of 28m tonnes with 14m to 15m tonnes going to the West. Last year total exports were 15m tonnes while the figure in 1980 was 31m tonnes.

Uncertain future for Sweden's special steel manufacturers

EVEN SWEDEN'S much-vaunted, high-quality, special steel makers have been hit hard by the depressed world market. After a period of painful and costly contraction, they are still deeply affected by the world recession.

Their answer has been to increase quality and productivity but demand has remained poor. For the future, they are looking at further modernisation and new technological developments to save them. Some experts think that may not be enough.

Sweden has suffered the same precipitous decline in demand for steel as other industrialised countries, but its problems have been aggravated by its small domestic market. In order to stay large enough to survive in a steel world full of giants, it has had to push hard on the export front.

Its achievements have been impressive. Last year, nearly 80 per cent of its total 3.7m tonnes production went for export, making the country some SKr 8bn (£755m) in earnings. At the same time, although it imported 1.8m tonnes of steel, it was low grade and worth

only SKr 4.3bn. The traditionally handsome surplus on its steel trade is thanks to the unusual profile of the Swedish steel industry. The private steel producers have concentrated on the high quality, high value-added steels while the bulk of domestic ordinary steel production has been left to the majority state-owned Svenska Stal AB (SSAB).

Special steels—which made up of some stainless steels, tool and high speed steels—account for more than one third of the volume of Swedish production. That compares with say, Britain, where it is less than 1 per cent of total steel output.

The Swedes are proud of their export record which they say they have managed to support in the declining market by substantial investment in new processes while radically cutting back on obsolete capacity.

The Ironmasters' Association (Jernkontoret) in Stockholm, which represents all Swedish steel makers, said there had been considerable cuts in nominal steel capacity from 7.5m tonnes in 1975 to 5.7m tonnes last year. Further reduc-

Despite painful and expensive construction, Sweden's high-quality special steel makers are still deeply affected by the world recession and the depressed market. Mark Webster, recently in Stockholm, examines the prospects for an industry which has so far survived by increasing its productivity, fierce competition and a high level of exports.

tion is likely. The modernisation has led to the closure of all the old open-hearth furnaces. In addition, continuous casting—which produces semi-finished products from hot metal without an intermediate cooling process—now accounts for more than 70 per cent of total steel output.

But the Swedish steel industry cannot survive by modernisation and contraction alone. While some are scrapping along on meagre profits, the bulk are in severe financial difficulties. Most of the private producers agree that someone should close. They also agree it should be someone else.

Since 1977, mergers in the private sector have been in the air and there was talk of close co-operation between three of the biggest producers—SKF Steel, Uddeholm and Fagersta—which came to nothing. Then in 1979, Granges Nyby merged with the stainless steel interests of Uddeholm to form Nyby Uddeholm, and Sandvik and Uddeholm together formed Uddeholm Strip Steel.

Although more talks are taking place between Fagersta and Uddeholm with a view to closer co-operation in certain products, the pattern has been one of fierce competition between the Swedish private steel makers.

As profitability has plunged they have all shed staff, cutting employment in the private steel sector by nearly one third to 25,500 over the past five years. It has paid off in increased productivity.

One of the biggest independent, SKF Steel—part of the bearing giant—has pushed productivity in its two remaining plants higher than the Japanese, according to Mr Karl David Sundberg, its executive director.

The company sent 70 of its employees off to Japan for a study course to see how the Japanese did it. The result, according to Mr Sundberg, was "dramatic." "These guys came back with very good motivation because they came back with the feeling that if they can do it so can we. The workers look on it as a contest to see who can produce more."

Even so, it took the improved pricing structure introduced by the EEC to turn last year's losses into a small profit of SKr 26m for the first three months of this year. The prospects for the year as a whole

indicate the company will only just be in the black.

The poor profitability could mean that SKF may soon have to put an end to its 1979 gamble when it decided to expand its activities in high speed and tool steel, much to the fury of its Swedish competitors.

The logic of the move for SKF, Mr Sundberg said, was that the group was already the biggest consumer of high-speed tools in Europe and it seemed reasonable to supply its own requirements. Volume has been too low, however, and losses have been heavy.

The chance of SKF shutting its high-speed and tool steel operations offers a glimmer of hope to the hard-pressed Uddeholm group which chalked up losses of SKr 329m last year, as sales slumped from SKr 3.57bn to SKr 3.25bn because of weak demand for special steels in all the company's markets.

Uddeholm has tried everything, from a new management team in 1981 to deconcentration of all its operations so there are now 25 divisions instead of the original eight. But its man-

agement agrees it has a long haul back to profitability.

Along with all other Swedish steelmakers, it fears the outcome of the current anti-dumping suits filed in the U.S. against some European manufacturers. If the U.S. becomes more protectionist, it could threaten the SKr 1bn-worth of Swedish steel exports sold last year.

As if external troubles were not enough, the country has been engaged in a row about scrap. Both the private and the public sector have been increasing their consumption of scrap because it is the cheapest way to make steel. The result has been growing competition for domestic and imported scrap.

A deal has been reached between all parties for the time being. But the private steelmakers accept that their long-term future can only be safeguarded by making steel economically from iron ore and not scrap. Three processes have been developed, but none has yet achieved widespread commercial acceptance. Until, at least one, the future is bound to remain uncertain.

Nigeria's output of oil reaches Opec ceiling

BY MICHAEL HOLMAN IN LAGOS

NIGERIA'S average daily oil production for May reached 1.3m barrels a day, the ceiling established by Opec in Vienna last February, industry officials said yesterday.

On some days last month, lifting reached 1.5m b/d, the officials added. They forecast a review of Opec production ceilings should demand for Nigeria's Bonny Light oil be sustained amidst a general recovery in the oil market.

The figures are seen by officials as vindicating their stand earlier this year when Nigeria refused to cut its price despite intense market pressure.

At one point in March, output fell to 688,000 b/d, a little over a third of the 1.8m b/d achieved in December and January. The fall, a consequence of Nigeria's determination to maintain the price of Bonny Light at \$35.50 a barrel, \$4.50 above the then price of comparable North Sea oil, seriously exacerbated the country's growing balance of payments difficulties.

In the first of a series of emergency measures, on March 23 the country's central bank suspended the opening of letters of credit and foreign exchange applications. This was

followed by a wide-ranging austerity package including import curbs, introduced by President Shugu Shagari in April.

Announcing the measures, the President disclosed that the fall in oil production would reduce estimated Government revenue this year from Naira 11.6bn (£9.7bn) to Naira 8.9bn.

Nigerian officials have been surprised at the rate of recovery in production, but remain cautious about predicting output in the coming months. Among the many variables in the market, they say, is the final outcome of the Iran-Iraq war.

Although the May recovery is welcome news, officials also point out that severe import curbs remain necessary. Even if Nigeria continues to produce at an average of 1.3m b/d this year, there will still be a substantial monthly trade deficit, unless imports can be cut below last year's monthly average of N1.2bn (£1.8bn).

President Shagari will meet the former Biafran leader, Mr Chukwuemeka Ojukwu, when the latter returns to Nigeria after 12 years in exile. Mr Ojukwu, who has not given a date for his return since he was pardoned last month by the President, has been in exile in the Ivory Coast.

Deng said to want talks with Reagan

CHINA'S leader, Deng Xiaoping, said yesterday that he wants to meet President Ronald Reagan to discuss U.S. arms sales to Taiwan and other issues, Senator Howard Baker, U.S. Senate majority leader, said. AP-DJ reports from Peking.

"It's clear he is concerned for the future of the relationship," Senator Baker said after meeting Deng.

They had discussed the Taiwan Relations Act which obligates the U.S. to aid in Taiwan's self-defence, the Senator added. China says the Act must be amended or abolished.

In Tokyo yesterday, Mr Zenko Suzuki, the Japanese Prime Minister, told the visiting Chinese Premier, Zhao Ziyang, that Japan was deeply concerned about difficulties in relations between Peking and Washington, a Government official said.

AN American woman has been detained in Peking in connection with the alleged theft of state secrets, Tony Walker reports.

Miss Lisa Wiesner, an economics graduate student from the University of Denver, was taken into custody by public security officials early on Friday. She has not been charged. Miss Wiesner was working as an English language teacher and staying at the Friendship guest house in Peking.

Gulf war denial

Reports that Gulf Co-operation Council members had offered Iran \$25bn (£14bn) to stop the war with Iraq were categorically denied in Bahrain yesterday by Sheikh Mohammed bin Mubarak al-Khalifa. Foreign Affairs Minister, Mary Frings writes from Bahrain.

The time to offer help in repairing the damage caused by the war would come only after the two sides had made peace, he added.

Australian pact

The Australian Government agreed yesterday to a plan for closer economic relations with New Zealand and the eventual creation of a common market of 18m people. Reuter reports from Canberra. The Deputy Prime Minister, Mr Doug Anthony, said details of the agreement would probably be released on Friday.

Beirut fighting

Pro-Iraqi militia battled PLO-irregulars and other leftist factions in the Lebanese capital of Beirut yesterday and police said at least six people were killed and 35 wounded in the nightlong hostilities, AP reports from Beirut.

Ali to see Begin

Egypt's Foreign Minister, Mr Kamel Hassan Ali, will hold talks today with Prime Minister Menachem Begin of Israel on bi-lateral relations, Reuter reports from Cairo.

Alain Cass in Hanoi reports on the move towards a more conciliatory foreign policy Vietnam offer on Kampuchean withdrawal

VIETNAM IS willing to "take the first steps" and withdraw some troops from Kampuchea in return for a pledge from Thailand that it will stop supporting Khmer Rouge guerrillas operating along the Thai border.

This subtle, but important concession was made by Mr Nguyen Co Thach, Vietnam's Foreign Minister—who is to visit Singapore and the Philippines in July—in a bid to break the deadlock over the crisis in Kampuchea. Previously Vietnam has insisted that Thailand actively stops supplies reaching the Khmer guerrillas, who have been fighting against 200,000 Vietnamese troops in Kampuchea since they invaded in 1979.

Although only a minor concession, Mr Thach's remarks, made in the following interview with the Financial Times, indicate some new flexibility in Vietnam's position. Mr Thach said Vietnamese troops had had a "wonderful" offensive this last dry season against the Khmer Rouge guerrillas.

Mr Thach's visit to Singapore in July will be his first since the invasion in 1979 and it may also indicate that Vietnam is now looking for a way out of the present impasse. It followed his recent visit to Europe, where he sought aid to rebuild Vietnam's shattered economy.

Although one or two countries—notably France—pledged modest amounts of new aid, it was made clear to Mr Thach that further assistance would depend on progress in Kampuchea.

Vietnam has also invited a team from the International Monetary Fund to Hanoi later this month to discuss a request for help on its balance of payments. Vietnam has defaulted on virtually all of the interest due this year and last year on its \$3.5bn (£1.94bn) in foreign debt, although it recently made a \$25m payment to the IMF.

The talks in Singapore will

follow a meeting of foreign ministers from the Association of South-East Asian Nations (ASEAN) on June 14 to discuss principally the failure to forge an anti-Vietnamese coalition of all the Khmer groups called after the 1979 invasion.

Excerpts from the interview: If the Khmer Rouge are no longer a threat, why do you still need 200,000 troops in Kampuchea?

Because there are Chinese expansionists behind the Khmer Rouge. If you are since about peace, why not withdraw some troops unilaterally as a gesture?

If Thailand agrees to stop supporting Pol Pot and other reactionaries, Khmer forces preventing the rebirth of Kampuchea, then Vietnam would probably take the first step and withdraw some of its forces. What are you going to do about the hundreds of thousands of Khmer refugees in Thailand?

Kampuchea has said many times that it is willing to talk to the parties concerned on how to deal with its problems. You have been invited to go to Singapore and Indonesia to discuss the Kampuchean crisis. Are you going?

I shall go to Burma, Singapore and the Philippines in July. I will try to visit Indonesia later in the year. Will you discuss the outline of a possible solution, including the withdrawal of Vietnamese troops from Kampuchea?

The question of Kampuchea has two aspects: internal and international. We could discuss the international aspect. As for the question of troop withdrawals, this is linked to the cessation of the threat from China, and I think my colleague in Singapore could not guarantee that.

You mean China's support for Pol Pot?

Not only that. They have concentrations of troops on the



Mr Nguyen Co Thach: the last dry season offensive against Pol Pot was "wonderful."

border with Laos, on our border and they support Pol Pot. They also have hegemonistic designs on Indochina. We ask for a non-aggression treaty with China. Would you consider a step-by-step agreement beginning with the cessation of supplies to Pol Pot?

Yes, we have proposed a partial withdrawal if the Thais stop helping Pol Pot. When you talk of a partial withdrawal, do you mean pulling some troops out completely or just pulling some back from their present position?

A complete withdrawal of part of our forces. Would you accept a de-militarised zone on both sides? Any kind of measure that can ensure peace and stability on the border. The three Indo-Chinese states have proposed a non-aggression treaty and respect for sovereignty, independence, and non-interference in the internal affairs of these countries. I have also said without ambiguity that we will withdraw totally and completely all our forces when the Chinese end

their threat. It is a burden for us. What guarantees could you give the countries of ASEAN that you would not cross their borders, invade them in turn?

All legitimate guarantees they need. For instance, international supervision and control along the border. It has been suggested that, as a first step towards agreement on who represents Kampuchea at the UN, that neither Pol Pot nor Heng Samrin, Kampuchea's present leader, hold the seat; that it be kept vacant pending resolution of the crisis. Would you accept this formula?

The question of the seat is not only in the interests of Kampuchea, it is also in the interests of the UN. So, if the UN decides to have a vacant seat and not give it to the present government in Phnom Penh, then yes.

What about elections in Kampuchea or a coalition?

If they accept we accept, but we do not accept such things

in Vietnam. You must ask Mr Heng Samrin that. It is not within my competence. You also have 40,000 troops in Laos. What are they doing there and would you agree to pull them out as part of a wider agreement?

The ASEAN countries have never raised this question. I have said to them it is very interesting that our troops in Kampuchea present a threat but out troops in Laos do not. It all depends on the security situation. Deng Xiaoping (the Chinese leader) has talked of a second lesson. We must be prepared.

Is the (Western) policy of bleeding Vietnam white—political and economic isolation—working?

They hope we will collapse. After 1979 they said we would collapse. It is now 1982. We are still here. I have a small problem with my foot (he had broken a toe jogging), but I can still stand. So can Vietnam. But you have substantial foreign debt (\$3.4bn) to re-schedule. And you can't pay?

Yes of course we are poor. We need foreign aid very badly and a wide range of co-operation, but not with political strings attached. Our aid from Sweden, France, Belgium and the Netherlands has no strings. But some countries criticise us for joining Comcon in 1978, and yet the Soviet Union did not ask us to leave the World Bank. They respect our independence.

Are you willing to normalise relations with the U.S. without conditions?

We would like to, with no conditions. But it is the U.S. which puts conditions, such as the withdrawal of our troops from Kampuchea. This is unacceptable.

The U.S. has accused you of using chemical weapons in Kampuchea and Laos. It is a fabrication.

Israel bank chief cautions Cabinet on public spending

BY DAVID LENNON IN TEL AVIV

THE GOVERNOR of the Bank of Israel, Dr Moshe Mandelbaum, has cautioned the Government that it must cut public spending if it hopes to preserve the economic achievements of 1981, the most important of which was the lowering of the rate of inflation.

Presenting the bank's annual report, the central bank chief advised the Government to reduce subsidies on basic commodities and cut spending on some social services. He also spoke of the need to hold down wages.

Israel's visible trade deficit rose by \$532m (£250m) to \$4.36bn. However, the bank's

annual report noted that the deficit in non-military trade remained at \$2bn, virtually the same as in 1980, due to a drop in import prices.

Private consumption rose 10.7 per cent as a result of a 14 per cent growth in disposable income. But while consumption rose substantially, investment in the economy only increased by 2 per cent.

One of the interesting non-economic statistics contained in the bank's report reveals that emigration for outstrips immigration last year. The report states that a record 28,000 people emigrated from Israel in 1981.

India-Pakistan talks

BY K. K. SHARMA IN NEW DELHI

INDIA AND PAKISTAN have decided to resume their stalled dialogue on normalisation of relations following talks in Islamabad yesterday after Mrs Indira Gandhi and the Indian Prime Minister, sent a letter through a special envoy to President Zia-ul-Haq.

Formal talks on Pakistan's proposal for a "no war" pact are expected to be resumed by Foreign Secretaries of the two countries.

The Foreign Secretaries should have met last March, but the talks were cancelled by

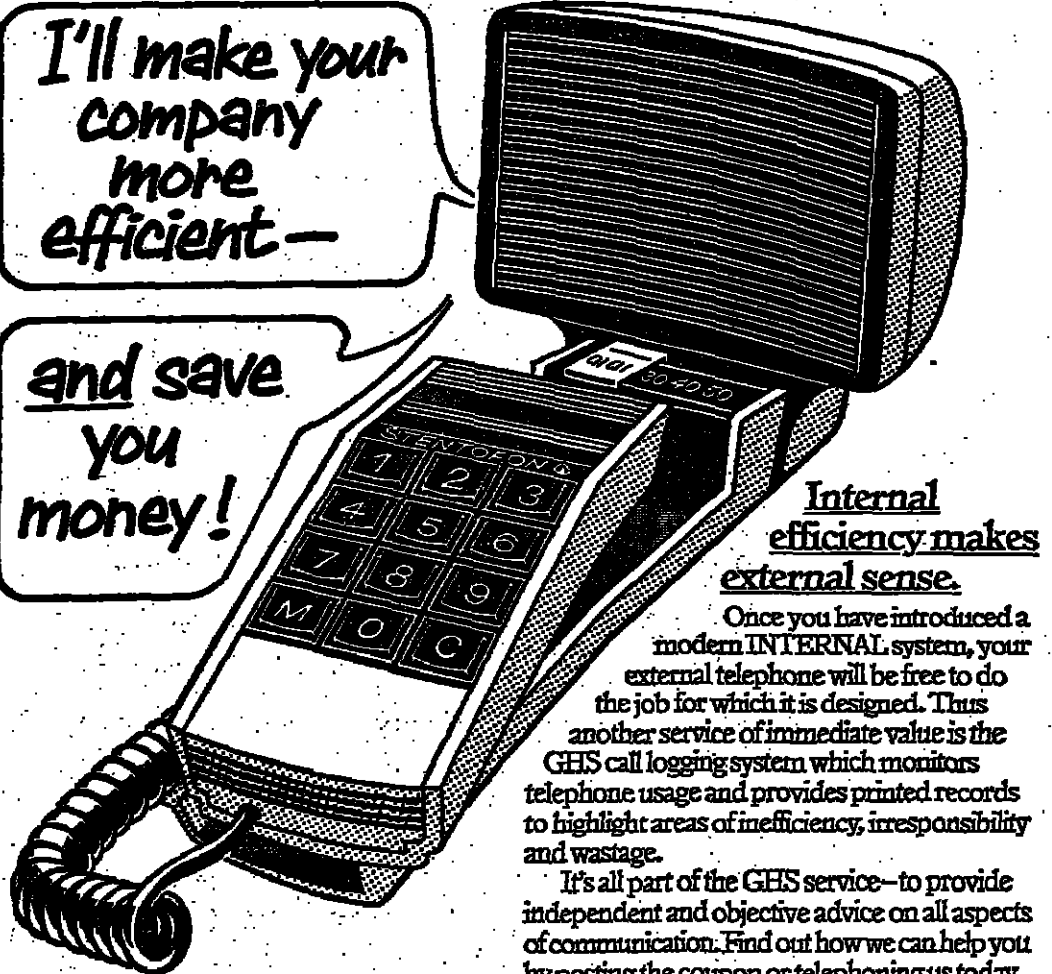
India when Pakistan's delegate to a human rights conference in Geneva raised the Kashmir issue, which, according to India, the two countries had decided to deal with bilaterally and not at international forums.

The "no war" proposal is being taken "seriously" by both countries after their Foreign Ministers met in New Delhi last January.

India has responded with a proposal for a friendship treaty and for setting up a joint commission for promotion of economic relations.

I'll make your company more efficient—

and save you money!



Internal efficiency makes external sense.

Once you have introduced a modern INTERNAL system, your external telephone will be free to do the job for which it is designed. Thus another service of immediate value is the GHS call logging system which monitors telephone usage and provides printed records to highlight areas of inefficiency, irresponsibility and wastage.

It's all part of the GHS service—to provide independent and objective advice on all aspects of communication. Find out how we can help you by posting the coupon or telephoning us today.

GHS Limited, 2-12 Wilson Street, London EC2M 2TE. Tel: 01-377 8766.



To: GHS Limited, 2-12 Wilson Street, London EC2M 2TE. Please send me full details of: (please tick)
☐ The Standard internal system.
☐ The call logging system.

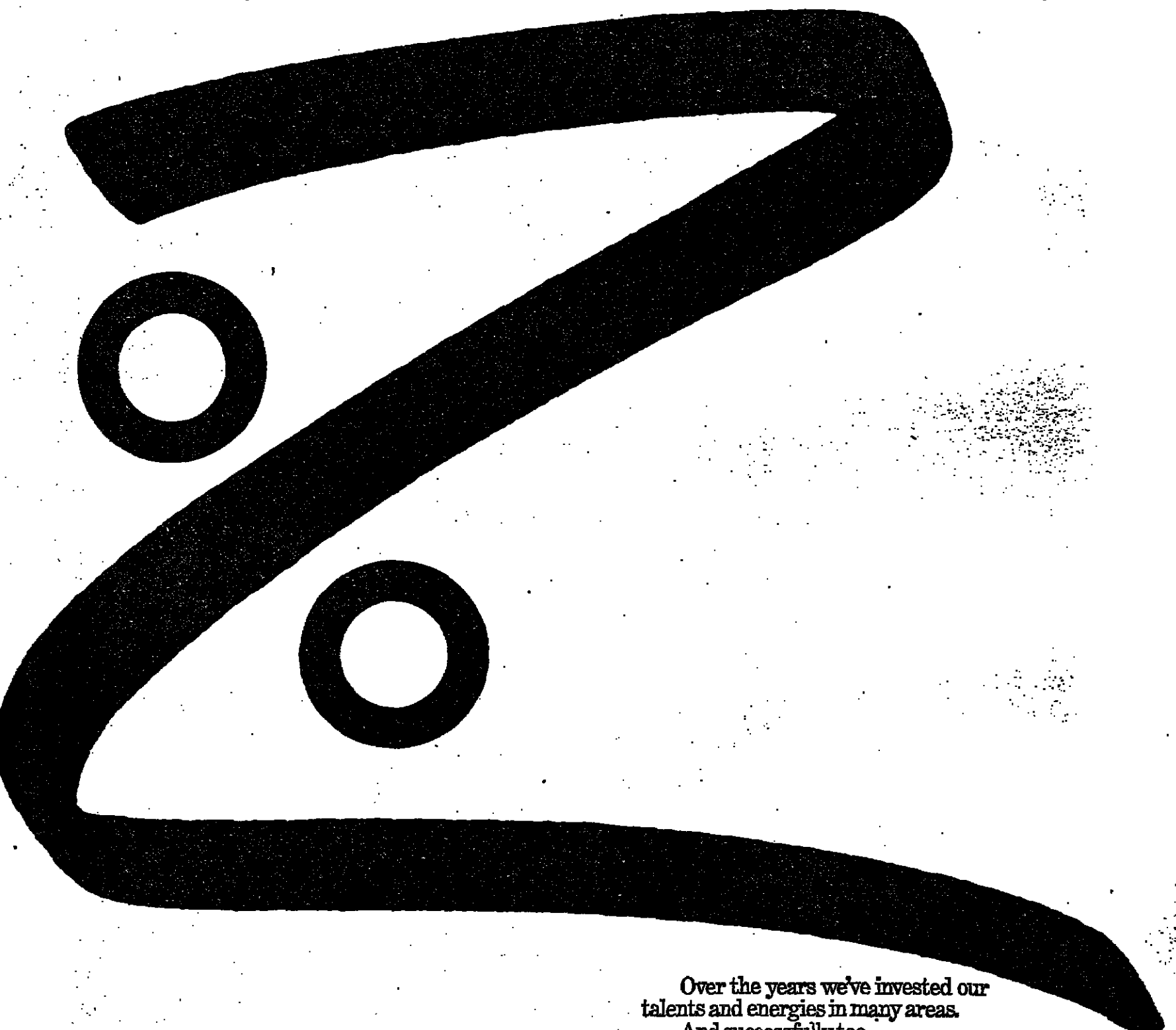
Name _____
Position _____
Company _____
Address _____
Telephone _____

Good communications—greater efficiency—higher profit.

If you're relying on out-of-date equipment for your internal communications you're certainly providing a less efficient service than you could. Consider the benefits of an up-to-date system:

- * 'Hands-off' operation (allows you to talk while keeping your hands free).
- * Immediate contact with your colleagues, wherever they are in your offices.
- * Three or four-way conversations are simple to arrange.
- * You'll handle more work because you will be more accessible, to your colleagues and to your customers.

IN INVESTMENT THERE'S A



Over the years we've invested our talents and energies in many areas.

And successfully too.

From domestic appliances to components, electronics to solar energy, catering equipment to pre-fabricated housing.

We are also focusing our attention on the UK.

But as much as a source of supply as a market for our goods.

Because we know Britain isn't just a marketplace.

But a potential supplier of a wealth of components and raw materials.

And our investments create employment in the UK.

So Zanusso investment works both ways.

is for **ZANUSSI**

THE FALKLANDS CRISIS

Pressure for foreign debts freeze

BY HUGH O'SHAUGHNESSY IN BUENOS AIRES

PRESSURES ARE growing from nationalists inside and outside the Buenos Aires Government for a unilateral moratorium to be declared on Argentina's foreign debt of more than \$35bn (\$19bn) as Argentine forces are pushed back in the Falkland Islands.

Dr Roberto Alemann, the Minister of Economy and an upholder of financial orthodoxy, is steadfastly opposing any such moves, but his position is increasingly under attack.

Argentina's foreign debt, which according to the central bank stood at \$35.6bn at the end of last year, could total around \$40bn by the end of this year.

In a television interview on Monday, Dr Alemann warned that any cessation of payments to its creditors, over and above the measures already taken by Argentina to withhold payments to British banks, would have very serious consequences for Argentina.

He said these would include the blocking of the central bank's foreign accounts, the seizure of Argentine assets such

as the aircraft of Aerolineas Argentina, and the ships of the state shipping line Elma, the refusal of further credits, and the need to pay cash for all imports.

Dr Alemann said that while long-term credit was difficult to obtain, the Argentine government was succeeding in getting its short-term credits rolled over by the banks.

In a savage reference to those who were arguing for a moratorium he said: "They are plunging a dagger into the back of the country because they are weakening the Argentine negotiating position."

Later, Dr Mario Broderick, an economic adviser to the government of General Alberto Viola, which was overthrown by Gen Galtieri in December, called for a moratorium on debts owed to those countries taking economic measures against the present junta.

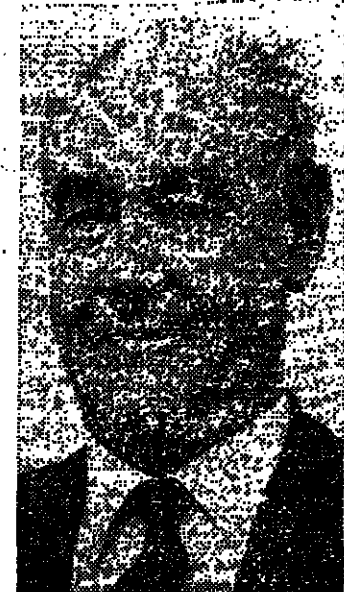
Comments on Monday by Brig Basilio Lami Dozo, the air force commander-in-chief, to the effect that the present economic policies would have to be changed once the war was over,

are being seen as the warning of increasing military discontent with Dr Alemann's orthodox position.

Brig Lami Dozo caused much stir with a comment that for Argentina to be "a country with a capital C, it needs to count on a productive infrastructure because if it does not, it is very dependent on third countries who, at the moment they are needed, are not there."

"To a certain extent, we are living through that moment now," Brig Lami Dozo, whose air force has acquitted itself well in various recent battles and whose personal prestige is therefore high, was seen to be reflecting military impatience with the contraction of Argentine industry which has gone on during the economic Ministries of Dr Alemann and his predecessor, Dr Jose Alfredo Martinez de Hoz.

Coming within a few weeks of the suspension by the junta of Dr Alemann's much-publicised stand for the swift contraction of a public sector which he sees as being over-grown, the latest



Dr Alemann: Position increasingly under attack

attacks on him may well weaken the suspension by the junta of Dr Alemann's much-publicised stand for the swift contraction of a public sector which he sees as being over-grown, the latest

attacks on him may well weaken the suspension by the junta of Dr Alemann's much-publicised stand for the swift contraction of a public sector which he sees as being over-grown, the latest

attacks on him may well weaken the suspension by the junta of Dr Alemann's much-publicised stand for the swift contraction of a public sector which he sees as being over-grown, the latest

attacks on him may well weaken the suspension by the junta of Dr Alemann's much-publicised stand for the swift contraction of a public sector which he sees as being over-grown, the latest

attacks on him may well weaken the suspension by the junta of Dr Alemann's much-publicised stand for the swift contraction of a public sector which he sees as being over-grown, the latest

Conflict 'to continue' if Stanley falls

By Jimmy Burns in Buenos Aires

ARGENTINA is prepared to continue armed conflict with Britain even if Port Stanley falls to British troops.

Sr Jesus Iglesias Ronco, the Argentine journalist who earlier this year predicted the military invasion of the Falklands, said in yesterday's edition of the conservative La Prensa that Buenos Aires was preparing for "total war."

"Military actions will continue even if British troops take Puerto Argentina (Port Stanley) and threaten to attack our cities and our bases on the mainland," Sr Ronco said, quoting government sources.

The commentary came as the Argentine Navy accused the British media of misrepresenting statements made by top advisers to the military junta.

Admiral Ramon Araya is reported to have said that he did not believe that the Falklands were worth fighting for. But naval officials yesterday insisted that Admiral Araya had been sharply edited and quoted out of context, and that he had in fact been referring to the cost being suffered by Britain rather than Argentina.

Admiral Araya was interviewed by the British television programme Newsnight last Thursday, before the fall of Darwin, and his statements were subsequently reported this week by a number of British newspapers.

"I don't understand this conflict. I don't understand this madness. Many ships, many aircraft, many people have been lost. Of course everyone can replace ships and aircraft. What can't be replaced are men. Unfortunately many men have died," Admiral Araya told Newsnight.

The military in Buenos Aires yesterday denied that spirits were flagging as British troops advanced on Port Stanley, and insisted that reports of major splits within the junta were exaggerated.

It was also being affirmed officially that a British aircraft carrier, believed to be HMS Invincible, had been damaged on Sunday by an Argentine Exocet missile, and that the attacking capacity of the British task force had been "severely limited" as a result.

Of the three branches of the armed forces, however, the Air Force is thought to be showing some reluctance to continue its commitment to the war effort at the levels maintained so far. There is a feeling among some air force officers that Argentine pilots have already fought a sufficiently honourable war in terms of public opinion, and that more effort should be made towards securing a negotiated settlement.

Significantly, the head of the Air Force, Brigadier Basilio Lami Dozo, gave a restricted Press conference on Monday in which he publicly discussed for the first time the political options facing the junta once the Falklands conflict was over.

A BBC report from the Falkland Islands yesterday alleged that the Falklands Islands Company had been selling goods to the Argentine invasion forces. The report was strongly denied by the company.

Mr Jeremy Hands, reporting from Goose Green, said: "I have seen receipts proving that the Falkland Islands Company have actively traded with the Argentine Air Force. Receipts signed by one of the company's agents show that Land Rovers, sheep, lubricating oil for aircraft and much more had not been taken or stolen by the Argentines, but were actually bought and receipts given. This has caused much bitterness and anger among British forces here."

Major Keeble said that the Argentines did not give in easily, but the Paras were used to fighting against heavy odds. "The fought until they realised they were beaten. Then they showed the white flag. Then they fought a bit further," he said. "That's what sickened me, particularly when you look into the loss of one particular officer's life."

Their artillery was quite clever. They had three guns we could never ever find and they harassed us all the way down the operation. Major Keeble also paid tribute to Lt-Col Jones. "This was his battalion; he trained it and he planned the operation." "He died when success was almost at hand. All you see around you and all he had achieved was to his credit. We are just reflected in his glory."

Argentina gains extension on Japanese loan

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

ARGENTINA has obtained a six-month extension of a \$100m (\$50m) loan from Japanese banks that falls due this month but in return it has been forced to accept a higher rate of interest.

The loan in question is a one-year credit to the state oil company Yacimientos Petroliferos Fiscales (YPF) led by the Long Term Credit Bank of Japan.

At present, the borrower is paying a margin of only 1 per cent above Eurodollar rates but after the loan is extended the

margin will rise to 1 per cent. The increase in the margin and the short duration of the extension underlines the cautious attitude to Argentina adopted by non-British banks following the Falkland Islands crisis.

"We understand they were not in a position to repay and we had to co-operate to avoid any default," one Japanese banker said yesterday.

Dr Roberto Alemann, Argentina's Economy Minister, made it clear in meetings with foreign bankers recently that Argentina could continue to service its debts so long as short-term credit lines such as this loan to YPF were maintained.

This is believed, however, to be one of the first occasions where a syndicate of several banks has agreed to roll over a short-term Argentine credit. Japanese bankers said they were aware that the risk of doing business with Argentina

has increased since the seizure of the Falkland Islands on April 2, but they said that they feel the crisis should be short-lived. The banks do not want to sever long-standing business relations, they added.

Meanwhile, Argentina's trade surplus and foreign exchange reserves are able to continue interest payments on its debt. These have been flowing fairly promptly, though occasional administrative delays have been reported, the bankers said.

A BBC report from the Falkland Islands yesterday alleged that the Falklands Islands Company had been selling goods to the Argentine invasion forces. The report was strongly denied by the company.

Mr Jeremy Hands, reporting from Goose Green, said: "I have seen receipts proving that the Falkland Islands Company have actively traded with the Argentine Air Force. Receipts signed by one of the company's agents show that Land Rovers, sheep, lubricating oil for aircraft and much more had not been taken or stolen by the Argentines, but were actually bought and receipts given. This has caused much bitterness and anger among British forces here."

Major Keeble said that the Argentines did not give in easily, but the Paras were used to fighting against heavy odds. "The fought until they realised they were beaten. Then they showed the white flag. Then they fought a bit further," he said. "That's what sickened me, particularly when you look into the loss of one particular officer's life."

Their artillery was quite clever. They had three guns we could never ever find and they harassed us all the way down the operation. Major Keeble also paid tribute to Lt-Col Jones. "This was his battalion; he trained it and he planned the operation." "He died when success was almost at hand. All you see around you and all he had achieved was to his credit. We are just reflected in his glory."

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Soldiers 'started firing after showing white flag'

ARGENTINE soldiers waved the white flag after the battle of Goose Green, and then opened fire on British troops. It was disclosed yesterday. At least one British officer was killed in the attack, said Major Chris Keeble, who took command of the Second Battalion Parachute Regiment when Lt-Col Herbert ("H") Jones was killed.

Major Keeble was quoted in a despatch from ITN reporter Jeremy Hands. He said the Argentines' action "sickened" him.

Major Keeble said that the Argentines did not give in easily, but the Paras were used to fighting against heavy odds. "The fought until they realised they were beaten. Then they showed the white flag. Then they fought a bit further," he said. "That's what sickened me, particularly when you look into the loss of one particular officer's life."

Their artillery was quite clever. They had three guns we could never ever find and they harassed us all the way down the operation. Major Keeble also paid tribute to Lt-Col Jones. "This was his battalion; he trained it and he planned the operation." "He died when success was almost at hand. All you see around you and all he had achieved was to his credit. We are just reflected in his glory."

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Capt Astiz is being brought to Britain at the request of the French and Swedish Governments for questioning about his part in the alleged torture and murder of a Swedish teenage girl and two French men.

Argentine naval officials privately indicated that the future of the three men who have denied all the charges, could be closely linked to the fate of Capt Alfredo Astiz, commander of the Argentine contingent which invaded South Georgia in March.

Opposition demand for face-saving formula

Peter Riddell, Political Editor, reviews Parliament's differences of opinion on the handling of the crisis



Debate over the Falklands: from left to right, Sir Bernard Braine, Tory MP... Foreign Office committed to negotiation; Dr David Owen, SDP... no purely military solution; Mr Tony Benn... leading the Labour "peace" group

Owen of the Social Democrats. Both have warned against seeking unconditional surrender, and have argued that there can be no purely military solution to the dispute.

Looking further ahead, the differences between politicians are more complex. Last Thursday in the Commons Mrs Thatcher, the Prime Minister, stated her war aims: "first, restoration of the islands; second, the restoration of British administration; and third, reconstruction followed by consultations with the islanders about their interests and ideas for the future."

Yet this statement begs the central question about the future of the islands. There has been analysis of every phrase uttered by senior ministers to detect subtle signs of splits. For once, the Whitehall euphemism "differences of emphasis" seems appropriate, at least for the moment.

Relations between Mrs Thatcher and Mr Francis Pym, the Foreign Secretary, have always been cool, now they could be described as chilly. This is partly because of differences of temperament and of attitudes towards the Tory Party. But there is also now an institutional difference in that the Foreign Office is, almost by definition, committed to negotiations and to keeping on friendly terms with foreign countries.

In contrast, Mrs Thatcher makes no secret of her criticism of the Foreign Office—more perhaps over the EEC than the Falklands. Many Tory MPs share this view and are not slow to attack Mr Pym.

There seems, however, to be broad agreement in London that, after the islands have been re-taken, there should be a period of British administration while life returns to normal and there is a chance for consultations. Mr Pym has talked of a period of six months before views are canvassed.

The Government are about the long-term. Mrs Thatcher appears to favour a primarily British solution, either a return to the pre-invasion position, or even independence. And she is clearly prepared both for the possibility of poor relations with many South American countries and for the costs of keeping a sizeable garrison there. Mr John Nott, the Defence Secretary, has referred to the need for some submarines, air defence and a larger garrison than before.

The essence of this view, supported by many Tory MPs, is that after the loss of life, no Argentine involvement of any kind can be contemplated for the foreseeable future (that is, this side of a general election at the earliest).

The Foreign Office view stresses the international dimension. The need to bring South American countries into any long-term settlement and possibly the United Nations. Mr Pym talked last Thursday, for

example, about eventual negotiations with Argentina and about the importance of the islanders living in peace, stability and friendship with their neighbour.

These differences should not be exaggerated. There is, for example, agreement on the need for large-scale investment in the Falklands, reversing its economic decline and improving its communications along the lines of Lord Shackleton's 1976 report. And even so-called hardliners in the inner Cabinet have talked about involving other countries.

Mr Nott has, for example, referred to discussions, though not negotiations, with other South American countries. He has said there could be a long-term guarantee, maybe involving the U.S. and South American countries.

Similarly, Mrs Thatcher has said the solution "will depend on what other nations are prepared to do, how much they

Cuba urges Third World to condemn Britain

HAVANA—Cuba, the current president of the movement of non-aligned countries, has called on all 94 members of the Third World group meeting in Havana to condemn the "colonialist aggression of Great Britain against Argentina."

In a three-page draft resolution distributed to all delegations taking part in this week's conference of Foreign Ministers of the movement's co-ordination bureau, Cuba said Great Britain had launched "the largest expeditionary naval force employed against a country since World War Two to re-establish its colonial domination over the Argentine Republic's Malvinas Islands."

The Cuban proposal condemns "in the most energetic terms the disproportionate and illegal actions of Great Britain" in the South Atlantic.

It also demands that the U.S. "end immediately its assistance and military aid to Great Britain."

The non-aligned meeting opened on Monday at the level of senior officials. Foreign Ministers of the 96-member bureau, including Sr Nicanor Costa Mendez of Argentina, are to open talks formally today.

Sr Costa Mendez said he

would attend the meeting "to tell Argentina's position in the Malvinas (Falklands) conflict and explain what Argentina wants and seeks."

The Argentine Foreign Minister returned recently from diplomatic debate in the UN in New York and the Organisation of American States in Washington, in an effort to reverse Britain's earlier diplomatic success in the conflict.

The non-aligned movement has been sympathetic to Argentine denunciations of British colonialism in the Falklands, but given little practical support.

Cuba, which restored diplomatic relations with Argentina at ambassadorial level only after the Falklands conflict erupted, has seen the dispute as a golden opportunity to improve its own relations with the right-wing regime in Buenos Aires.

Peru's President, Fernando Belaunde Terry has urged President Reagan to help achieve a ceasefire between Argentina and Britain in the Falklands.

In a telex to the White House on Monday night, President Belaunde said the fighting threatened world peace and Mr Reagan's word would be decisive to avoid the final battle.

Diplomats said the Peruvian leader hoped Mr Reagan would persuade Mrs Thatcher to accept an immediate ceasefire.

Argentina was apparently ready to call off the fighting on the basis of a peace formula presented by President Belaunde 10 days ago, according to diplomats in Peru. But Britain presented its request for amendments as outright rejection—and therefore killed the plan.

In his message, President Belaunde said: "Efforts to obtain a truce, followed by a negotiated peace in the Falklands should be renewed with utmost delay and with the firm determination to achieve it."

In an apparent reference to U.S. relations with Latin America, President Belaunde said the conflict also threatened the unity of the (Western) Hemisphere.

President Belaunde's latest peace proposals, his third since the crisis erupted two months ago, called for a ceasefire, mutual withdrawal of forces, temporary UN administration of the islands and negotiations lasting no more than a year on their future.

Agencies

Kirkpatrick explains dissent

BY ANATOLE KALETSKY IN WASHINGTON

THE WHITE House has been embarrassed by accounts published over the weekend of a telephone conversation between Mrs Jeane Kirkpatrick, U.S. Ambassador to the United Nations, and Mr Alexander Haig, U.S. Secretary of State.

During the conversation, Mrs Kirkpatrick was reported to have accused Mr Haig of allowing the State Department to be "taken over by British interests" and saying that Mr Haig was "incapable of understanding Latin American sensibilities."

Mrs Kirkpatrick met President Ronald Reagan for 40 minutes on Monday to explain her dissenting position.

The meeting, which took place at Mrs Kirkpatrick's request, was officially described as a routine briefing on UN issues for the President. The question of Mrs Kirkpatrick resigning was not raised, according to a White House official.

Although Mrs Kirkpatrick's view that the U.S. should have maintained its neutrality throughout the Falklands crisis was well known, public disclosures about the infighting within the U.S. foreign policy team are particularly irritating to President Reagan and his National Security adviser, Mr William Clark.

Mr Clark replaced the previous National Adviser, Mr Richard Allen, mainly in order to reimpose central control and coherence on U.S. foreign policy after a period of internecine struggle between the State Department and the more political and conservative officials in the National Security Council.

Mrs Kirkpatrick is a strong "neo-conservative" whose views are very close to those of Mr Allen. The more moderate drift of the Reagan Administration's foreign policy

official.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.



Jeane Kirkpatrick: in "row" with Haig

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

generally, as well as their personal commitment to Latin American regimes, have caused tension between herself and the State Department.

MOTOR CARS

SAVE £££'s on NEW CARS FROM

EUROSAFE

THE EXPERTS IN PERSONAL IMPORTS

Why pay more than you need?

Order your car with confidence from the specialists. Our long experience ensures a complete, enjoyable and very profitable sale. NO SNAKES! NO RISKS! Only a small deposit required with order.

JUST LOOK AT THESE

FREE CARS AVAILABLE

AND MANY OTHERS FINANCE AVAILABLE

For details and FREE Brochure contact:

Canada gives tax and price boost to oil industry

BY JIM RUSK IN OTTAWA

THE CANADIAN Government, under the impact of the weak world oil price, has given the country's oil companies C\$2bn (\$887m) in tax and price concessions until 1986.

The concessions, announced by Mr Marc Lalonde, Energy Minister, are heavily weighted to the near-term, with over half the benefits going to the industry by the end of next year.

The changes are a significant retreat for the Government which, with its National Energy Programme (NEP) of 1980, had banked on extra oil revenues to reduce its budget deficits.

When price agreements were concluded with the oil-producing provinces last year it was expected that after operating costs about 37 per cent of petroleum sector revenues would go to the industry, with the Government sharing the rest.

But the tax regime turned out to be highly price sensitive and the weakness of world oil prices completely overturned the estimates of revenue.

The resulting slide in industry activity has accelerated in recent months, forcing concessions from Ottawa and from Alberta, the main producing province.

Alberta gave the industry C\$5bn in tax reductions. As a result of the concessions the industry's share of production

revenue has been brought up to 46 per cent until the end of 1986, roughly the same level the industry received through the latter half of the 1970s, before the National Energy Programme.

Together with weak oil prices, the changes have hit the federal Canadian treasury hard. Ottawa now estimates its revenue will be C\$36.6bn in 1981-82 period, C\$35bn less than estimated last September.

Alberta's revenue is forecast to be C\$52.5bn, down C\$2.2bn, and the industry's share C\$73.8bn, down only C\$4.5bn. For these estimates to hold up, Canadian energy planners are banking on world oil prices to grow by an annual average of 2 per cent in real terms in 1982-83.

Mr Lalonde made no concessions to U.S. complaints over his aim to gain 50 per cent control of the industry for Canadians by 1990.

The controversial back-in provisions allowing PetroCanada, the state oil company, to take a quarter share in frontier and offshore discoveries are unchanged.

Mr Lalonde said that the degree of Canadian ownership in the industry had risen to 34.7 per cent from 28 per cent when the NEP was announced in autumn 1980.

Arms curbs 'could be agreed by next year'

BY ANATOLE KALETSKY IN WASHINGTON

AGREEMENTS on strategic nuclear arms reductions and on the control of nuclear and conventional forces in central Europe could be concluded by the end of 1983, according to a group of 17 political leaders from Western Europe, the USSR, the U.S. and Third World countries.

A report published yesterday by the independent Commission on Disarmament and Security Issues says the U.S. and Soviet Union have overall nuclear parity and that neither side can, or should, hope to achieve nuclear superiority.

The commission is headed by Mr Olaf Palme, the former Swedish Prime Minister, and includes Mr Cyrus Vance, the former U.S. Secretary of State, Mr Georgi Arbatov, a member of the Soviet Communist Party, and Dr David Owen, the former British Foreign Secretary. It dismisses any ideas that a

nuclear war can either be "limited" or won by one side or the other as "dangerous and fallacious," and rejects the notion of "linkage" between arms control negotiations and other political and diplomatic issues.

The commission believes that the withdrawal of all "battlefield" nuclear munitions from central Europe could be accompanied by an agreement on conventional force reductions.

Talks on conventional forces have been going on for 10 years and the sides are now close enough for complete agreement to be reached by the end of this year if there was "the political will to do so," according to the commission.

The commission's two years of study included discussions with President Leonid Brezhnev, Mr Eugene Rostow, the Director of the U.S. Arms Control and Disarmament Agency, and other officials closely involved in disarmament negotiations.

Reagan squares up for testing trip to Europe

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan leaves today for a ten-day trip to Europe in which he will visit four countries—France, Italy, the UK and West Germany—and attend two summit meetings.

His aides say he is particularly anxious to make a good impression on what is considered to be his most important foreign venture since taking office. It is his first trip to Europe as President.

The U.S. has a number of concrete proposals to put to the first meeting, the seven-nation world economic summit in Versailles.

They include new proposals for international economic co-operation and a study of intervention on foreign exchange markets.

Officials admit, however, that the over-riding objective from the White House's point of view is to improve Mr Reagan's image as a peacemaker in Europe and at the same time,

reaffirm the unity of the Western alliance.

In respect of the alliance, the showcase event will be the Nato summit in Bonn at the end of next week at which Spain will be ceremoniously welcomed into the alliance.

Most presidents make a European visit, one of their first priorities on assuming office. But Mr Reagan's aides argue that he was wise to delay his first trip—for almost a year and a half—to concentrate first on getting the U.S. economy in order.

This, they argue, is in the interests of the alliance as a whole. Mr Reagan will not, however, as he had hoped, be able to arrive in Europe with agreement on a 1983 U.S. budget behind him, or economic recovery fully under way.

Nor have U.S. interest rates fallen, as he had assured his partners that they would at the last economic summit in Ottawa last July.

Nixon and Carter pick their presidents for 1984

BY CHRISTOPHER PARKES IN WASHINGTON

MR RONALD REAGAN will be re-elected U.S. President in 1984 because he will have kept his main campaign promises, according to former president Mr Richard Nixon.

"He will have cut taxes. He will have cut inflation. He will have cut Government spending and he will have cut unemployment," Mr Nixon declared in a CBS news programme.

Mr Reagan will defeat Democrat Senator Edward Kennedy, who, though he would be the strongest Democrat candidate, is hampered by a 1980's mentality, a 1980's outlook and 20 pounds of surplus weight, Mr Nixon said.

There was "no way" that former Vice President Walter Mondale could hope to win the Democrat nomination, he said. "He is just a warmed-over Carter... he just does not come over."

It was vital, however, that

President Reagan should soon declare his intention to run again, otherwise he could risk being seen as a "lame duck."

Opponents accused Mr Reagan of being "just an actor, a sort of dummy," Mr Nixon said. But he is "much smarter than his critics give him credit for."

Former president Jimmy Carter, meanwhile, has thrown his weight behind Mr Mondale's expected campaign to aim for the presidency.

Mr Carter said at Anaheim, California, at the weekend that the country would be better off if he were still in the White House.

But he had no plans to run again and would instead help his former vice-president.

Mr Carter, who was launching his memoirs "Keeping Faith" at the American Bookellers' Convention, said Mr Mondale was "a good man, a reasonable man, a competent man."

Over half Cuba's 10m population was born after the revolution. Glamorous West beckons disaffected Cuban youth

WHEN THE Cuban Government put special towels to commemorate Mother's Day on sale in Havana last month, at least one plate glass door was smashed as people stampeded into shops to buy them.

Only 900 towels were reportedly made for Havana's population of almost 2m. Cubans can buy two towels or sheets—but not both—a year under the rationing system started in 1962, three years after Sr Fidel Castro came to power. Towels are rarely available on the free market, which supplements the rationing at higher prices, or on the flourishing black market at exorbitant costs. Productivity is very low in Cuba.

Queues to buy the towels started at the crack of dawn. Cuban housewives were sleeping in the street outside shops in order to get a head start in the queue the next day, but the Government stopped this practice in March. "I have slept three nights outside to get an electric fan," said one young housewife, who failed to buy a towel.

Queueing, rationing, overcrowded buses and a dire shortage of homes are still the norm in Cuba. The quality of life has long been austere, but Cubans say it is more spartan now than for over a decade.

Butter, eggs, cheese and yoghurt are increasingly scarce. The rationing system at low prices—for an adult each month

—includes five pounds of rice, four ounces of coffee, 10 ounces of black beans. And an adult can have one pair of shoes a year.

Depressed prices for sugar, Cuba's main export, a tightening of the 20-year-old U.S. trade embargo on the Caribbean island—which is only 90 miles from Florida—and the high cost of servicing Cuba's estimated debt of \$3bn (\$1.66bn) to the West have plunged the country into its worst economic crisis since Sr Castro's revolution in 1959.

Constrained

Washington's ban on travelling to Cuba for business or pleasure came into force on May 15 in an effort to limit even further the flow of dollars to the country.

Cuba's economy is also constrained by its role within Comcon. Most Cuban debt is owed within Comcon in non-convertible currency, mainly to the Soviet Union. The Soviet Union has deferred the start of re-payment of nearly all of Havana's debt to Moscow until 1986.

Cubans are cushioned against their fragile existence by free education and health services, and a guaranteed basic wage when there are lay-offs. All of this is in stark contrast to the rest of Latin America, where

Twenty-three years after President Fidel Castro's revolution, queuing, rationing of food and clothes, overcrowded public transport and an acute shortage of homes are still the norm in Cuba. The austerity of their living standards compared with the material prosperity of tourists and exiles has created a growing resentment among young Cubans who have known no other way of life.

people die of starvation and millions are illiterate.

Even so, Cubans are becoming increasingly weary of their daily drudgery after 23 years of making sacrifices and seeing no appreciable change in their standard of living.

Cubans are also less afraid now to complain about their situation in private conversations to foreigners. This, despite the greater vigilance exercised by the authorities since 135,000 Cubans voted with their feet two years ago and fled to Miami.

"We have got social welfare," said a 27-year-old worker in the transport sector, who said he would like to leave Cuba, "but the price has been too high. The cost has been a total lack of freedom."

Half of Cuba's population of 10m was born after Castro's revolution or, like the transport worker, was not old enough to remember it. During a 10-day visit to Cuba last month, I met few people under the age of

in Havana: he tends to have a glamorous image of the West. Tourists and Cuban exiles, returning to see members of their family, stand out as products of Western consumerism. He knows that they eat better than he does, wear clothes which cost him a small fortune on the black market and can speak out without fear of reprisals.

He resents having to make do with his frugal diet while the best rum and cigars are only available to foreigners, who pay for them in dollars in special shops. Tourists consume more butter in a day than he does in a week.

Shortage

He earns 300 pesos a month (\$325 or £200), about double the national average, and his over-heads are not high. He and his wife and his brother's family have to live with his parents, like most newly married couples, because the housing shortage is so acute. But there is nothing on which to spend his money, other than clothes on the black market. He recently bought a pair of jeans for 90 pesos (\$109).

Weekends are spent at the family's modest beach house outside Havana—his father's spotless 1957 U.S. car, a collector's item like many cars in Havana, gives the family some freedom of movement. Petrol is rationed to 20 gallons a month and the supply on the free mar-

ket at two pesos a gallon (\$2.4) is tighter.

The waiting list for new cars is about two years, but it is extremely rare for an individual to get onto the list. New cars go to government departments and to senior officials in their public capacity. Consumer goods, such as televisions and fridges, go only to individuals who get on the waiting list because they satisfy criteria as exemplary workers and citizens, volunteers for unpaid work, repudiators of religion and union activists.

Recent weekends at the beach-house have been spent helping to build extra rooms to accommodate the larger family. It took months to gather enough building materials, most of which were bought from people who had stolen them from work. This is an increasingly common way to earn more money. Those caught can be imprisoned for several years.

The transport worker is curious about the outside world, and invited me to spend the weekend with his family. At night, with a group of like-minded friends, the family watched U.S. television. It is easy to pick up the U.S. stations on the Cuban coast. He is looking forward to hearing the U.S. Government's new propaganda station aimed at Cuba, which is planned to start this year.

© Cuba's economy: a further tightening of the screw, Page 29.



The problem with running your own business is there's no one else to talk to.

When you're managing director, financial director, sales and production director all rolled into one, life isn't just difficult. It's frequently impossible.

It isn't the pressure or the long hours. You wouldn't have gone into business if you were afraid of hard work.

It's the feeling of carrying it all alone, of having no one to turn to for advice.

You don't want anyone telling you what to do, but it would be very nice to have some solid support in building the business.

At Charterhouse that's precisely what we have been offering for the past fifty years.

Because our business is investing in successful private companies, we can provide the money you need—to expand,

or to realise part of your investment, or both.

We make the ideal business partner in other respects too.

With Charterhouse, you've got enormous financial know-how on your side. You've got a wealth of practical management and business experience to draw on.

And because our approach is to get involved without interfering you'll find you've also got a friend.

For further information please write to us.



CHARTERHOUSE

Charterhouse Development Limited, 25 Milk Street, London EC2V 5JE

WORLD TRADE NEWS

Japan expects conflict with EEC to continue

BY PAUL CHESSRIGHT, WORLD TRADE EDITOR IN TOKYO

JAPAN'S TRADE conflicts with the EEC are at their height and will continue for some months, according to a senior official of the Ministry of International Trade and Industry (MITI) in Tokyo, but disputes with the U.S. have passed their peak.

Mr Kazuo Wakasugi, Director General of the International Trade Policy Bureau at MITI, said that Japan's export slowdown would continue for as long as the recession lasts and this will reduce trade frictions.

On a Japanese reading the recovery of the EEC economy will be sluggish and less marked than in the U.S., where revitalisation of the economy is likely to start towards the end of the year.

The size of the U.S. and EEC trade deficits with Japan has been the source of increasing friction, especially over the last 18 months. There is tentative evidence, however, that the size of the deficits is being reduced.

In the first four months of this year, the U.S. trade deficit with Japan actually increased 51.3 per cent over the same period of 1981, but quarter by quarter the deficit is declining.

During the early part of this year, Japan sold the U.S. goods worth \$12.3bn (£6.83bn), or 7.4 per cent more than in the first four months of 1981. It bought goods worth \$8.3bn, 5.6 per cent less than in the comparable period last year. The deficit of \$4bn emphasises a trend which became apparent last year. The U.S. trade deficit with Japan during the 1981 third quarter was \$4.2bn; in the final quarter it was \$4.1bn.

Trade diplomats challenge Mr Wakasugi's optimistic reading of the state of U.S.-Japan relations. They note that although the Reagan Administration has headed off potentially damaging Congressional moves to pass trade reciprocity legislation, a number

of local content bills remain current.

Reciprocity legislation was directed at Japan: it embraced the idea that the U.S. market should be open to foreign companies only to the extent that the domestic markets of those foreign companies are open to U.S. exporters.

The local content bills, often directed at the motor industry, provide that the quantity of imports should be directly related to the amount of local procurement carried out by the foreign selling company.

U.S. officials concede that the Congressional mood is volatile in an election year and that there is always the danger of protectionist bills passing in a flurry of legislative activity before the November elections. Although Japanese exports to the U.S. remain higher than a year ago, they have declined in the case of the EEC, while the level of imports has increased.

In the four months to April this year, Japanese sales to the EEC were valued at \$6.3bn—0.7 per cent less than in the same period of 1981. Japanese imports from the EEC rose 5.7 per cent to \$2.9bn. This left an EEC deficit of \$3.4bn. In the third quarter of 1981, the EEC's deficit with Japan was \$2.5bn and, in the final quarter, \$2.37bn.

The difference in the experiences of the U.S. and the EEC has partly been caused by the movements of the yen, which has tended to rise against European currencies but remain low against the dollar. At the same time around a half of U.S. sales to Japan are foodstuffs and raw materials, which are more sensitive to the recession in the Japanese domestic economy than the manufactured goods which make up the bulk of EEC exports.

These trading movements have been taking place against the background of a sustained EEC and U.S. effort to win from Japan both further export restraint and greater access to the Japanese market.

The fruits of that effort came last week when the Japanese Government announced its second package of trade liberalisation measures in six months.

The effect on imports is likely to be marginal over the next few months, however. Although the Japanese economy has a great and unused capacity to import, the immediate prospects for expansion of demand are not considered good.

Economists here doubt whether this year the growth of gross national product will be more than 3 per cent although, under pressure from Western trading partners, the Japanese Government might seek to stimulate the economy through an enlarged programme of public works.

Malaysia agrees to buy 88 Skyhawks

By David Dodwell

MALAYSIA agreed yesterday to buy 88 refurbished McDonnell Douglas "A-4" Skyhawk attack aircraft for about \$390m (£183m) according to Lieutenant-General Mohamed Talib, head of the Royal Malaysian Air Force.

The announcement ends almost four years of deliberation on the aircraft purchases, which are intended to strengthen the country's air force capability.

Since last October, there has been speculation that the Malaysian Government wanted to at least modify, and perhaps scrap its plans to buy Skyhawks and instead buy a number of more expensive, more sophisticated Vought A7 Corsairs.

The final decision to go ahead with the Skyhawk deal underscores the fact that the Government is in the process of scaling down its defence purchase programme.

Malaysia's export earnings have slipped behind target over the past year, mainly because of depressed world demand for the country's commodity exports.

As a result, Mr Mahathir Mohamad, the Prime Minister, has launched a major review of government spending. Defence spending has been expected by many foreign observers to be one of the first areas to see cuts.

Plans to build a \$600m airbase in the north-eastern state of Kelantan have been frozen since a meeting about a month ago between the Prime Minister and his deputy and leaders of Malaysia's armed forces.

The Skyhawks, currently in storage, are between 15 and 10 years old. Of the 88 to be bought, 88 are expected to be refurbished, with the remaining 20 being used for spare parts.

Malaysia recently bought 51 British Scorpion tanks and armoured personnel carriers, worth about \$43m.

The Malaysian navy also recently bought fast patrol boats from Sweden.

In common with neighbouring countries in South-East Asia, Malaysia has been galvanised over the last two years by the continuing military conflict in Indochina to build up its armed forces.

Brazil and Britain settle on replacement power station project

BY A SPECIAL CORRESPONDENT IN RIO DE JANEIRO

BRAZIL and Britain have settled on a coal project to replace the 2250m Santa Cruz power station deal cancelled by the Brazilian Government in March.

The project is the construction of a 350 MW power station on the Jacui River in Rio Grande do Sul state to supply electricity to Porto Alegre.

The price, the design, and the exact site for the project have yet to be finalised, but the consortium of British and Brazilian companies involved have a memorandum of understanding with the state's electricity company, Eleco Sul, for the station.

The British project managers are Northern Engineering Industries and Kloeckner UK, who were also the leaders in the Santa Cruz scheme. The cancelled project was for the conversion of a 600 MW power station near Rio de Janeiro and the associated development of the Prospera coal mine in Santa Catarina state. It was apparently dropped because of low world oil prices and a cut in long-term forecasts of electricity demand in Brazil.

The coal for the Jacui station will come from the Leao II mine about 60 miles from Porto Alegre, which is being developed with World Bank financing. The infrastructure is under construction and shafts have been sunk into the seam.

Under existing plans, the mine will have capacity of five long-

wall faces, but the Brazilian Government will be deciding within the next few days whether this will have to be increased to meet the demand of the new Jacui station.

Tenders from about 20 British, U.S., Japanese and West German companies are in for the mining and tunnelling machinery and locomotives for the existing scheme, but London hopes that any expansion of the plans would be exclusively with British companies.

Leao II is next door to Leao I, which is Brazil's first mechanised mine with one long-wall face. Production began seven to eight weeks ago with equipment supplied by the British companies Anderson Strathclyde and Doughty.

The Santa Cruz package was to be made up of three financial elements—loans guaranteed by the British Government's ECED, aid from the Overseas Development Administration and a separate Euroloan of some \$250m.

All three will have to be reassessed before the Jacui project goes ahead, but the government hopes in the end to have a package roughly equivalent to the Santa Cruz deal.

Department of Trade officials discussed the project with representatives of the Brazilian State Electricity Co-ordinating Company, CAEEB, in Porto Alegre last week.

Kuala Lumpur rejects French offer of credit

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA has indicated to France that it prefers not to take up a line of credit offered by M Marcel Jobert, its external trade minister.

Datuk Musa Hitam, the Malaysian Deputy Prime Minister, who returned from a European visit, said in Kuala Lumpur on Monday that he had told M Pierre Mauroy, the French Prime Minister, that Malaysia wanted to see France investing in Malaysia and not coming to sell goods and win contracts.

The credit facilities, the amount of which had not been disclosed, was for Malaysian purchases of French goods.

Datuk Musa pointed out that Malaysia had no problem in getting international credits, but needed foreign investment and technology.

He said Franco-Malaysian ties were at a "basic" level and were "not very good."

"France buys from us what it needs and we do the same. There was also virtually no political contacts which is essential for an expanding economic relationship," he said.

He added, however, there was evidence that France was showing renewed interest in Malaysia and South-East Asia as shown by the visit of M Jobert.

Finnair orders five airliners

By Michael Donnan, Aerospace Correspondent

FINNAIR, the Finnish national airline, has ordered five of the new Franco-Italian AIR-42 commuter airliners, now being developed by Aerospatiale of France in conjunction with Aeritalia of Italy.

The aircraft, each carrying 46 passengers, will be delivered to the Finnish airline starting in 1986. They will be used on internal services in Finland, replacing Fokker F-27s now in service.

Hong Kong-Vancouver service planned

CATHAY PACIFIC Airways, the Hong Kong-based airline, is planning to start a non-stop service between Hong Kong and Vancouver, British Columbia, Canada, from May 1 next year, our Aerospace Correspondent reports.

Using Boeing 747 Jumbo jets, the airline will fly the route initially twice-weekly, returning to Hong Kong from Vancouver via Tokyo.

At the same time, the airline is planning to fly between Hong Kong and Auckland, New Zealand, on a once-weekly basis.

Cathay Pacific is majority-controlled by Swire Pacific

Manila incurs U.S. wrath over cargo scheme

BY OUR MANILA CORRESPONDENT

THE PHILIPPINES, the first country to adopt the United code of conduct for liner conference, has incurred the wrath of the U.S. over a cargo-sharing scheme which would give 40 per cent of exports and imports on the Philippines-U.S. liner trade to Filipino carriers.

It would give another 40 per cent to U.S. carriers and the remaining 20 per cent to so-called cross traders.

Criticism has come from local agents of foreign lines, and although U.S. ships are supposed to be among the intended beneficiaries, the threat of retaliatory action has come from Washington.

In a note last week from the U.S. embassy to the Philippine Ministry of Foreign Affairs, the U.S. Government sought suspension of the scheme pending discussions between the two governments.

The note said that Washington was still in the process of reviewing its maritime laws and cannot enter into discussions yet.

Both in this note and in two earlier ones, also sent by the embassy, the U.S. Government reminded Manila, that, if the cargo-sharing scheme was proved to be discriminatory to U.S. carriers, the options open

would be imposition of duties and other restrictions on Philippine goods entering the U.S. market as well as limitations on Filipino carriers sailing to or from U.S. ports.

The sending of the third note came after President Ferdinand Marcos had approved the scheme's implementing guidelines, drafted by the Maritime Industry Authority (Marina), making the Philippines the first country in the world to adopt the United code of conduct for liner conference.

Between the second and third notes, Mr Anthony Albrecht, Deputy Assistant Secretary for

East Asia and Pacific Affairs at the U.S. State Department, was reported to have assured Vicente Valdespina, Philippine Deputy Minister of Trade and Industry, that the U.S. would not oppose the scheme.

Two Philippine flag lines, Maritime Company of the Philippines and National Galileo Corporation, are assigned 40 per cent of the liner trade although they have only 10 ships on the route. The guidelines, however, allow pooling arrangements and the two presumably will go into a pool with foreign lines.

Daewoo wins \$120m Saudi plant contract

BY ANN CHARTERS IN SEOUL

DAEWOO SHIPBUILDING and Heavy Machinery broke into the highly-competitive market for construction of petrochemical plants recently when it won the \$120m (£66.6m) contract to build a polyethylene plant for the Al-Jubail petrochemical complex in Saudi Arabia.

The complex, with several petrochemical plants already functioning, is being built for Al-Jubail Petrochemical, also known as Kemya, a joint venture between Saudi Basic Industries and Exxon Chemical of the U.S.

Five Japanese and two Korean companies submitted bids in early 1981 for the linear low-density polyethylene plant to be built in modules, transported by barge and assembled on the central coastal site in Saudi Arabia.

Fluor Engineers and Constructors Inc, a U.S. company, was hired by Kemya to design and prepare the tender for the

project as well as evaluate the bids.

Fluor won the general management and engineering contract for the plant which will produce 24,000 tons annually and subcontracted the basic engineering and manufacture of the facilities to Daewoo.

As a matter of policy, Daewoo prefers using independent consulting engineers for projects rather than making an expensive investment in research and development.

Mr Hong In-Kie, president of Daewoo Shipbuilding and heavy machinery, admitted that it was "quite exceptional" that Daewoo had won the contract given the competition, but that the company's current work on a saltwater treatment plant ordered by Bechtel for Alaska had helped.

The plant is being built on a module basis, not strictly the same, but similar to the work Daewoo will undertake for the petrochemical plant.

Chemical on Financial Services

Managing money with imagination—that's what it takes to succeed in today's volatile business climate. For highly creative banking, business is looking to Chemical.

Chemical has always pioneered in innovative nonlending services. We gave you ChemLink, the global electronic cash management system. As its reputation grew, demand for its services spread. So we extended the system through other banks as BankLink. Today, the ChemLink/BankLink Network is the largest system of its kind, with more than 4,000 corporate customers around the world. And we continue to expand its capabilities.



Our Financial Consulting Groups are staffed by experts whose tradition is breaking new ground. Among the oldest of foreign exchange advisors, we have developed sophisticated new economic, regulatory and cash management services. Our consultants tackle the tough issues and create imaginative solutions for an impressive group of clients worldwide.

What Chemical has done yesterday, what we're doing today and what we're working toward for tomorrow are all part of the tradition of giving you the very best banking services. At Chemical, we have many traditions, and all of them started as innovations.

CHEMICALBANK

Innovation is our oldest tradition.

CHEMICAL TAKES YOU BEYOND TRADITION.

Canvassing the conservative vote of the suburbs

Margaret van Hattem visits the scene of Thursday's by-election



THE CANDIDATES: (from left) Mr Bruce Douglas-Mann (SDP), Mrs Angela Rumbold (Conservative) and Mr David Nicholas (Labour).

EIGHTEEN MONTHS I waited for my house—18 months. Then I went to see Mr Douglas-Mann, and three weeks later I was inside my own house." The octogenarian peers more closely at the young Labour candidate before delivering the punch line: "I've voted Labour all my life—I hope you're going to be as good as he was."

So much for the personal vote, on which Mr Bruce Douglas-Mann is depending to hold for the Social Democrats the seat he first won for Labour. So much for the hours of surgery with which he nurtured a reputation as one of Greater London's finest constituency MPs.

A large number of the voters of Merton, Mitcham and Morden received help from Mr Douglas-Mann during his eight years as their MP, and many of them have mentioned the occasion, with grateful appreciation, while being canvassed over the past three weeks.

But, by and large, they appear to be conservative lot, and never more deeply conservative than in their support for the Labour Party, for which the constituency was, for some years before 1979, considered a safe seat.

It is the sort of conservatism that goes with hard work and modest expectations; that lives in neat brick, semi-detached houses.

It is because of their conservatism that many of them found it relatively easy to transfer their allegiance to the Tories in 1979, and many more look like doing so this time.

Mr David Nicholas, 36, the primary school head teacher who is standing for Labour, realised fairly early in his campaign how much an issue like the Falklands crisis would appeal to this electorate and damage his own chances.

The crude nationalism of some of the popular newspapers finds its echoes in the streets here, where there is much talk of "our boys" and where Mrs Thatcher receives the grudging but constant tribute: "At least she's got guts, which is more than you can say for some of the others."

Mr Nicholas responded by trying to concentrate his campaigning on longer-term issues, such as the economy and unemployment which, in more normal times, might have secured him a place at Westminster.

But despite the recent findings of a Gallup poll, which showed more people in the constituency to be preoccupied with these issues than with the Falklands, indications are that the nationwide wave of pro-government sentiment will sweep the Tories to victory here as it did in Beaconsfield last week.

Labour's problems in dealing with the Falklands crisis, in trying to reconcile working-class nationalism and middle-class anti-war liberalism, appear to have muffled his campaign just as they have strangled the voice of the party's leadership at Westminster.

Throughout the campaign, Mr Nicholas has sought to play down his image as a post-1980 identikit Labour candidate—youthful, hard Left, middle-class, committed to the supremacy of the party conference over the parliamentary wing of the party.

But his assertion early on that the Task Force should never have been sent to the South Atlantic has defined him in a way his campaign leaflets could not. If he stands with Mr Tony Benn, Dame Judith Hart and Mr Ken Livingstone on the Falklands issue, the feeling goes, he will probably stand with them on other issues as well.

For Mr Douglas-Mann, the impact of the Falklands crisis has been a disaster. Together with the Pope's visit, the Bank Holiday, the school half-term and the hot weather, it has deflected attention away from the personal issues on which he planned to campaign and on which up to two months ago, he expected to win.

As it is, he has been left to react — to the Government's handling of the crisis, which he broadly supports on the one hand — and to Labour smears accusing him of wanting "to acquire bigger and better bombs; to support privileged treatment for the rich in health, housing and education; and to support anti-working-class legislation" on the other.

The Tory candidate, Mrs Angela Rumbold, has been the favourite from the start and has grown more confident as the campaign progressed.

Her early concentration on the Falklands crisis seems to have given way to a realisation that attention is already focused on the issue, and that she has no need to expose herself to accusations that the Tories are seeking to wring political capital out of it.

Of the three main candidates, she was the only one sufficiently confident to break off from campaigning over the long weekend, saying people did not want to be disturbed during their holidays.

With one more day of intensive campaigning before the polls open on Thursday, Mrs Rumbold appears set to be the first government candidate ever to take an Opposition seat in a mid-term by-election.

The Social Democrats, who will be doing well to come second, may write off the whole episode as sheer bad luck, though no more Labour defectors are likely to test their position at the polls any earlier than is strictly necessary.

Labour, whose candidate lost his deposit in the Beaconsfield by-election, ought to do considerably better on Thursday and may yet push the Social Democrats into third place.

But in mid-term, Falklands notwithstanding, this is a seat which ought to have been within Labour's grasp. That it does not appear even remotely so says a great deal about the Labour Party which few of its members appear ready to confront.

BY ELECTION
MERTON MITCHAM MORDEN

A HOME OFFICE survey today suggests that more than 40 per cent of young males questioned in Handsworth, Birmingham, blamed unemployment for last year's disturbances in that inner city suburb.

The survey, of some 500 males between 16 and 24, 32 per cent unemployed, was made three months after relatively minor riots occurred in Handsworth last July. Forty policemen were injured, 121 arrests made, and claims for damages exceeded £100,000 — a small fraction of the £20m riot damages claimed in the country as a whole.

Of those questioned, 43 per cent of the Handsworth sample blamed unemployment; 23 per cent copying of troubles in other areas; and 22 per cent "boredom."

"Agitators" were held responsible for the police-community conflict by 14 per cent, racial tension and police harassment by 10 and 9 per cent respectively.

Nearly half the sample said they knew in advance there would be trouble, but in most cases they heard by word of mouth, not from media sources.

No one ethnic group, says the survey, was disproportionately represented, taking into account the ethnic make-up of the area.

Public disorder, Home Office Research Study no 72, SO £4.75.

Merger to form basis of Co-op restructure

BY DAVID CHURCHILL

THE LARGEST manufacturing and retail groups in the Co-operative movement are likely to merge, forming the basis of a restructuring of the Co-operative trading system.

The Co-operative Wholesale Society, the manufacturing arm of the Co-op movement with sales of £1.9bn last year, is keen to merge with the Co-operative Retail Society.

The CRS, which traditionally takes over retail societies in trading difficulties, had sales of £823m last year and is the largest Co-operative retail society.

The two organisations would have sales of more than £2.7bn and would account for a quarter of Co-operative retail trade.

Mr Peter Paxton, chairman of the CRS, told delegates at the Co-operative congress in Brighton yesterday that a link-up of the two groups should come "sooner rather than later," and should involve "one balance sheet instead of two."

He said it was "the only way that resources can be concentrated sufficiently to deal with the problems that CRS has inherited—and some yet to emerge—which the present regionalisation proposals will not cope with."

Last month the CRS revealed that its rescue of two ailing retail societies last year—including the London Society—turned a trading surplus of £16.2m in 1980 into a loss of £3.4m last year.

Delegates voted by a majority of 7-1 for a major restructuring of the Co-op retail societies along the lines of the regional plan mooted in the early 1970s. This would create some 25 societies based on regional distribution and marketing centres.

The congress instructed the executives of the Co-operative Union—the co-ordinating body of the movement—to encourage mergers "with a view to reducing the number of retail societies to 25 within two years."

An amendment said that such mergers should be encouraged only "after it has been demonstrated to be economically beneficial to societies concerned."

Mr Howard Perrow, chairman of the union's executive, told delegates the regionalisation plan was a "flexible blueprint for the restructuring of the movement."

Despite the overwhelming support for the regionalisation plan, it is unlikely to be introduced within two years. Many societies are unwilling to give up their independence until forced by a disastrous trading performance. Mr Perrow attacked the "self-interest" of those societies who did not accept the need for restructuring. "Some sacrifices on the part of retail society directors are needed," he said.

Although the number of mergers is increasing, many in the Co-operative movement believe the pace of change will be too slow and more drastic measures are needed.

Six-week alcohol duty deferment urged by Nedo

BY GARETH GRIFFITHS

DUTY PAID on spirits should be deferred for six weeks to help companies compete more effectively, and to bring UK practice closer to that of other EEC countries, a National Economic Development Office report, published yesterday recommends.

"The inequity of this strikes the industry even more sharply when account is taken of the fact that many foreign competitors enjoy duty deferment—and this in countries where the general levy of duty is anyway lower than in the UK," the report said.

The gin and vodka group of the Food and Drink Manufacturing Economic Development Committee in its first report on distilling, argues that the cost of funding immediate duty payments hits overseas marketing efforts. Companies have to spend the money on immediate payments, rather than on marketing budgets. Two thirds of UK gin production is exported.

Mr Jasper Grinling, chairman of the group, and Grand Metropolitan's director of corporate affairs, said the report's recommendations were aimed at the Government. "The question of duty deferment was so important that the industry would agree to a progressively phased introduction if need be, he added.

The cost of introducing duty deferment for spirits would be an estimated £20m as a one-off and-for-all interruption in cash flow. "The Customs and Excise is reported to be against a sliding scale of changes and wants any change to be immediate. The last full survey, in 1977, showed a cost to the Government of £135m.

The report concentrates on the gin side of the industry, because the UK vodka market is dominated by the three brands. "Gin exports fell by 10 per cent, according to provisional 1981 figures, compared to 1980.

Apart from a change in duty policy, the report also recommends:

● Government and the industry should seek the removal of significant barriers to overseas markets. UK companies share of free world markets is almost 50 per cent, including their overseas production. The companies appear to be moving back towards producing gin in the UK. Repatriated profits from overseas gin companies were estimated at £3m in 1979.

Some countries, such as Brazil and India, ban all gin or vodka imports, and the group lists about 140 countries which inhibit trade. "The emphasis should be on dealing with the most serious barriers.

● The Government and industry should work to maintain an efficient overseas distribution system. This involved clarification of EEC rules on the passing on of gin and vodka by the producers' original distributors to other distributors. Such deviations from sole distribution arrangements made by the company, had affected prices in the Netherlands, for example. But the problem was small compared to the parallel trade in Scotch.

● The UK Government should press for fairer trading conditions in the rest of the EEC for UK producers of agricultural alcohol. Most member states had introduced national monopolies, which kept UK alcohol producers out of those markets. Meanwhile, alcohol imports from France, the Netherlands and Ireland had increased, reducing UK production by some 10 per cent.

Distilling—Gin and Vodka, Nedo books, Millbank Tower, Millbank, London, SW1; free of charge.

C. ITOH: A COORDINATOR IN WORLD TRADE

C. Itoh & Co., Ltd., the third biggest of Japan's trading corporations (Sogo Shosha), was founded in 1858. It now employs 10,000 people stationed all over the world, with assets of \$16 billion.

C. Itoh claims to be responsible for almost 7 per cent of Japan's global imports and exports.

Trading transactions of C. Itoh and its consolidated subsidiaries for the year ended March 1981 total \$53 billion. Domestic transactions accounted for \$23 billion, import-export business brought in \$22 billion and \$8 billion came from third country transactions. In terms of commodities, C. Itoh traded \$16 billion in energy and chemicals; \$11 billion in machinery and construction; \$9 billion in metal and ore; \$7 billion in textiles; \$7 billion in food and agricultural products; and \$3 billion in forest products and general merchandise.

In its gleaming new skyscraper headquarters at Kita-Aoyama, overlooking parks and sports grounds in a choice quarter of Tokyo, President Seiki Tozaki has an office near the top.

Tozaki is 72, but he still plays a good round of golf and has a discriminating eye for orchids. He is also a very busy man, who rarely can be found at his desk in his office.

We asked him how the role of general trading companies, or Sogo Shosha is changing.

Easing trade frictions

Tozaki: Every country has its own troubled industries, particularly in agriculture in the U.S. and in Europe, as it is in Japan. Presently we restrict some marine and farm products. We have no waiver from GATT on these products and so we are pressed by our trade partners to liberate it. Some other countries like the U.S. restrict dairy products, for example, under GATT waiver. Now, our view at C. Itoh as international traders, is that we should support free trade. That is the only way to survive. The Japanese government does, of course, find difficulty in opening up some of these sectors. It has to open them up gradually, item by item.

Yanase: What specific measures can you take to improve the situation?

Tozaki: First of all, we can refrain from rapid flood-like increases in exports.

Wilson: What we call "laser beam" exports.

Tozaki: Do you? Secondly, we can expand our imports. Thirdly, we can organize some investment in overseas market and transfer of technology. Finally we can export more goods from Europe or the U.S., for example, to third countries. This is the new path for the Sogo Shosha. In the U.S., where statistics are more complete, U.S.-based subsidiaries of the 9 Japanese Sogo Shosha handled last year \$22 billion of U.S. exports, of which over \$15.5 billion went to the Japanese market but some \$5.5 billion went to third countries. That represents about a tenth of all U.S. exports.

Wilson: What about Europe?

Tozaki: Similarly the Sogo Shosha offices in Europe make every effort to export European products.

Yanase: Which kinds of imports are most competitive from Europe?

Tozaki: European countries are strongly competitive in agriculture products, chemicals, pharmaceuticals and high-technology areas, especially nuclear power equipments and aircraft. There is a great potential for them to take a larger share of the Japanese market and our Sogo Shosha are in an excellent position to help.

We can also play a big role in manufacturing and technical cooperation, especially in the joint development of robots, computers, nuclear power equipments and other future generation products. The immediate problem is to commercialize them.

No hindrance for European goods

Wilson: Can you help our manufacturers pierce the difficult veil of the Japanese market?

But in international trade there is friction as well as amity, and we asked President Tozaki what his corporation's attitude was to the current difficulties with the U.S. and EC.

European participation in joint projects

Tozaki: We plan to double our offshore trade over the next 3 years.

This year it should reach \$10 billion, and we anticipate in 1984 it will exceed \$16.5 billion. Those figures would represent over 30 per cent of our overall foreign trade, rather a substantial portion.

Yanase: What kinds of products are involved?

Tozaki: Mostly steel products, non-ferrous metals, chemicals, oil and oil products and foodstuffs. Some textiles and shoes also. Recently chemical plant and machine tools have become growth area. Plant exports by international consortia are also becoming important items. In London we have an Office for Project Information and Coordination, which maintains constant contact with European contractors and manufacturers in view of forming consortia to bid on international projects.

Wilson: Can you cite a recent example of that?

Tozaki: Well, take the \$320 million Philippines Leyte fertilizer plant contract awarded last summer by the Philippines. We organized four companies—Mitsubishi Heavy Industries, Coppee Rust of Belgium, Dragados y Construcciones of Spain and the Construction Development Corporation of the Philippines. This is a turnkey contract for phosphate fertilizer to be completed in 1985 on the island of Leyte. Our role, as agent of the consortium, was to put it all together: the financing, the negotiating, organizing three specialists companies to supply and install the plant of sulphuric acid, phosphoric acid, ammonium sulphate and a nitrogen-phosphate potassium granulating plant. C. Itoh is the general coordinator, and the Philippine company is responsible for the local construction work.

Another large-scale project is a \$300 million steel mill in Algeria being undertaken by a six-nation consortium of French, Italian, West German, Belgian and Swedish manufacturers under C. Itoh's management.

Others now in progress include a refinery for Tunisia, and water treatment facilities for Saudi Arabia, all of which are expected to involve participation by both Japanese and European companies.

C. Itoh is committed to utilizing its worldwide network in efforts to bring European products to the world market and expand exports.

Changing role of Sogo Shosha

Tozaki: We began as a distributor of merchandise, but now we coordinate projects and organize their materials, technology, information, as well as personnel, capital and financing.

Wilson: Can you give us an example?

Tozaki: Yes. We have a joint venture in Brazil making pulp and chips. Afforestation of eucalyptus trees as raw material is part of the project. First we spent three years surveying vast areas for afforestation.

Then we interested leading Japanese paper manufacturers and assisted the companies in their efforts to elicit the Japanese government's help. In 1973 we set up CENIBRA, a joint company with Japanese and Brazilian investors to produce 250,000 tons of pulp a year. Another company was launched in 1974 for afforestation. We ship minimum one half of products to Japan. Large-scale international projects like this mean big investors, and the planning and negotiating take a long time. Companies are also subjected to high risks on this kind of project. We trading corporations can lessen that risk by bringing investors together.

This kind of role presupposes an exceptionally well-informed corps of men all round the globe. C. Itoh has a thousand of its Japanese executives stationed abroad, in branches, local subsidiaries, liaison offices and joint ventures.

The corporation has 138 offices outside Japan, linked to Tokyo by telex or leased telecommunication channels. The transmission of latest data on world markets or economic trends is fully computerized.

The upshot is a daily flow of 60,000 messages, embracing 36 million characters.

Last year about a quarter of C. Itoh's overseas trade, or \$8 billion, did not involve Japan but rather two foreign countries—underlining its strength in the booming so-called offshore trade.

One of a series of interviews by Mr. Dick Wilson and Dr. Yotaro Yanase

Mr. Seiki Tozaki, President

Tozaki: There is no particular hindrance for European goods. Our shops and supermarkets are full of them. We are handling Scotch whisky which has potential. But we cannot take all the risks in introducing foreign goods, and storing them until we find customers. Pharmaceuticals is a good line for Britain and France. The only problem is how to find a suitable marketing channel. But many American companies have already done this a long ago.

Transferring technology abroad is now so commonplace that C. Itoh has a Corporate Project Planning Department and a Corporate Planning and Administration Department to deal with it. All the headaches about setting up Japanese technology in China, the Middle East, South East Asia, South America—and training the budding technicians from those countries—are handled here.

Astonishingly, the company is participating in over a hundred overseas enterprises. They include:

- a steel rolling plant in Greece
- a polyethylene resin plant in Brazil
- a PVC pipe plant in Abu Dhabi
- a galvanized iron sheets manufacturing plant in Nigeria
- a tuna processing and canning operation in Fiji
- a textile dyeing plant in Hong Kong
- a PVC pipe plant in Indonesia
- and a plywood processing plant in Malaysia.

To conclude, it is instructive to note President Tozaki's philosophy of business management.

"As we stated earlier, C. Itoh has a worldwide network which enables us to anticipate change, and by which means we can try to distribute the benefits of technological advances throughout the world. We can also further these efforts by working closely with Europe and the U.S.

"Thus, we hope to be able to contribute to the development of the world economy and improve the welfare of all peoples."

C. ITOH
C. ITOH & CO. LTD.

LONDON BRANCH
London International Press Centre,
76, Shoe Lane, London EC4A 3JB
Tel: (01) 353-8090 Telex: 261981

TOKYO HEAD OFFICE
5-1, Kita-Aoyama 2-chome,
Minato-ku, Tokyo, Japan
Tel: (03) 497-2121 Telex: J22295

Steady increase in airports' passenger traffic

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PASSENGER traffic handled at the seven airports owned by the British Airports Authority continued to expand during April, the ninth consecutive month (excluding December) in which increases have been recorded. During April, total traffic was up 2.8 per cent over April last year, at 3.54m passengers, while for the 12 months to end April it was up 1.1 per cent to over 43m passengers. The airports involved are Heathrow, Gatwick, Stansted, Prestwick, Glasgow, Edinburgh and Aberdeen.

The authority believes that this slow but consistent expansion in recent months indicates that the air transport recession may be over, and that better times lie ahead. Heathrow's traffic grew in April by just under 1 per cent over April last year, but Gatwick's traffic grew by 7.5 per cent and that at Stansted by 24.5 per cent.

Outside London and the south-east, the only airport to show a decline in April was Prestwick, down by 43.1 per cent to 11,900 passengers due to the absence of Laker traffic.

following airline's collapse in February — and the withdrawal of some British Airways traffic.

Cargo traffic, however, continues to be depressed. During April, the total tonnage of cargo handled at the authority's airports fell by 5.5 per cent compared with April a year ago, while for the 12 months to end April the total was down by 2.3 per cent to 615,500 tonnes.

Supporting the authority's belief that the recession in air transport may be over is the fact that the number of aircraft movements also increased in April, by 2.9 per cent to 45,500, although for the 12 months to end-April they were still 1.8 per cent below the level of the previous year.

But the authority admits that the signs of improvement are slender and that much depends upon how traffic develops during the coming months.

The indications are that the airlines' forward bookings are stronger than at this time last year, but again the margin is narrow, and the airlines are only cautiously optimistic of improvement in their finances.

Making factories from the ruin of old farm buildings

Lorne Barling describes a growing trend in rural industry

THE CONVERSION of old farm buildings into premises for light industry has gathered pace since the Department of the Environment instructed local authorities to look more favourably on planning applications of this kind.

The trend has been given added impetus by an announcement from Prince Charles that the Duchy of Cornwall is to finance a number of such conversions on its estates to help create employment in rural areas.

The main promoter of the scheme, the Council for Small Industries in Rural Areas (Cosira), admits that landowners still face obstacles in turning derelict buildings into revenue earning property. Landowners are sometimes

wary of selling or letting property on farms, for fear of the local disruption which light industry could cause.

According to Mr Anthony Scott, chief executive of Cosira, landlords can avoid the cost of repairing unwanted but potentially useful buildings, and at the same time help to create jobs.

"There is a serious shortage of industrial work in many rural areas, particularly in the extreme north and south of England, and these conversions often provide ideal premises for small concerns," he said.

Other buildings being refurbished include old chapels and schools, disused mills and

creameries, and abandoned railway stations and military establishments.

Since the end of 1980, when the department began to encourage these changes of use, there has been increasing demand from small electronics companies for rural premises, although most are being used for simple manufacturing.

Mr Scott said building a new factory was difficult in most country areas because of planning restrictions. In any case, he added, conversion is often cheaper.

He admitted, however, that the provision of services such as mains drainage, three-phase electricity and access roads was

often difficult and sometimes expensive.

Cosira, based in Salisbury, therefore offers advice and money to landowners and potential tenants. It has loan commitments of around £20m on its projects. However, banks are seen as the main source of finance.

Cosira has recently published a guide to the tax and rates implications of conversion, the tenure considerations and sources of financial assistance.

The council's "advice package", which is usually free, includes the expert assessment of buildings, drawings and estimates, introductions to architects and contact with potential

buyers or tenants.

Landowners are generally encouraged by Cosira to sell renovated property, since this provides small companies with an asset. Long leases are sometimes preferred to allow the landlord to retain ultimate control.

Mr Scott said more landowners would become involved in the scheme if they were fully aware of the financial assistance available from sources such as banks, the Industrial and Commercial Finance Corporation, the Development Commission (Cosira's parent agency), insurance companies and pension funds.

"While a lot of landowners

may appear to be wealthy on paper, they often have cash flow problems and the income from these buildings is usually very welcome," he said.

Job creation in rural areas is also seen as a small but worthwhile way of reducing the flow of unemployed people into towns and cities, while the improvement of derelict buildings eliminates eyesores in the countryside.

Cosira has recently started a competition for the most successful conversions in various parts of the country. The first prizes were recently awarded by Prince Charles at his Highgrove Estate, where conversions are taking place.

Regional awards of up to £1,000 will soon be made in other parts of the country.

Regional enterprise agencies backed

BY LORNE BARLING

MR TOM KING, the Minister for Local Government, yesterday encouraged the establishment of more regional enterprise agencies as a means to combat unemployment and the recession.

Speaking at Swindon, at the launch of the Swindon Enterprise Trusts which is backed by about 30 larger local companies, he said that 50 such agencies had been set up in Britain and

a further 50 were being planned.

"Where small companies move into new premises, they face a number of problems—technical, legal and financial. Any one of these can be a stumbling block and therefore need all the help they can get," he said.

Mr King welcomed the initiative at Swindon, suggesting that larger companies had a wider responsibility to the prosperity of their area. Companies

could no longer cut themselves off from the activities of local government. Attitudes were changing and companies needed to be involved in local problems.

The trust's steering committee includes representatives of industry, the clearing banks, the Confederation of British Industry and trade unions. It is chaired by Mr Alan Bentley, chief executive of the investment division of British Oil.

Post offices to handle Pru travel cover

BY ERIC SHORT

THE PRUDENTIAL Assurance Company has linked up with the National Girobank to sell travel insurance over the counter at Post Offices.

The plan is being test-marketed through a pilot scheme in the Midlands. Under this scheme people requiring travel insurance will be able to obtain cover in the 1,206 Post Offices in the area. It will also be available at selected Post Offices

offering bureau de change facilities.

Customers using the scheme simply fill in a Girobank cash form, hand the premiums over the counter, have the counterfoil stamped and are immediately covered. Alternatively, a Girobank holder fills in his account number, mails the form and is debited in the normal way. The Pru's travel insurance contract provides cover

against cancellation of holiday, medical expenses—including accommodation for relatives—loss of baggage and other mishaps that may occur on holiday. The Pru has just raised the level of medical expenses cover from £50,000 to £250,000 to meet the continuing rise in the cost of treatment in many parts of the world, especially Switzerland and North America.

Farnborough air show will be the biggest yet

BY MICHAEL DONNE

THIS YEAR'S Farnborough air show, at the Royal Aircraft Establishment in Hampshire from September 5 to 12, will be the biggest yet, commemorating the 50th anniversary of the first such aerospace industry display at Hendon in 1932.

The Society of British Aerospace Companies says the display space has been expanded into a third large exhibition hall, which is already fully booked. There is a waiting list of companies for any space that may become available.

Over 400 companies from the world's aerospace industries will be participating and it is expected that there will

be over 50,000 guests from those industries, governments, civil services and military establishments. More than 200,000 members of the public are expected to flock in on the three public days, September 10 to 12, the first five days (September 5 to 9) being reserved for guests.

Among new aircraft on show this year will be the Rolls-Royce powered Boeing 787, along with the Boeing 767 which uses U.S. engines; the British Aerospace 146 feeder line and Jetstream 31 commuter aircraft; the U.S. Rockwell B-1 supersonic bomber prototype; and the new UK Skyship 500 Airship.

Shipyards chairman urges more Government backing

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE GOVERNMENT was warned yesterday that national shipbuilding capability could wither away without proper recognition and support.

Without mentioning the Falklands crisis, Mr Robert Atkinson, the chairman of British Shipbuilders, made it clear that he expected the Government to put its full weight behind the industry.

"Shipbuilding, like shipping, is a strategic industry," he said at the naming of the Thames of the Patricia, a new £9m flag-ship for Trinity House.

Britain, as an island nation, has always been, and must continue to be, a strong maritime nation, he said. He hoped the Government would continue to recognise this national capability and the part the shipbuilding industry played in Britain's prosperity and protection.

British Shipbuilders, nationalised in 1977, groups the UK's major warship and merchant yards. Mr Atkinson warned last year that the shift in the national defence strategy from surface ships to submarines could put several thousand jobs at risk within BS.

BS is still losing money, but hopes to break even within a few years. For its part, the Government wants the corporation to reduce its dependence on subsidies.

"A shipbuilding capability is not something that can be used intermittently," said Mr Atkinson. "To be available, it needs constant use, it needs constant improvement and investment in men and materials." He added: "If that capability is allowed to disperse, it will be lost to the nation and therefore unavailable in times of national emergency."

Before you decide which airline to take to Dallas, shouldn't you sleep on it?



Only British Caledonian offers all their First Class passengers the comfort of Skylounge sleeper seats to Dallas/Ft. Worth. With their exclusive terminal at Victoria station, only British Caledonian offers all their passengers the convenience of a central London booking and check-in service, including standby. And a network of connecting flights to and from Glasgow, Edinburgh, Manchester, Jersey, Paris, Amsterdam and Brussels. We know we're not the only airline on this route. That's why we never forget to offer you more. For details contact your travel agent or local British Caledonian sales office or telephone 01-668 4222 or 0293-518888.

We never forget you have a choice.

British Caledonian Airways.

Europe, USA, South America, Africa, Middle and Far East



P.T. ASTRA INTERNATIONAL, INCORPORATED

US\$25,000,000

Guaranteed Floating Rate Notes 1986.

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 28th May 1982 to 29th November 1982 the Notes will carry an interest rate of 14 1/2% per annum. The Coupon Amount for this period for each principal amount of US\$50,000 is US\$3,805.99.

The Hongkong and Shanghai Banking Corporation
Agent Bank

May 1982

WASHINGTON, D.C.
A Renaissance of Graciousness
A luxury hotel in the great European tradition. Elegant, quiet, unpretentious—master's convenience.

THE MADISON
Washington's Great Hotel
2121 M Street, N.W., Washington, D.C. 20037
Tel: 624-5555
or see your travel agent
Marshall B. Olson, President

PIONEER ELECTRONIC CORPORATION

NOTICE IS HEREBY GIVEN to holders of CDR's issued by Caribbean Depository Co., N.V., Curaçao, evidencing shares in the above company that the "Second quarter report 1982" of Pioneer Electronic Corporation may be obtained from:

Pierson, Heldring & Pierson N.V.
Herengracht 206-214, Amsterdam,
and
The Bank of Tokyo Ltd.
established in:
Tokyo, Bruxelles, London, Düsseldorf, Paris and New York.
Amsterdam, 26 mei 1982.
PIERSON, HELDRING & PIERSON N.V.

UK NEWS - LABOUR

Railways face crisis over productivity delay

A BR review describes how efficiency proposals were shunted into a siding, reports Philip Bassett

BRITISH RAIL is poised to send to local train drivers' depots new shift arrangements aimed at improving efficiency by means of more variable working.

The Associated Society of Locomotive Engineers and Firemen, the drivers' union, is ready to resist the new rosters, with their shifts ranging from seven to nine hours. BR seems to be on the brink of another crisis in relations with its unions over one of the longest-running sagas in the nationalised industries—the argument about how to improve railway performance.

BR has told its unions that the delayed 5 per cent pay rise it has offered from September will not be paid unless it reaches agreement by July 30 on flexible rostering and the other productivity improvements it is seeking.

Senior BR officials say that, if the unions were willing to agree these changes, eight weeks was a reasonable timetable. However, they acknowledge that the prospect of agreement is slight, and that the stage is therefore set for further trouble.

Many of the ideas BR is pursuing have a long history on the railways. For instance, BR was talking about the cross-union "trainman" concept in the late 1960s.

However, in a new review of progress—or lack of it—on railway productivity, BR dates the "current struggle to achieve change in working practices and produce a more efficient railway" to November 1979, when the BR Board presented to its unions a far-reaching document on railway productivity, entitled "Challenge of the 80s".

In retrospect, this can be seen as considerably over-ambitious. The railway unions only really began to take note of its proposals when the annual wage award came round five months later. Then, BR claimed the timetable of productivity changes, concluded as part of a

20 per cent pay deal, as a major step forward.

Change there has been. BR has pulled out of the loss-making collection and delivery of parcels. It has cut the workforce in marshalling yards and has made savings in administrative staffing.

These, though, are what Sir Peter Parker, the BR chairman, calls negative productivity—improving costs by means of withdrawals—rather than what he terms positive productivity.

Into this area falls flexible rostering and other major changes in working practices. The BR review states: "Despite the clear commitments given to continue negotiations, no real progress was made on any of the items to change working practices by the time the 1981 pay negotiations started."

Strike action

Since these negotiations, BR has had long talks with Aslef on flexible rostering, but no agreement with the National Union of Railwaymen on the issue, went twice for help on it to the Advisory, Conciliation and Arbitration Service, suffered 17 days of seriously-damaging strike action over it, and finally took it through its own negotiating procedure.

The result was the McCarthy report, favourable to BR, which it is now trying to implement.

The 1982 pay round has now arrived, and BR is yet again negotiating to the same improvements, the six key items identified as crucial by BR out of the whole programme of the "Challenge of the 80s" document.

The BR review lists the position on the 1981 productivity initiatives which rose out of the first round of Acas discussions last year. As one senior BR



Sir Peter Parker, still seeking "positive" productivity improvements.

opposed to it and have taken industrial action against it. BR has simply got nowhere with Aslef on the issue.

Single manning of traction units. In non-BR language, this means essentially breaking the long-standing agreement for double manning by train drivers in certain specified and widespread circumstances.

BR says, perhaps over-confidently: "Negotiations were delayed by the failure to reach agreement with Aslef over flexible rostering." It points to the fact that the McCarthy tribunal went outside its terms of reference to recommend that Aslef should agree to single manning of shifts up to nine hours.

Aslef, faced in this with a much more serious threat to its members and its continued existence as a union from this than from flexible rostering, has not even looked at the issue, and seems unlikely to.

"Changing role"

Manning of passenger trains. BR has proposed the abandonment of guards on trains. The NUR, which represents guards, is prepared to talk about a "changed role" for the guard, but not for the abolition of the post, and both the NUR and Aslef are opposing taking part in a joint working party on the issue.

This heading includes the Bedford-St Pancras project designed to be the first one-man operated line in the railway network, equipped with high-technology electrification, signalling and even, for the first time on BR, radio between the driver and signaller.

The NUR's steadfast opposition to the project has meant that new trains for the line are standing idle, to the fury of

anti-rail Conservatives and others. Within BR the issue is now referred to as the "Bedpan" problem.

Manning of non-passenger trains. BR is looking for two or three pilot schemes for the operation of freight trains without guards. BR and the NUR have looked at proposals for a pilot scheme running from Port Talbot to Llanwrn, and the NUR is still considering it. BR cannot be hopeful of NUR co-operation on the basis of its refusal to agree to the board's proposals on passenger services.

The trainman concept. This involves a proposal for a new cross-union route through which staff could rise to become train drivers. At present, the lines of demarcation—or lines of promotion, in BR terms—are rigidly defined between the unions.

The NUR, whose members stand to gain most from the proposal, is keen and has submitted its own plans, but as BR notes: "Discussion has been delayed since then by the dispute earlier this year."

What characterises the trade union response to all these six points is the readiness of individual unions to agree to changes which do not affect their members, and the refusal to do so on changes which do.

The changes in working practices BR is seeking are complex, and agreement by the specified deadline is at the very best unlikely. Lord McCarthy said in his report that the inquiry felt it "essential to the future of the railways that progress is made on the remaining items."

However, the stage seems set for his accompanying advice to be ignored. "It is also essential that these extremely important and far-reaching issues are approached in a spirit of realism, and with a willingness to find the basis for agreement rather than confrontation," he said.

The next few weeks should test that advice.

Re-election call for top officials of Aslef

By Philip Bassett, Labour Correspondent

SENIOR OFFICIALS of the train drivers' union are to face re-election for the first time in the union's history—a move which could harden the union's already tough resistance to British Rail's proposals for more flexible work rostering.

Representatives of the nominally 27,000-strong membership of the Associated Society of Locomotive Engineers and Firemen (Aslef) have voted that the two senior full-time posts in the union be subject to five-yearly re-election. At present all elected officials serve until retirement.

The two posts of general secretary and assistant general secretary which are covered by the unpublished resolution of the union's annual conference are held by Mr Ray Buckton and Mr Don Pullen.

However, delegates stipulated that the new re-election procedures should not be applied in the cases of Mr Buckton and Mr Pullen until their respective retirements, both due in about five years. BR officials believe that the change could have an effect on Aslef's attitudes towards industrial relations, with office-holders up for re-election keen to show no softening of any position, and as yet unelected candidates eager to prove themselves.

The changes, which follow last year's conference decision for the three-yearly re-election of the union's regional secretaries, will be a flip to the campaign of left-wingers in the trade unions to make their full-time officials more accountable to union memberships.

Council deals with private contractors 'will push up prices'

By John Lloyd, Labour Editor

THE PRIVATISATION of publicly-owned industry and local authority services will lower standards and raise prices, according to a report published today by the union-sponsored Labour Research Department.

The report claims that in four areas of privatisation—North Sea oil, British Telecom, communications, the health service and local authority cleansing—the advertised benefits of lower costs and increased efficiencies are, or could be, non-existent.

The main claims by the department are that long-term planning and investment programmes will be sacrificed; working conditions will worsen; and consumers may not benefit from cheaper prices.

While a number of Conservative councils, as Southend, Eastbourne, North Norfolk and Wandsworth, have given out waste collection contracts, more had not done so after gaining productivity improvements from existing staff.

"Many of the savings claimed

are illusory or exaggerated, and that a privatisation does not automatically save ratepayers' money. It does of course mean more profits for the companies providing the service."

"In the National Health Service, private health care can provide a 'distorted and expensive' form of health care; it soaks up scarce resources; and the advantages are more apparent than real," the report says.

In telecommunications, the report says that having off-profitable parts of the existing public network to private competition will mean domestic calls going up by 50 per cent; the loss-making but socially necessary services will be jeopardised; and the investment strength of British Telecom will be threatened.

Public or Private: the Case against Privatisation, Labour Research Department, 78 Blackfriars Road, London SE1 8HF. 70p.

Battle of Dustcarts, Page 23

Call for biotechnology aid

By Our Labour Editor

THE GOVERNMENT should step up public investment in biotechnology, according to the Association of Scientific, Technical and Managerial Staffs.

Biotechnology—the development of new products from micro-organisms—is being studied by the Science and Technology Committee, and Education, which will issue an interim report shortly.

In evidence to the committee, ASTMS says the development of the technology is "vital to the

future prosperity and wellbeing of Britain," and that the Government must invest in research and development, take a public stake in the industry and grant tax incentives to companies working in the field.

At the moment, we still have the expertise needed to develop and exploit biotechnology, but we are at risk of losing it to our competitors because of insufficient investment, poor facilities and inadequate career prospects for our trained personnel."

Hong Kong is now the nerve centre of the Orient.

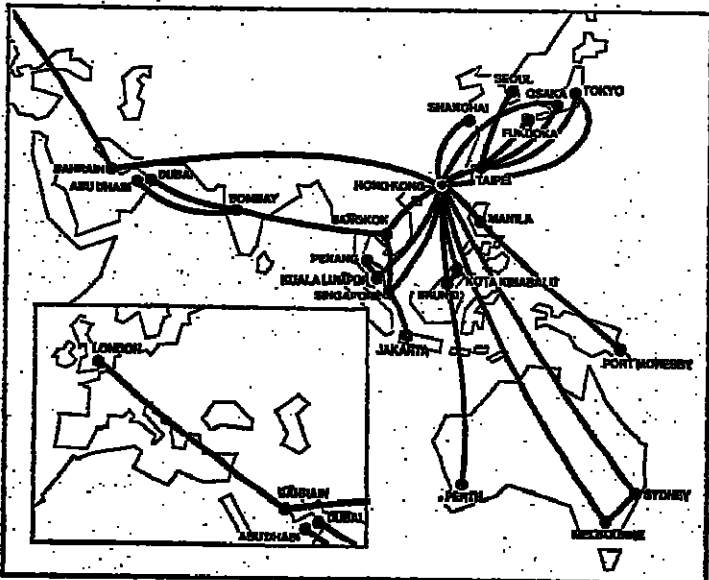
Cathay Pacific have all the right connections.

For the European businessman, Hong Kong is now the commercial hub of the Far East. And from Hong Kong's Kai Tak international airport, the Cathay Pacific network spreads to every major city in Asia, and on to Australia.

There are more than 190 Cathay Pacific flights a week from Kai Tak, to 23 destinations—an average of well over 25 a day. There are 5 flights a day to Taipei and 3 flights a day to Tokyo, to quote just two examples.

And getting to Hong Kong is much easier now of course. Cathay Pacific's flight CX 200 leaves London regularly at 11.00 am, seven days a week. And, when you know Cathay Pacific's reputation for in-flight service, there is no pleasanter way to fly.

Contact your Travel Agent, or contact us direct on 01-930 7878. You can depend on us.



ABU DHABI • BAHRAIN • BANGKOK • BOMBAY • BRUNEI • DUBAI • FUKUOKA
HONG KONG • JAKARTA • KOTA KINABALU • KUALA LUMPUR • LONDON • MANILA
MELBOURNE • OSAKA • PENANG • PERTH • PORT MORESBY • SEOUL • SHANGHAI
SINGAPORE • SYDNEY • TAIPEI • TOKYO

The Swire Group

NOTICE OF REDEMPTION

To the Holders of Bonds Representing the

7½% 20 year Loan of 1967 of:

Autopistas, Concesionaria Española, S.A.

due July 1, 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Paying Agency Agreement dated as of June 27, 1967 by and between the Autopistas, Concesionaria Española, S.A. and The Chase Manhattan Bank (National Association), as American Paying Agent, and The Chase Manhattan Bank (National Association) (London), Banco Commerciale Italiana S.p.A., Banque de Paris et des Pays-Bas S.A., and Banco de España y de los Países Bajos S.A., as European Paying Agents, \$475,000 in principal amount of the above Bonds will be redeemed and prepaid on July 1, 1982 at the principal amount thereof together with accrued interest thereon to said redemption date.

The serial numbers of the Bonds to be redeemed are as follows:

30 3228 8774 8006 3338 10298 11708 12798 13631 14645 15152 15702 17570 18234
273 2077 8703 3018 3879 10305 11748 12802 13607 14381 15150 15806 17708 18382
310 3887 6910 8027 8587 10335 11748 12802 13607 14381 15150 15806 17708 18382
388 4087 7080 8071 8588 10345 11804 12847 13615 14401 15220 15820 17802 18505
408 4129 7085 8074 8608 10352 11855 12887 13617 14412 15227 15827 17802 18505
630 4136 7080 8080 8618 10400 11882 12897 13647 14446 15277 15878 17818 18534
631 4594 7088 8085 8624 10405 11873 12898 13654 14448 15280 15880 17820 18534
1003 6177 7269 8104 8728 10428 11903 12917 13677 14476 15307 15907 17847 18563
882 4785 7205 8233 8639 10428 11900 12905 13681 14481 15312 15912 17852 18569
988 5890 7214 8304 8650 10457 11915 12920 13690 14484 15319 15919 17857 18569
1003 6177 7269 8104 8728 10428 11903 12917 13677 14476 15307 15907 17847 18563
1222 5432 7254 8329 8674 10478 11935 12933 13700 14478 15319 15919 17857 18569
1269 5467 7263 8335 8678 10477 11934 12932 13700 14478 15319 15919 17857 18569
1271 5468 7264 8336 8679 10478 11935 12933 13700 14478 15319 15919 17857 18569
1272 5469 7265 8337 8680 10479 11936 12934 13701 14479 15320 15920 17858 18570
1273 5470 7266 8338 8681 10480 11937 12935 13702 14480 15321 15921 17859 18571
1274 5471 7267 8339 8682 10481 11938 12936 13703 14481 15322 15922 17860 18572
1275 5472 7268 8340 8683 10482 11939 12937 13704 14482 15323 15923 17861 18573
1276 5473 7269 8341 8684 10483 11940 12938 13705 14483 15324 15924 17862 18574
1277 5474 7270 8342 8685 10484 11941 12939 13706 14484 15325 15925 17863 18575
1278 5475 7271 8343 8686 10485 11942 12940 13707 14485 15326 15926 17864 18576
1279 5476 7272 8344 8687 10486 11943 12941 13708 14486 15327 15927 17865 18577
1280 5477 7273 8345 8688 10487 11944 12942 13709 14487 15328 15928 17866 18578
1281 5478 7274 8346 8689 10488 11945 12943 13710 14488 15329 15929 17867 18579
1282 5479 7275 8347 8690 10489 11946 12944 13711 14489 15330 15930 17868 18580
1283 5480 7276 8348 8691 10490 11947 12945 13712 14490 15331 15931 17869 18581
1284 5481 7277 8349 8692 10491 11948 12946 13713 14491 15332 15932 17870 18582
1285 5482 7278 8350 8693 10492 11949 12947 13714 14492 15333 15933 17871 18583
1286 5483 7279 8351 8694 10493 11950 12948 13715 14493 15334 15934 17872 18584
1287 5484 7280 8352 8695 10494 11951 12949 13716 14494 15335 15935 17873 18585
1288 5485 7281 8353 8696 10495 11952 12950 13717 14495 15336 15936 17874 18586
1289 5486 7282 8354 8697 10496 11953 12951 13718 14496 15337 15937 17875 18587
1290 5487 7283 8355 8698 10497 11954 12952 13719 14497 15338 15938 17876 18588
1291 5488 7284 8356 8699 10498 11955 12953 13720 14498 15339 15939 17877 18589
1292 5489 7285 8357 8700 10499 11956 12954 13721 14499 15340 15940 17878 18590
1293 5490 7286 8358 8701 10500 11957 12955 13722 14500 15341 15941 17879 18591
1294 5491 7287 8359 8702 10501 11958 12956 13723 14501 15342 15942 17880 18592
1295 5492 7288 8360 8703 10502 11959 12957 13724 14502 15343 15943 17881 18593
1296 5493 7289 8361 8704 10503 11960 12958 13725 14503 15344 15944 17882 18594
1297 5494 7290 8362 8705 10504 11961 12959 13726 14504 15345 15945 17883 18595
1298 5495 7291 8363 8706 10505 11962 12960 13727 14505 15346 15946 17884 18596
1299 5496 7292 8364 8707 10506 11963 12961 13728 14506 15347 15947 17885 18597
1300 5497 7293 8365 8708 10507 11964 12962 13729 14507 15348 15948 17886 18598
1301 5498 7294 8366 8709 10508 11965 12963 13730 14508 15349 15949 17887 18599
1302 5499 7295 8367 8710 10509 11966 12964 13731 14509 15350 15950 17888 18600
1303 5500 7296 8368 8711 10510 11967 12965 13732 14510 15351 15951 17889 18601
1304 5501 7297 8369 8712 10511 11968 12966 13733 14511 15352 15952 17890 18602
1305 5502 7298 8370 8713 10512 11969 12967 13734 14512 15353 15953 17891 18603
1306 5503 7299 8371 8714 10513 11970 12968 13735 14513 15354 15954 17892 18604
1307 5504 7300 8372 8715 10514 11971 12969 13736 14514 15355 15955 17893 18605
1308 5505 7301 8373 8716 10515 11972 12970 13737 14515 15356 15956 17894 18606
1309 5506 7302 8374 8717 10516 11973 12971 13738 14516 15357 15957 17895 18607
1310 5507 7303 8375 8718 10517 11974 12972 13739 14517 15358 15958 17896 18608
1311 5508 7304 8376 8719 10518 11975 12973 13740 14518 15359 15959 17897 18609
1312 5509 7305 8377 8720 10519 11976 12974 13741 14519 15360 15960 17898 18610
1313 5510 7306 8378 8721 10520 11977 12975 13742 14520 15361 15961 17899 18611
1314 5511 7307 8379 8722 10521 11978 12976 13743 14521 15362 15962 17900 18612
1315 5512 7308 8380 8723 10522 11979 12977 13744 14522 15363 15963 17901 18613
1316 5513 7309 8381 8724 10523 11980 12978 13745 14523 15364 15964 17902 18614
1317 5514 7310 8382 8725 10524 11981 12979 13746 14524 15365 15965 17903 18615
1318 5515 7311 8383 8726 10525 11982 12980 13747 14525 15366 15966 17904 18616
1319 5516 7312 8384 8727 10526 11983 12981 13748 14526 15367 15967 17905 18617
1320 5517 7313 8385 8728 10527 11984 12982 13749 14527 15368 15968 17906 18618
1321 5518 7314 8386 8729 10528 11985 12983 13750 14528 15369 15969 17907 18619
1322 5519 7315 8387 8730 10529 11986 12984 13751 14529 15370 15970 17908 18620
1323 5520 7316 8388 8731 10530 11987 12985 13752 14530 15371 15971 17909 18621
1324 5521 7317 8389 8732 10531 11988 12986 13753 14531 15372 15972 17910 18622
1325 5522 7318 8390 8733 10532 11989 12987 13754 14532 15373 15973 17911 18623
1326 5523 7319 8391 8734 10533 11990 12988 13755 14533 15374 15974 17912 18624
1327 5524 7320 8392 8735 10534 11991 12989 13756 14534 15375 15975 17913 18625
1328 5525 7321 8393 8736 10535 11992 12990 13757 14535 15376 15976 17914 18626
1329 5526 7322 8394 8737 10536 11993 12991 13758 14536 15377 15977 17915 18627
1330 5527 7323 8395 8738 10537 11994 12992 13759 14537 15378 15978 17916 18628
1331 5528 7324 8396 8739 10538 11995 12993 13760 14538 15379 15979 17917 18629
1332 5529 7325 8397 8740 10539 11996 12994 13761 14539 15380 15980 17918 18630
1333 5530 7326 8398 8741 10540 11997 12995 13762 14540 15381 15981 17919 18631
1334 5531 7327 8399 8742 10541 11998 12996 13763 14541 15382 15982 17920 18632
1335 5532 7328 8400 8743 10542 11999 12997 13764 14542 15383 15983 17921 18633
1336 5533 7329 8401 8744 10543 12000 12998 13765 14543 15384 15984 17922 18634
1337 5534 7330 8402 8745 10544 12001 12999 13766 14544 15385 15985 17923 18635
1338 5535 7331 8403 8746 10545 12002 13000 13767 14545 15386 15986 17924 18636
1339 5536 7332 8404 8747 10546 12003 13001 13768 14546 15387 15987 17925 18637
1340 5537 7333 8405 8748 10547 12004 13002 13769 14547 15388 15988 17926 18638
1341 5538 7334 8406 8749 10548 12005 13003 13770 14548 15389 15989 17927 18639
1342 553

Impressive livery. Impeccable pedigree. From £5,160.*

In its day, the concept of the 1600E Cortina was faultless.

It was a roomy, practical, sensible car with outstanding value for money, but it was also something else.

It was a very special, and therefore collectable, automobile.

How little things change, yet how much. Because here in celebration of the Cortina legend is the ultimate special edition; the Cortina Crusader.

The crusade for comfort.

Direct from the Cortina Ghia and GL models come many of the Crusader's features.

Refinements like Durham and Velour fabric trimmed seats with fully adjustable head restraints. Wood veneer door caps, a delayed action courtesy light, and a rear seat centre armrest make the interior feel like that of a much more expensive car. The fascia too is well equipped. Through the four spoke steering wheel you'll see a quartz clock, a tripmeter, an instrument illumination rheostat,

and the whole fascia has a wood grain finish to it.

Below the fascia, Ford have fitted a push-button radio in a neat centre console. And underfoot, thick cut pile carpet, again from the Ghia.

The crusade for elegance.

Not content to simply cosset you, Ford gives you a car with great individuality too. Many Crusaders are going to have dramatic two-tone paint combinations.

The colours, Titan Blue with Strato Silver, Crystal Green with Strato Silver, Dark Rio Brown with Champagne Gold and the Cardinal Red with Strato Silver you see here, are highlighted by a set of sports road wheels and separated by a chunky, black bodyside moulding.

As a final touch of distinction, there are two coach lines running the whole length of the car and across the centre panel of the bonnet.

THE CRUSADE FOR VALUE.

The Cortina has always been exceptional value for money. But in this respect

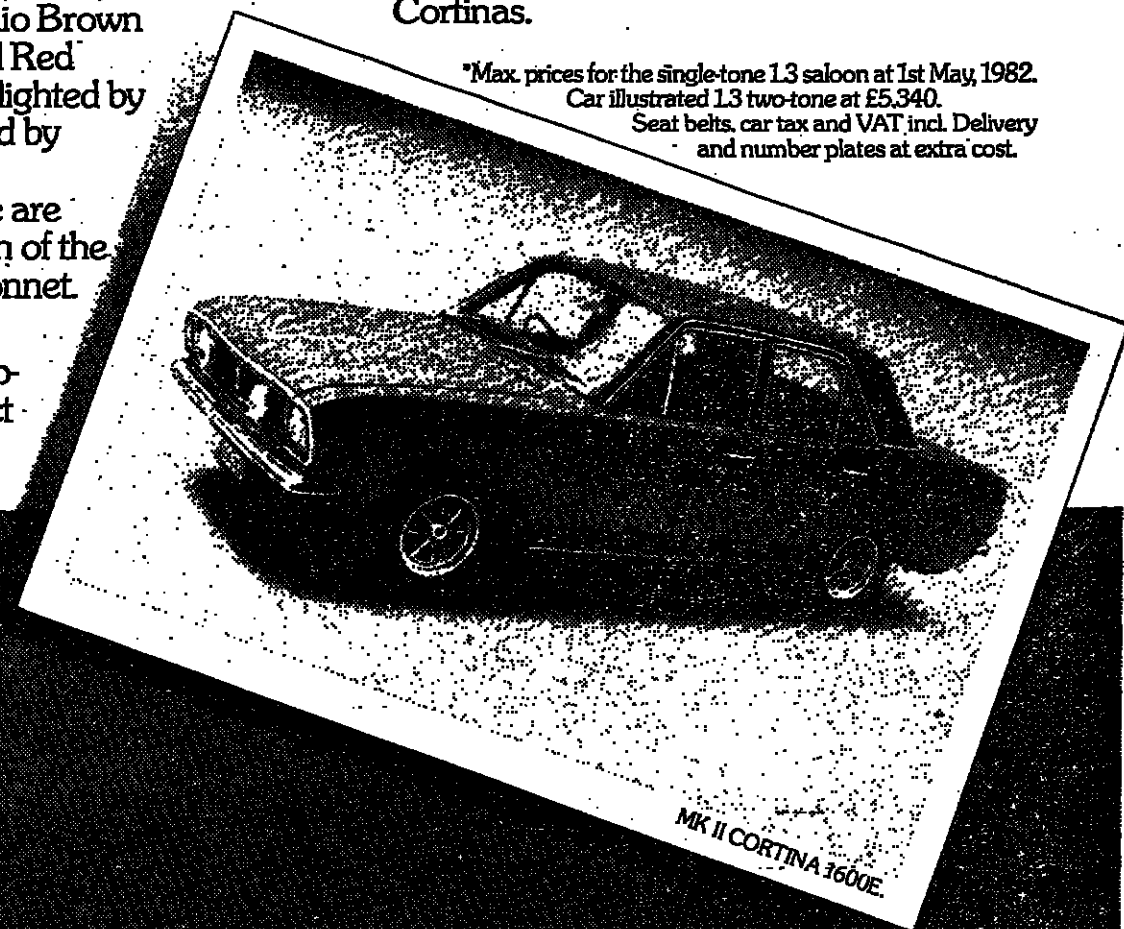
the Crusader eclipses all its celebrated forerunners; even the 1600E.

With the Crusader, you can now buy a unique and highly specified Cortina for around the price of a Cortina L.

Indeed, the single tone versions start at an incredibly low £5160*. And that's a great deal more value than you'd expect from any other manufacturer.

But no real surprise, after all... they are Cortinas.

*Max. prices for the single-tone 1.3 saloon at 1st May, 1982.
Car illustrated 1.3 two-tone at £5,340.
Seat belts, car tax and VAT incl. Delivery and number plates at extra cost.



CORTINA CRUSADE

Ford gives you more



TECHNOLOGY

EDITED BY ALAN CANE

Eukotec aims to turn the nail manufacturing industry on its head

BY IAN RODGER in Basle

WHEN IT comes to nails, technology moves rather slowly. The standard nail-making machine, which snips steel wire into short blanks and then bashes one end of the blank into shape of the head, was patented in 1911.

This week, a new machine that many see as the first major advance in nail-making technology since that time went on sale at the International Wire Exhibition here.

Double output

The machine, developed over the past seven years by Eukotec, a subsidiary of the Danish nail manufacturer, NKT, can produce roughly twice as many nails as a conventional machine. "It is a revolution," Mr Albert Petit, an engineer with Bekaert-Cockerill, the Belgian nail manufacturing group said as he watched the Eukotec machine spitting out nails at the rate of 1,000 per minute.

If so, it is certainly a welcome revolution. Nail makers throughout Europe and North America have been suffering badly in the past few years from depressed demand and a surge of imports from Eastern Europe.

Consumption of nails in the

EEC has dropped from about 1m tonnes a year in the early 1970s to some 700,000 tonnes. And in the past three or four years, nail imports have taken about 10 per cent of European market.

"Polish products are being sold in Europe cheaper than I can buy raw material," Mr Petit said.

Steel wire accounts for about 60 to 70 per cent of the cost of producing a nail and Mr Petit believes the Eukotec machine can cut the remaining costs by about half.

Mr Jack Klein, a senior vice-president of Ivaco, a Canadian company that is the largest nail manufacturer in the world, sees the machine as a lifeline for Western producers. "This machine will allow people who want to stay in the business—and a lot don't—to do so," he said.

Ivaco is buying the first 20 Eukotec machines off the assembly line and has invested in a joint venture with the Danish producer to market them in North America.

The main attraction of the Eukotec machine, apart from its speed, is that it produces a nail that is clean, smooth and ready for packaging or collating into

magazines for use in nail guns. Nails emerging from a conventional machine are greasy and frequently flawed with protruding bits of metal, thus necessitating tumbling and cleaning steps during which some nails become bent and must be discarded.

The Eukotec machine avoids these problems because the head is formed by squashing the tip of the blank between two rollers rather than hammering it. A pleasant side-effect is significantly less noise, a claimed 74 dB(A) compared to 96 dB(A) on conventional machines.

The initial model, which is about the size of a standard office copier, makes common nails in lengths from 45 mm to 90 mm, which covers about two thirds of the overall market.

The company plans to expand into larger nails and into square and helical thread designs within the next year or so and is also thinking about making rivets and screw blanks.

The Eukotec machine was invented as a result of a meeting between NKT, which was looking for a cheaper way to make nails, and Mr Ove Nielsen, a University of Copenhagen engineering student looking for a PhD project. It has

cost about \$3m to develop and is being sold in European markets for about \$50,000, including a \$5,000 set of tools.

Although the market for nail-making machines is depressed, Mr Poul P. Rasmussen, managing director, expects the company to break even within three years.

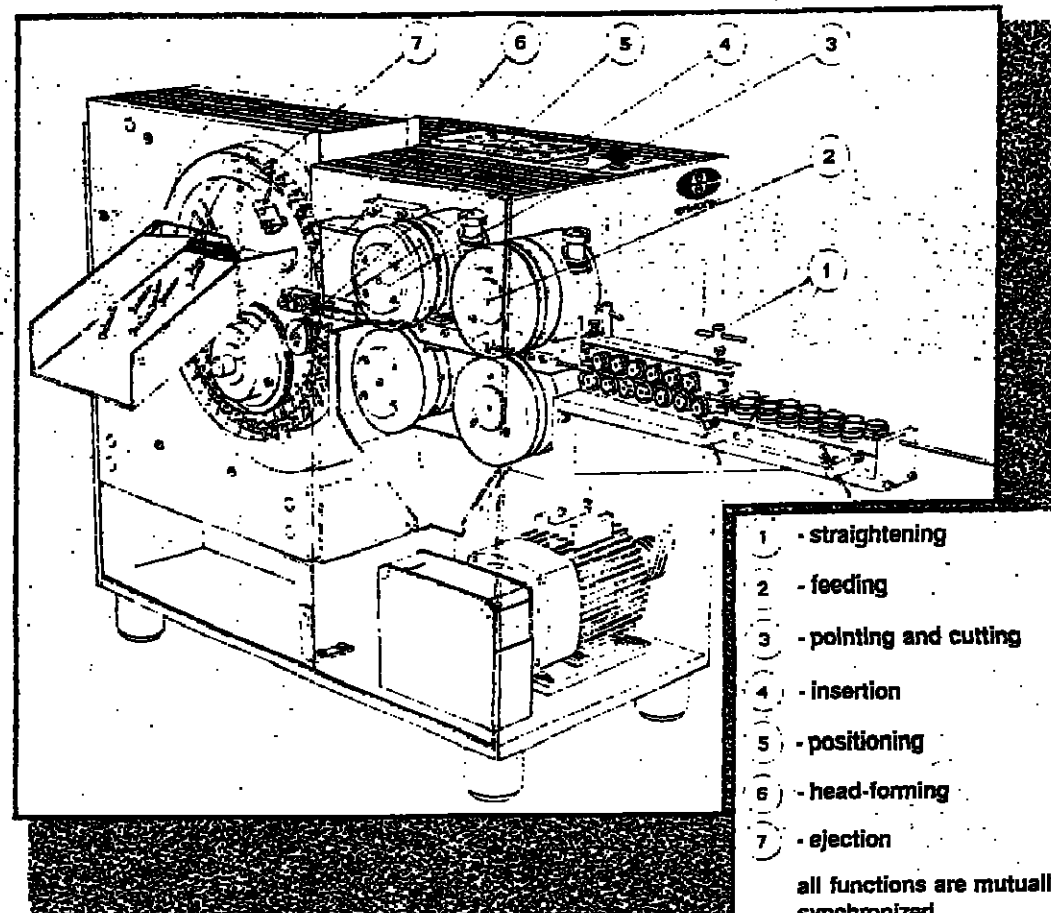
Mr Rasmussen estimates the world market for nail-making machines at 2,000 a year and is aiming to supply no fewer than half of them. Already, he claims to have orders for "a few hundred" and expects to deliver them by the beginning of next year.

Conservation

The tight fraternity of manufacturers of conventional nail-making machines does not share Eukotec's optimism.

"Nail manufacturers are very conservative people," an official of Wafos Maschinenfabrik, the German sector leader, said. "We don't think this machine has been proven yet."

Mr Mario Vitari of Abbondio Vitari, of Italy, doubted that people would be willing to pay \$50,000 for a nail-making machine.



"It may be faster, but you can buy two and a half of our machines for one of theirs. The market is very bad and no one wants to pay that kind of money. At least, that is what the customers are telling us."

Glader Manufacturing Services of Chicago, a major U.S. manufacturer, was making its

first-ever appearance at a European trade show. And it brought along one answer to the Eukotec challenge, a conventional machine that takes two wire feeds instead of one. The result is an output of about the same level as Eukotec—although not as wide a range of nail sizes—for \$42,000.

Mr Bob Glader, president, wonders whether the Eukotec's precision technology will turn out to be suitable for high volume activity. But the Danish company says tooling has to be changed only once every 4,000 hours compared to about once a week on a conventional machine.

Steel substrate

ENAMELLED steel substrates are likely to replace conventional printed circuit boards in future advanced electronic equipment. This is the conclusion of a nine month study by The Electrical Research Association at Leatherhead, Surrey.

According to the ERA, the general increase in circuit integration creates a need to produce circuit boards which are capable of holding a larger number of components and carrying away heat generated by the circuits more quickly.

Present day ceramic substrates will not be able to meet such requirements but enamelled steel ones show great promise, the ERA believes.

The steel core of the substrate carries the heat away while the glass coating can withstand high temperatures. The ERA hopes to carry out further work on suitable techniques for connecting components to the new substrates. More information on Leatherhead 374151.

A breath of air on the coalface prevents explosions

AN IMPROVED coal face ventilation system to reduce and possibly eliminate risks of methane gas explosions underground during coal cutting has been developed by the National Coal Board's South Wales Mining engineers.

The system involves injecting water under pressure through the coal face shearer

cutting drum. This sets up an air flow around the picks to disperse fire-damp gases by forcing air through and around the cutting drum in excess of 250 cubic ft per minute. The atmosphere in the vicinity of the machine is changed at least 200 times every minute, the Board claims.

Mr Neville Lewis, NCB's

deputy chief mining engineer, has been so impressed at the success of the improved system in trials at Abernart colliery, and Paydawe, that six more have already been ordered for coal cutting machines in other parts of the South Wales coalfield.

The system consists of a box containing some £10,000 of

engineering technology which can be fitted to existing shearing machines.

As a further stage in their research efforts, South Wales mining engineers are now examining an effective monitoring system so that shearer operators can be sure the ventilator system is working.

Maintaining tolerances on the shop floor

AS COMPUTER controlled design, machining centres, manufacturing systems, robotics and the other technical paraphernalia of an industrial revolution gain momentum, the need for a shop floor automatic inspection system to verify that tolerances are being maintained becomes more urgent.

Most, if not all, crucial inspection is done off-station in a separate room. This is generally because of the nature of the equipment and the need to put it in a controlled environment. So if you can plonk a measuring machine on the shop floor at different stages of the production process and need only to train ordinary workers briefly—

for about a quarter of an hour—it should save a deal of money in reducing rejects and making evident the link between sound performance, by machines as well as men, and reliability and satisfied customers.

Filling the gap

Granite tables are much used in metrology and can hardly be integrated into a production line. The gap has been filled by a four-dimensional programmable automatic gauge (PAG) from Imperial Prima, of Turin, a subsidiary of Progetti, the group of electronic and mechanical engineers which put the electronics into the Fiat robots and has since met other challenges concerned with flexible manufacturing systems.

There are three machines in the PAG range giving measuring stroke movements up to 450 mm in the Z axis, 750 mm in the Y axis and 1,000 mm in the X axis with a resolution of 0.001 mm on all three.

There is an accuracy of plus or minus 0.003 mm on each axis and the traverse between each measurement is 20mm/min. Components up to 100 kg can be accommodated.

Inspecting a machined gear-box casting, for instance, taking in 145 data points, takes 54 minutes.

The machine is housed in an air conditioned cabinet to enable it to sit in a busy machine shop, perhaps beside a CNC or DNC machining cell

or, if volume production is involved, at the end of a transfer line.

The component to be measured does not have to be accurately positioned and several different components can be measured in sequence because each pallet or fixture triggers the correct measuring programme.

All the operator has to do, besides loading and unloading, is to learn which button to press to give a quick "go, no go" response.

A VDU can display design dimensions, tolerance and errors for any or all dimensions checked or just those out of tolerance, and a print out can also be provided.

Fuller details of the PAG can be obtained from LK Tool, East Midlands Airport, Castle Donington, Derby DE7 2SA (0332 811349) which is marketing it in the UK.

At the launch the other day heads in the aerospace, motor

and general engineering industries put the savings the PAG would produce at 70-80 per cent.

LK Tool has made a world reputation for itself in measuring systems—they are in use at Rolls-Royce, NASA and in Japan—and is also introducing the Mini Micro.

This is claimed to be the first inspection system to enable a single axis machine to be used in conjunction with the prism box cube for checking hole centre distances in two axes without specific component alignment.

Calibrator

Another new machine is the quality design service (QDS) automatic calibrator which will check gauges to MoD and BSC specifications more quickly and simply than conventional methods.

PETER CARTWRIGHT



SANYO GIVE YOU ALL THE MACHINERY OF BUSINESS

These are just a few of Sanyo's business machines, all made to make your business more efficient. From the basic calculator to the sophisticated micro computer, you won't find more advanced technology. What's more you won't find better value.

If you'd like details of the complete range fill in the coupon below

SEE SANYO, THEN DECIDE  SANYO

Please send me full details of the Sanyo 1982 Business Machines range. I am particularly interested in (please tick)—
☐ Micro computers ☐ Calculators ☐ Telephone Answering Machines ☐ Electronic cash registers ☐ Dictating and transcribing machines ☐
 Name _____ Company _____ Address _____ Tel. No. _____
 Send to Marketing Dept, Sanyo Marubeni UK Ltd, 8 Greycaine Road, Watford, Herts, or Tel. Watford 46363.

FT1

THE FRENCH ART OF FINE LIVING COMES TO BAGHDAD

Now, in addition to Abu Dhabi, Cairo, Damascus, Dhahran, Jeddah, Khartoum, Kuwait, Palmyra, Latakia and Sharjah, you can find the French art of fine living in Baghdad, the city of the "Arabian Nights".

The address of this unique "savoir-vivre": Hotel Meridien, Street 47, Mahallat 102, Baghdad, Iraq.

Reservation and information: see your travel agent, your Air France ticket office or in Paris call 757.15.70, in London 493.06.09.


MERIDIEN
 LES HOTELS D'AIR FRANCE

THE FRENCH STYLE OF FINE LIVING IN THE WORLD

FINANCIAL TIMES SURVEY

Wednesday June 2, 1982

هكزا من لامل

PHARMACEUTICALS

The pharmaceutical industry has passed through the recession almost unscathed. The world market for its products is now estimated to be worth around \$90bn and to be growing at six to eight per cent a year.

Industry grows from strength to strength

BY SUE CAMERON

AT A TIME when so many major industries are still being torn apart on the rack of recession, the companies that originate and produce the world's key medicines have every reason to be confident about their current performance and prospects.

The pharmaceuticals industry has passed through the recession almost unscathed, such is the nature of its business. People continue to fall ill and to need drugs—no matter how harsh the economic climate—and the industry has therefore been able to maintain and often to improve its profitability.

At the same time, the past few years have brought a slight easing of the regulatory stranglehold on new drugs—a hold that was causing increasing concern in many pharmaceutical companies. While the cost of researching and developing a new drug has risen dramatically over the past decade, many experts believe the industry could soon be on the verge of a series of important new advances.

But this is not to suggest that the industry has no problems. Costs are still going up, new products are taking longer to emerge from the research stage, governments are enforcing strict price controls in some major markets, and there are moves afoot to introduce strict product liability laws and—in Britain—to increase the use of unbranded, generic drugs.

Despite the restraints and difficulties, however, the world

all its products.

But pharmaceutical companies believe that some regulations serve little purpose, merely increasing development costs without actually improving safety standards. In the U.S. in particular, there was a feeling that the Food and Drug Administration was interpreting the rules governing new drugs with unnecessary strictness.

There were claims that the FDA was simply sitting on applications for marketing licences for new drugs without having—or giving—any good reason for doing so. But the U.S. now seems to be taking a more relaxed attitude and recently a number of companies have been given the go-ahead to launch new drugs on the American market.

Several reasons for the marginally more liberal approach of the U.S. authorities are likely. One is possibly the change in the Administration. Another is the pressure for speedier decisions that has come from the pharmaceutical industry itself.

A third factor has almost

certainly been the realisation that some patients were suffering unnecessarily because a number of new drugs that had been given product licences in other countries were simply not available in the U.S.

Meanwhile, the British Government has acknowledged that its regulations on clinical trials—on human patients—had become “unnecessarily rigorous and inflexible.” The rules have now been changed and what is effectively a negative clearance system has been brought in.

As a result, companies are no longer forced to carry out clinical trials abroad in order to minimise the time required to develop and test a new drug. But it still takes many years to bring a new medicine to the market. Companies have to take out patents on their new drugs at a very early stage so as to safeguard their discoveries. A further eight to 12 years' development work will then be needed before the drug can be made available to patients.

The short duration of effective patents for drugs is one of the pharmaceutical industry's

most constant complaints. There have been repeated calls for either longer patents or more effective protection of patents. Manufacturers argue that because so much time is needed to develop a drug after it has been patented they do not have enough time to recoup their costs during the eight to 12 years—on average—when the new medicine is both protected and commercially available.

In most of the world's major pharmaceutical markets patents last for 20 years. The companies point out that while manufacturers of other products can normally enjoy a full 20 years of protection the makers of drugs cannot.

Examples

Last year the UK pharmaceuticals sector working party, which operates under the aegis of the National Economic Development Office, published a comparative study of the effective patent periods of drugs and other products. To give one example, the Exide maintenance-free battery was

patented in February 1979 and on the UK market in October 1980. So it will enjoy an effective patent life of almost 19 years.

But Zinacef, one of Glaxo's cephalosporin antibiotics, was patented in December 1972 but not launched on the market until 1978—giving an effective patent life of only 14 years. Some other drugs have fared far worse than Zinacef.

Boots's antirheumatic drug Froben, for example, was patented in 1965 but could not be sold to the public until 1977. When the drug was patented, protection in the UK was given for only 16 years, which meant that Froben had an effective patent life of less than five years. Even under the present 20-year patent period system—introduced in Britain in 1977—it would have had only nine years of protected sales.

But whatever the rights and wrongs of the case, the pharmaceutical industry's pleas for longer effective patent periods appear to be falling on largely deaf ears, largely because governments can point to the continuing overall profitability of the industry.

This could change, however. New research methods which involve work inside the human cell rather than the old system of screening thousands of chemical compounds to see if any of them could be used as a medicine are certain to mean even longer development times for new drugs.

It will also mean shorter effective patent periods—and higher research costs. There may well come a point, therefore, when governments start to relent and allow longer effective patent periods for new drugs.

The cost of developing a new drug today can be as high as \$50m, although the average figure is probably nearer \$35m; and there is always the risk that a company will spend vast sums on research and development only to find that the drug has to be abandoned at the final stage—probably for safety reasons.



A pharmaceutical engineer setting up a “blister” packing machine prior to a production run.

IN THIS SURVEY

The debate over high development costs	II	Hoechst: fruitful research	V
World market prospects	II	ICI: encouraging sales	V
Contrast between rich and poor nations	II	Ciba-Geigy: new products	V
Liability proposals from the EEC	III	Bayer: further development	V
European marketing restrictions	III	Glaxo: overseas expansion	V
Biotechnology widens the horizons	IV	SmithKline: boost for health care	V
Worries over patents	IV	Research: why discoveries are so costly	VI
		Medicines for the Third World	VI
		Distribution: High street chemists feel the pressure	VI

TOP TEN PHARMACEUTICAL COMPANIES

Ranking 1980 ('79)	Company	Sales \$m	Change %	Profit \$m	Change %
1 (1)	Hoechst, West Germany	2,412	+11.8	n.a.	—
2 (3)	Merck, U.S.	2,287	+14.1	607	+ 8.7
3 (4)	American Home Products	2,193	+13.4	603	+11.6
4 (2)	Bayer, West Germany	2,182	+19.4	n.a.	—
5 (5)	Warner-Lambert, U.S.	1,926	+11.1	271	+ 1.1
6 (7)	Bristol-Myers, U.S.	1,905	+19.6	379	+25.9
7 (6)	Ciba-Geigy, Switzerland	1,805	+17.7	n.a.	—
8 (9)	Pfizer, U.S.	1,644	+14.9	358	+20.0
9 (8)	Roche-Sapac, Switzerland	1,461	+ 8.2	130	+ 5.7
10 (12)	Lilly, Eli, U.S.	1,426	+16.1	330	—

Source: Mike Hyde's Chemical Insight newsletter.



ICI—investing a billion in the health of millions

Millions of patients worldwide with major health problems such as high blood pressure, heart disease, cancer and infectious diseases are benefiting from products of ICI's pharmaceutical research.

Pharmaceuticals are contributing increasingly to ICI's international business—and over 80% of our pharmaceutical sales come from overseas markets.

The discovery and development of new medicines is expensive but ICI, confident in its future prospects, is planning to invest over £1,000,000,000 in pharmaceutical research during this decade.



Imperial Chemical Industries PLC
Pharmaceuticals Division
Alderley House, Alderley Park
Macclesfield, Cheshire

PHARMACEUTICALS II

Critics claim that some drug development costs are exaggerated

Continuing debate over high cost of development

TEN YEARS ago the average cost of researching and developing a new drug to the point where it could be launched on the market was around £5m. Today the figure can be as high as £50m.

Such statistics are beloved of the drug industry—particularly when it feels its profitability is being threatened by some new set of government-inspired regulations or price controls.

The big international companies argue that if their profit levels are severely cut back, they will be forced to reduce their research spending and as a result they will be unable to keep up the flow of new medicines.

They say patients would suffer and domestic pharmaceutical industries would decline with job losses and lower export earnings resulting. Few of the industry's critics would disagree with the basic thesis that adequate returns are vital for financing further research and development. But there are many who say the major pharmaceutical groups exaggerate the financial pressures they are under.

For evidence the critics cite the healthy profits that most of the big companies have continued to show through the recession. The claim often made by the industry that its research and development costs have increased tenfold in a decade would certainly seem to be a little misleading.

Undoubtedly there are new drugs which do cost £50m to bring to the marketplace. But industry experts reckon that the average cost of researching and developing a new product is probably nearer £25m. None the less, this still represents a steep increase in average costs.

There are two main reasons why pharmaceutical research and development has become so much more expensive. One is the way in which regulatory authorities have demanded more data and more stringent safety testing on new products. This has inevitably driven costs up—perhaps unnecessarily so in certain cases.

The industry argues that some of the extra tests and information required before

product licences are granted do not really improve safety standards.

There are, however, signs that what many pharmaceutical companies refer to as the regulatory "burden" is beginning to be eased a little. In the U.S., for example, the Food and Drug Administration is taking a slightly less stringent line on new drugs while in the UK the rules on clinical trials—trials on human patients—have been relaxed.

Some sectors of the industry claim that only pressure from the major companies have prevented further tightening of the regulatory screw. They add that if regulatory demands had continued to increase at the rate they were, then research and development budgets would undoubtedly have been cut back.

Perhaps an even more important factor in the rise of research and development costs has been the change taking place in the nature of drug research itself.

For the first time, scientists have started looking inside the human cell to find the root causes, cures and preventatives of illness. The work is harder, it requires more expensive and sophisticated equipment and it tends to take much longer to yield results.

As a result, average research and development spending as a percentage of sales is roughly estimated to have risen from around 12 per cent to about 16 per cent between 1978 and now in the UK.

Against the higher spending that new research methods have made necessary, must be set the fact that more sophisticated and effective medicines are now likely to be developed. This means the pharmaceutical majors can expect to earn higher returns on their investment.

As it is, the table above suggests that pharmaceutical companies do not have too much to complain about when it comes to return on capital employed.

Admittedly, the figures given here cover only companies operating in the UK and they do fluctuate—dropping sharply in 1979 as against the previous year. But compared with many

other industries and also with other sectors of the chemical industry, the pharmaceutical companies' operations would appear to be on a thoroughly sound financial basis.

Are the big drug companies therefore merely crying wolf when they express fears about their future profitability? Professor George Teeling Smith, director of the UK Office of Health Economics—the research arm of the Association of the British Pharmaceutical Industry—admits that many of

Return on capital employed	
Pharmaceutical companies operating in Britain	
Year	%
1975	15.4
1976	16.9
1977	19.5
1978	21.0
1979	14.9
1980	16.3

Source: Office of Health Economics.

the major pharmaceutical groups are currently "doing quite nicely, thank you." But he believes, some of their fears are founded.

He says there is considerable unhappiness over prices and profitability in the various markets of Western Europe in particular. And he points to the impact that government controls on pharmaceutical prices can have on domestic drug industries.

"In Britain, the pharmaceutical industry has little to complain about and the same is true of companies in West Germany, Switzerland and the U.S.," he says. "But in Belgium, Italy, Spain and France there are strict price controls on pharmaceuticals."

"What some of these low price countries have now done is to drive out their pharmaceutical companies. Today there are really only five countries left in the race—Japan, where prices are on average double those in Europe and where

manufacturers' realisations also tend to be double, the U.S., Britain, West Germany and Switzerland.

"These five are the only countries likely to have a significant, research-based industry by the year 2000."

Professor Teeling Smith adds that the international research-based companies are very much dependent on their worldwide sales. If they cannot obtain reasonable margins in some countries they will almost certainly raise their charges in other markets where there are no restraints.

Complaints from the pharmaceutical industry about drug prices in Italy, Belgium and France have already gone to the European Commission. It is claimed that price controls can and often do breach the Treaty of Rome.

Controls also tend to put the international drug companies in an invidious position. Consumer groups are usually more eager to accuse drug companies of profiteering than to charge governments with holding down pharmaceutical prices to unreasonably low levels.

Despite the often damaging restraints that are put on pharmaceutical companies, Professor Teeling Smith is optimistic about the future of the international drug industry.

He believes the next three decades are likely to bring a "second pharmacological revolution" with controls being gained over the virus diseases, most of the cancers and the auto-immune diseases such as multiple sclerosis and early-onset diabetes.

"My optimism is based on the economics of the industry," he says. "There are a lot of Cassandras who say the attitude of countries like France, Belgium and Italy will spread. I don't share that view. 'Future advances will be enormously expensive. But I am optimistic—both from a scientific and an economic standpoint—that the pharmaceutical industries in Britain, Germany, Switzerland and Japan will continue to flourish during this future development phase.'"

S.C.

Sue Cameron reviews international market prospects



A SCIENTIST at the Ciba-Geigy research unit at Horsham, West Sussex, uses a microcomputer to analyse the intracellular structure of a single biological cell specimen, which has been photographed under an electron

microscope. The photographic print under examination has been magnified 150,000 times by the microscope. To give some idea of the size of the cell under study, each cubic millimetre of blood will contain 500,000 such cells, plus

5m red cells and 10,000 white cells. Ciba-Geigy's pharmaceutical research, emphasis is on cardiovascular preparations and anti-rheumatics, as well as research on psychotropic drugs, for the treatment of psychic disorders.

Problems of the poorer nations

THE developing nations together account for no more than a fifth of total pharmaceutical consumption and for only some 10 per cent to 15 per cent of total production. About 10 per cent of world drug sales are in Latin America while the whole of Africa probably accounts for no more than 5 to 6 per cent.

Pharmaceutical imports to the poorer countries of the world are—comparatively—large. In terms of 1980 manufacturers' prices, the developing countries have an annual trading deficit of some \$4bn a year.

Inevitably, the main influence on the drug markets of the developing countries is their rate of overall economic growth. Consumption of drugs per capita is low—about \$5 a year compared with over \$70 a year in the industrialised world—simply because the poorer nations cannot afford to spend much money on medicines.

Medicines are an emotive subject and the great imbalance between drug sales in the rich and poor worlds has led to some of the major pharmaceutical groups coming under fire.

Accusation

They have been accused of being reluctant to build plants or to site laboratories in third world countries and so encourage the development of a local drug industry; of selling drugs in poor countries that would be banned in the industrialised nations; and of failing to devote much effort to the discovery of medicines designed specifically for the treatment of third world diseases.

The pharmaceutical companies—unsurprisingly—deny most of these claims. They point out that they cannot find the expertise they need to staff laboratories in the developing countries, that in 1980—the latest year for which figures are available—their industry spent around \$50m on research into the treatment of third world diseases and that they can do little about the poverty that is the root cause of poor health care and low per capita drug consumption.

They admit that such things as clean water supplies and improved sanitation would do more to raise health standards in poor countries than would drugs. They admit that the developing countries do not provide the same market incentives as the U.S., Europe and Japan. But they are also aware that in the long term, sheer numbers of population will ensure that the third world nations will one day provide large, lucrative and expanding markets.

Already, spending patterns are much the same in the developing countries as in the industrialised ones. Pharmaceuticals are reckoned to account for roughly 15 per cent of all third world spending on health care—about the same proportion as in Western Europe and North America.

Pharmaceutical companies that have managed to build up a good reputation in the developing countries are also likely to be in a better position to take advantage of market opportunities when growth rates eventually start to increase. And they can increase dramatically if a poor country's general economic position suddenly improves.

The pharmaceutical markets of the developing but oil-rich countries of the Middle East, for example, are currently estimated to be growing at an annual rate of about 20 per cent. This is way above the world average growth rate for drug sales which is put at between 6 per cent and 8 per cent.

World sales now top \$90bn a year

WORLD DRUG sales are now estimated to be worth over \$90bn a year. But this bald figure—huge though it is—hides a multiplicity of different markets and market prospects in terms of both geographical and product areas.

Today, the major pharmaceutical companies are having to think about market prospects at an increasingly early stage in the development of a new drug. All of them are anxious to maintain and, where possible, improve profitability. But the high cost of research and development makes it impossible for even the biggest groups to give equal priority to every interesting discovery made by their scientists.

So, what are the chief market factors they have to consider

when deciding which of their antibiotic medicines should be put on the back burner and which should be given every encouragement in the form of research and development spending?

The size of any given market is clearly crucial. From a geographical viewpoint, the biggest markets are Western Europe, the U.S. and Japan which between them account for over 60 per cent of world sales of ethical—prescription-only—drugs.

Western Europe, as a whole, accounts for just under 30 per cent of all drug sales. West Germany is the biggest single national market in Western Europe—with around 8 per cent of all sales—followed by

France, Italy and then the UK. But such things as prescribing habits, national attitudes towards medicines, regulatory systems and Government price controls—or the lack of them—can make an appreciable difference to drug sales in the various Western European countries.

The largest cohesive market in the world is the U.S. which probably accounts for almost 20 per cent of global sales each year. Japan, whose own drug industry is growing fast, accounts for about 12 per cent of world sales.

Of the other major, developed countries, Australia and New Zealand are thought to account for roughly 4 per cent to 5 per cent of all sales and Canada for 2 per cent to 3 per cent.

Trends in industrialised nations

Market remains buoyant

GENERAL economic conditions clearly have some influence on the pharmaceutical markets of the industrialised countries but they are not nearly so important as in the developing world. And during the last two years, when so many Western industries have been hard hit by the recession, drug sales have remained buoyant.

Mr Ian White, an analyst with the London-based W. Greenwell firm of stockbrokers, reckons that "the dominant factor now" in the drug markets of the industrialised world is the launching of new products. He points out that in the U.S., in particular, the Food and Drug Administration has recently started taking a slightly more liberal attitude to the granting of product licences for new medicines. This has resulted in a significant boosting of U.S. pharmaceutical sales for some companies.

Mr White lists three other important influences on the great drug markets of the U.S., Western Europe and Japan:

● Pricing patterns: These can be affected by Government controls—as in the UK and, to a far greater extent, in France—and by the way drugs are dispensed. In Japan, for example, most medicines are both prescribed and dispensed by doctors who therefore have a financial incentive for supporting high prices and for giving

their patients the most expensive drugs.

● The incidence of illness: Sales of drugs designed to treat common illnesses will clearly be larger than those aimed at rare ones. On the other hand, the big markets are the ones most likely to attract intense competition. And some companies have done well by carrying out a dominant position in a comparatively small market.

● How quickly—and on what scale—doctors latch on to a new drug and start prescribing it: Effective marketing—aimed at doctors—is a key factor in securing high sales. But in some countries there are constraints on the amount of money a company can spend on promoting its drugs.

Restrictions

In the UK, for example, pharmaceutical companies are penalised if they spend more than 9 per cent—on average—of their turnover on promotion. In West Germany, where there are not the same restrictions, the average figure is around 25 per cent.

Pharmaceutical markets can be viewed purely in terms of product areas. The biggest selling group of drugs worldwide—on the basis of sales value—are antibiotics which account for about 10 per cent of the market. Other important categories—again in

terms of value—are cardiovascular drugs, anti-rheumatics and drugs which operate on the central nervous system. Each accounts for around 5 per cent of world sales.

About 30 drug groups, each with 1 or 2 per cent of the market in value terms, account for roughly half the world's annual drug sales. These smaller groups include such things as anti-cancer drugs, skin treatments, contraceptives, anti-asthma drugs and those used against diabetes.

But Ian White stresses that when it comes to high sales and profits, it is the individual product that counts. He points out, for example, that the market for anti-ulcer drugs has been growing "very fast" and this category of medicines now accounts for between 1.5 per cent and 2 per cent of world pharmaceutical sales. But virtually all the market growth in this area has come from a single drug—Smith Kline's Tagamet. Before the launch of Tagamet, the anti-ulcer market was a mere 0.2 per cent of world drug sales.

The new, higher sales levels will be maintained in this sector now that Glaxo has launched a rival to Tagamet—Zantac. But Mr White points out that the dramatic growth in anti-ulcer drug sales over the last few years did not mean it was an attractive area to be in—unless you were Smith Kline.

Few of the major pharmaceutical companies would have much difficulty in marketing a drug as effective and as wholly innovative as Tagamet. But there seems general agreement among the big international companies that the launching of a new project—even one with clear advantages over any existing rivals—does not automatically guarantee success in a marketplace that has become

Fierce competition

CONTINUED FROM PREVIOUS PAGE

But the major pharmaceutical concerns point out that the success of drugs such as Tagamet is the exception rather than the rule, and they stress that a company can go through a fairly long lean period before it manages to put even a moderately successful new product on the market.

Competition, particularly in such products as antibiotics, can be fierce. There are also a number of factors which can help to reduce overall profitability. The French and Belgian governments, for example, exercise strict control over drug prices. The disparity between some drug prices within the European Economic Community has led to parallel importing.

Parallel importers buy a drug in a country where prices are held down and then export it to say, Britain, where the price for the same medicine is considerably higher. On a large scale, parallel importing can seriously undermine the profits of companies which have spent millions in researching and developing the drug in the first place.

Another worry for companies operating in Britain is that the use of generics—unbranded

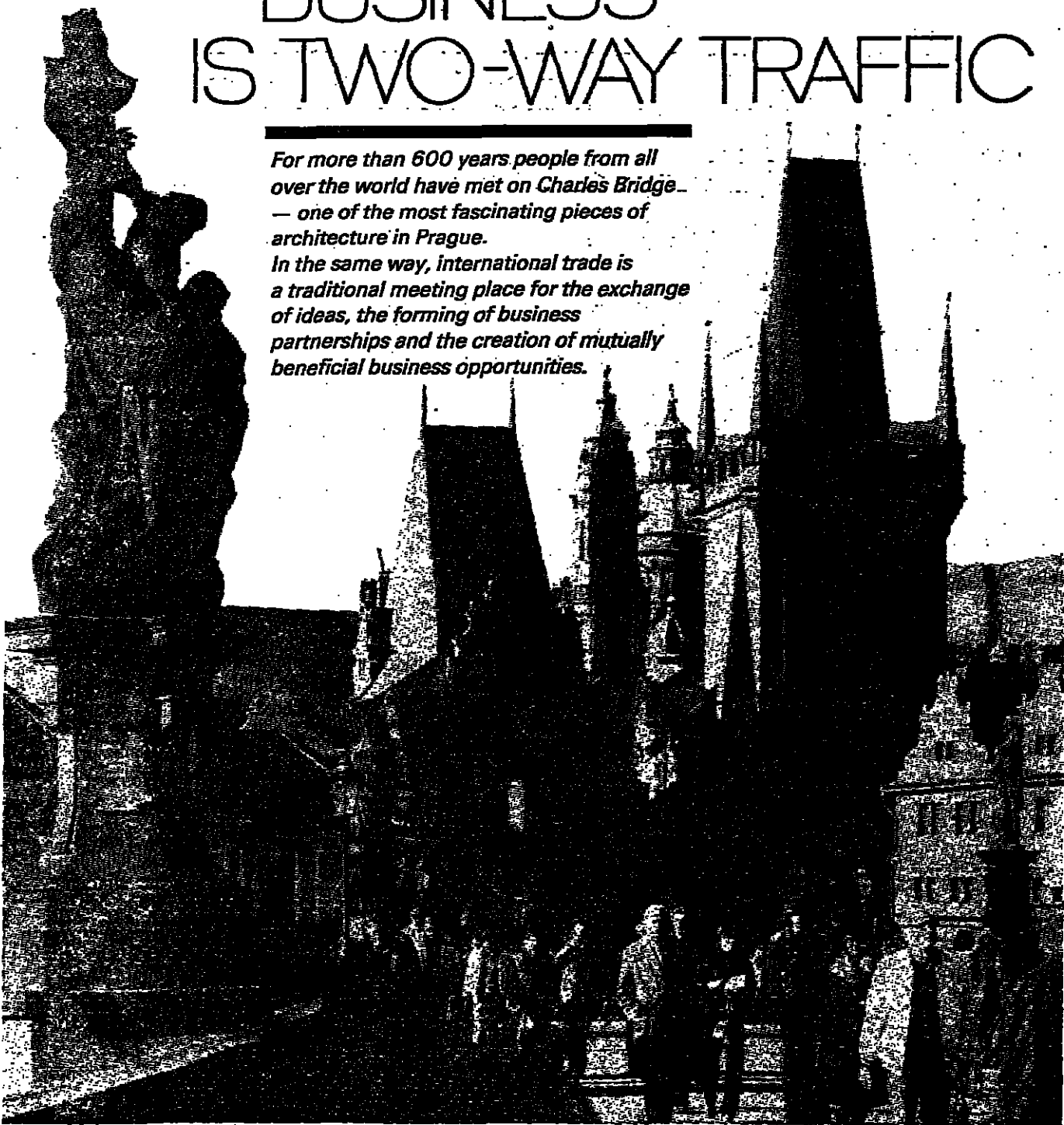
Drugs bill

The object of such a move would be to cut the National Health Service drugs bill by as much as £80m a year. Whether the plan will be acted on remains to be seen. At present the UK pharmaceutical industry is fighting against it, claiming that the increased use of generics could hit the UK's drug exports. These were estimated to be worth some £850m last year alone.

But the monetary value of Britain's pharmaceutical exports alone gives some indication of the industry's health, and it is not only in Britain that the industry is successful. Despite setbacks, difficulties and restraints, the leading international pharmaceutical companies can look to the future with a sanguine eye.

BUSINESS IS TWO-WAY TRAFFIC

For more than 600 years people from all over the world have met on Charles Bridge—one of the most fascinating pieces of architecture in Prague. In the same way, international trade is a traditional meeting place for the exchange of ideas, the forming of business partnerships and the creation of mutually beneficial business opportunities.



We are a company looking for long-term business partners and the foremost Czechoslovak foreign trade company—acting as sole Czechoslovak exporter and importer of many chemicals and all pharmaceuticals—

- with an annual export-import turnover of about 3.5 billion US Dollars
- with strong production and research background of chemical and pharmaceutical industry of the whole country
- with a broad export programme including

Liquid Fuels, Petrochemicals and Refinery Products, Coal Tar Chemicals, Heavy Inorganic Chemicals, Industrial Chemicals, Plastics, Organic Chemicals and Intermediates, Paints, Varnishes, Solvents, Synthetic Resins, Organic Dyes, Fine Chemicals, Pharmaceuticals.

So why not find out more about our potential?



Your long-term partner

Head Office
CHEMAPOL Ltd.
Kodanska 46
100 10 PRAHA 10
Czechoslovakia
Phone: 715
Telex: 122 021

UK Representatives
Edco Ltd.,
Edco House,
34/36 Gray's Inn Road,
LONDON WC1X 8JG.
Phone: 01-242 1396
Telex: 2821W

The First Name in Generic Tablets

APS[®]
pharmaceuticals

APPROVED PRESCRIPTION SERVICES LIMITED
Whitfield House, Whitfield Road, Clackmannon, West Yorkshire, G77 9JZ
Telephone: Clackmannon 0224 582254

The drug industry fears that proposed EEC 'catch-all' regulation could stifle research

Liability proposals worry the international groups

THE THREAT of strict product liability laws being enforced on those who research, develop and manufacture medicines is causing increasing concern within the international pharmaceutical industry.

There seems every likelihood that sooner or later the European Community will bring in strict product liability regulations with no exceptions allowed for medicines. A draft EEC directive was drawn up two years ago and is currently being considered by a working party set up by the European Council of Ministers.

The question of whether pharmaceutical companies should be strictly liable for any ill effects of their medicines is a highly complex one.

Nobody—least of all the great international drug houses—would disagree that a company should be held responsible if someone is harmed as a result of its negligence in producing a medicine. But today consumer demands for strict liability go far beyond negligence. There are insistent calls for pharmaceutical companies to lose the right to what is known as a "state of the art" defence.

The draft EEC directive, for example, includes a clause—a key clause from the pharmaceutical industry's point of view—which says: "The producer shall be liable even if the article could not have been regarded as defective in the light of the scientific and technological development at the time when he put the article into circulation."

This means that a company would be liable to pay damages even if a new drug successfully passed all the most stringent safety tests and even if it was manufactured to the highest

specifications.

It would not be able to defend itself by saying the state of scientific knowledge was such that it could not possibly have known of the damage its medicine might cause. Nor would it be able to plead that only a tiny number of patients were affected or that the adverse side-effects did not become apparent for many years.

The drug industry's concern is perhaps understandable. An extreme reaction from within the industry has been to say that such a catch-all regulation would simply stifle pharmaceutical research.

There would be no more breakthroughs in the drug world, it is claimed, because companies would not dare to put a new medicine on the market.

They would be too afraid of having to face enormous bills for damages and they would limit themselves to making minor modifications to well tried products.

Their lifeblood

Such alarmist threats should not be taken too seriously. Innovation is the pharmaceutical industry's lifeblood and it is inconceivable that the major companies would ever abandon basic research and development.

What will happen if the EEC draft directive goes through, is that insurance premiums will increase and the price of medicines will go up.

Quite how much would be added to insurance premiums and drug prices is unclear.

Mr David Massam of the Association of the British Pharmaceutical Industry notes that the UK Government invited the British Insurance Association

to comment about the implications of introducing strict liability. He says a table was drawn up giving estimated insurance premiums for various products—but drugs were left out.

It was felt there were too many difficulties attached to estimating premiums for "particularly hazardous" products like pharmaceuticals for such an exercise to be worthwhile.

But Mr Massam says the British Insurance Association talked of pharmaceutical premiums being increased by between 300 per cent and 800 per cent—although it stressed that these figures were not particularly reliable.

In most of the industrialised countries of the world governments ultimately bear a high proportion of the national bill for medicines. This in itself should help to ensure that increases in the cost of drugs arising from the introduction of strict product liability should be kept to a minimum. But in one sense, cost is not the most difficult of the problems associated with strict product liability rules for pharmaceuticals.

Mr Massam points out that strict liability is not the same as absolute liability. Absolute liability implies that if an injured party can prove he has suffered damage as a result of taking a drug then the manufacturer can be held responsible—whatever the circumstances.

Strict liability is not quite so all-embracing. A manufacturer operating under a strict liability code might be able to defend himself on the grounds that his drug had been wrongly prescribed or that a patient had taken it in huge doses in a bid to commit suicide. In circumstances of this kind, a pharmaceutical company might well escape liability for any damage caused—and reasonably so in the opinion of most people.

What about proof? If someone has tried to kill himself, it may be easy enough to prove that the fault lay with the would-be suicide victim and not with the drug he decided to use.

But supposing a patient has several different things wrong with him and is taking a number of separate drugs as a result. If the ordinarily safe drugs react badly when taken together and damage the patient, which manufacturer should be held

liable?

And what about illnesses which sometimes occur naturally but can sometimes be caused as a side effect of taking a particular medicine? How can one decide between the action of a drug and what insurance companies would normally refer to as an Act of God?

The tragedy of the Thalidomide children undoubtedly increased pressure from consumer groups for the introduction of strict product liability laws. But a more pertinent illustration of the difficulties that would surround strict product liability is provided by the UK-based Imperial Chemical Industry's drug, Eraldin.

Eraldin is a drug used to treat heart disease. Its great advantage over many other heart drugs is that it is cardio-selective—which means it acts only on the heart and has no effect on the lungs.

At the time it was introduced it represented a big advance in the treatment of people who not only had weak hearts but

who also suffered from such things as asthma and bronchitis. Until it was launched such patients had been difficult to treat because drugs given to them for their hearts had normally exacerbated their other conditions.

Safety tests met

Eraldin met all the statutory requirements for toxicity and other safety tests and ICI says it was tested beyond what was demanded by law before it was put on the market.

For a while all went well. Then it was found that a number of patients taking Eraldin—not all—were suffering a range of serious side-effects. In some cases, the drug affected the lining of the stomach or caused impairment of sight or hearing.

ICI—without any legal need to do so—has set up compensation arrangements for those who have suffered as a result of taking Eraldin. But it should be noted that today, in the UK at least, Eraldin is still being used—albeit only in hospitals and only in emergency cases.

Why? The basic answer must be that no matter how terrible the side-effects of a drug, if it is the only one of its type and if the alternative to using it is death then the patient and his doctor will almost certainly be willing to run the risk.

In the case of Eraldin it should be stressed that many people took it without suffering any damage and that, today, when possible side-effects are known, doctors are on the lookout and will stop using the drug at the first sign that a particular patient may be reacting badly.

Under the strict product liability rules being considered by the EEC, it is thought that pharmaceutical companies would be able to defend themselves successfully against any claims if they were able to show they had given due warning that a particular drug could have certain side-effects.

ICI, however, could not have used such a defence because it did not know Eraldin had side-effects when it was launched. Given the state of scientific knowledge when Eraldin went

on the market, it could not have known.

Would it be fair for a company like ICI to be held fully and solely liable when it did not and could not know of the risks attached to its drug and where—in the case of Eraldin—the risks that are now apparent are still thought to be worth taking under certain extreme circumstances?

In the U.S. it looks as if the authorities may decide that the answer to the above question is no. In 1979 the U.S. Department of Commerce published a model product liability Act which effectively allows a "state of the art" defence. It remains to be seen whether this model will be widely adopted in America.

On this side of the Atlantic, the pharmaceutical industry is unlikely to abandon its opposition to the EEC draft directive on strict product liability with its denial of a right to a "state of the art" defence. But a growing number of senior people within the drug industry are pointing out that when patients suffer

severe side-effects from a drug, somebody somewhere has to pay for their care and—usually—has to compensate them for their loss. Often it is governments who end up footing the bill.

Some senior pharmaceutical company executives are moving to the view that central funds should be set up to quickly and efficiently pay damages to people who have suffered. They believe that, in severe cases, compensation should be paid first and arguments about liability should be sorted out later.

Ideally, the drug companies would like governments to finance such funds. But privately many admit that it would be reasonable for the industry itself to make a sizable contribution.

Without the establishment of centralised compensation funds, the chief beneficiaries of strict product liability laws for drugs are likely to be neither patients nor pharmaceutical companies but international lawyers.

Sue Cameron

The EEC has still to harmonise marketing authorisations throughout the Community

Seeking a true common market

THERE CAN be little doubt that easing the restrictions governing pharmaceutical sales within the EEC will eventually come about. The only question is when.

Given the EEC bureaucracy, progress towards harmonisation is inevitably slow and for the multi-national drugs manufacturers the final outcome is still not totally assured.

The manufacturers' concern about regulatory control is clear: the heavy costs and time delays in meeting various national drug safety regulations eat into profitability and limit the amount of new research that can be afforded.

It is particularly irksome for the manufacturers to have to repeat the approval process in each country where they want to market their drugs, even though all the regulatory procedures have already been followed in several states.

Harmonisation of the regulations governing drugs would, it is argued, cut out much of the

duplicate resources which at present keep prices higher than necessary. Yet governments also believe strongly in their right to maintain a strict safety control over pharmaceutical products sold within their frontiers.

Over the past 15 years the EEC has formulated several directives on pharmaceutical regulations. Taken together, these directives have already sought to establish a number of common reference points for European drugs manufacturers.

These include the conditions under which marketing authorisation is given; the requirements of tests and trials for prescription-only drugs; the production and control of prescription-only drugs; package leaflets and labelling; the supervisory duties of national authorities; the colourings allowed to be added to medicines; and the qualifications needed by the people responsible for production and control.

A report by the Commission to the Council of Ministers last year, noted that all the EEC member-states have introduced a system for the prior authorisation of proprietary medicinal products under the existing directives. But the key issue remains the free circulation of drugs throughout the European Community which have already been approved by at least one member-state.

Rejected

The report rejected the proposal to establish a European body for the issue (or revocation) of marketing authorisations throughout the Community. Instead, it concludes that a system of mutual recognition by national health authorities would be preferable.

The Commission observes that "recognition of authorisations seems to be the simplest and most effective solution: a medicine manufactured and marketed in one member-state

on the basis of harmonised provisions must, in principle, be allowed on the market of any other member state."

But there is still a long way to go before the "principle" becomes a practical reality.

Part of the problem facing harmonisation of regulations is the industry's attitude to the Commission's Proprietary Medicinal Products (CPMP) which was set up, under the 1975 EEC directive, to develop a common approach towards the appraisal of new medicines.

The European Proprietary Association has made it clear to the Commission that it was unhappy with the current arrangements whereby manufacturers who had obtained a registration of a new drug in one member state could seek the assistance of the committee to broaden the sale of that drug throughout the EEC.

The Association pointed out that the existing committee procedures were available only

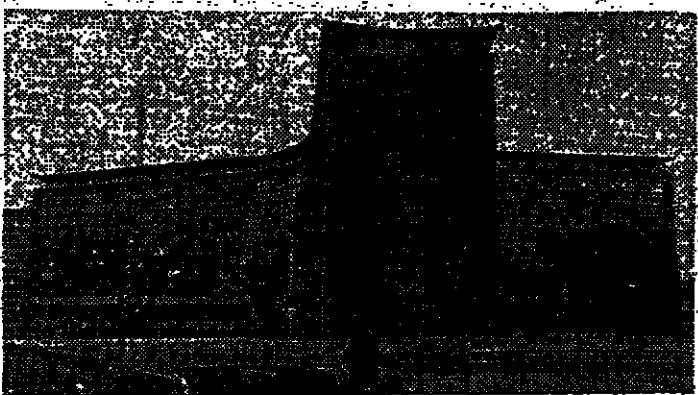
to manufacturers seeking to extend their sale to five or more other member states.

In addition, they did not allow the manufacturer any opportunity to appear before the Committee with his own experts to answer questions which might arise from the scrutiny of the manufacturer's marketing application.

The Commission's report to the Council of Ministers recognised these difficulties and recommended that the committee's procedures "should therefore be improved, especially with regard to two main points: the conditions for initiating the procedure must be made less restrictive and the applicants must have the opportunity to be heard during the procedure."

The wheels of the Brussels bureaucracy grind slowly on, but there are some hopes that they will eventually create a true common market for pharmaceutical products.

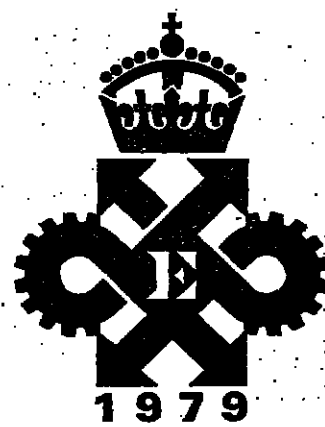
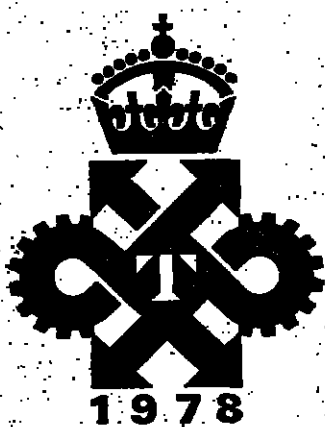
David Churchill



Headquarters of the EEC in Brussels where new regulations for the pharmaceutical industry are under consideration.

SMITH KLINE & FRENCH LABORATORIES LIMITED

are proud to receive their third Queen's Award



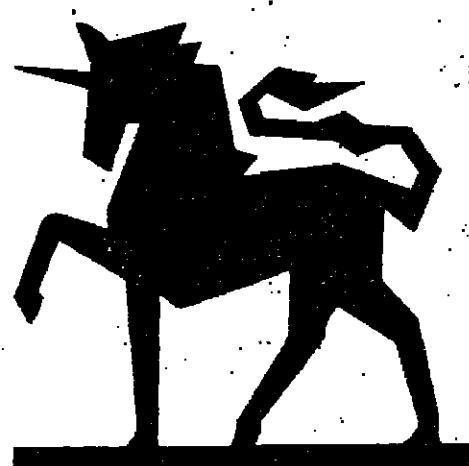
Gained in recognition of their significant contribution in the fields of
British Technological Achievement and Exports in the Pharmaceutical Industry.

SK&F

A company constantly achieving
new and improved standards of health-care in the United Kingdom.

Smith Kline & French Laboratories Limited, Welwyn Garden City, Hertfordshire, England AL7 1EY

GEN-AD22



Wellcome

In the service of world health

Originators of research, products and services to combat human and animal disease

Research is our only shareholder



The Wellcome Foundation Ltd

183 Euston Road London NW1 2BP

Why some people think Sandoz is a good old Yorkshire name.

It's because that is where it first took root in Britain and Sandoz takes root quickly for it ploughs deep.

In those days its main business was dyes and Yorkshire, of course, was the home of the wool trade.

Pharmaceuticals was a small offshoot, but, by 1919, Sandoz had its own pharmaceutical section here.

Now, Sandoz is one of the world's major pharmaceutical companies, a company that not only ploughs deep but ploughs back.

It invests for the future, spends over £100 million annually on research, much of it on basic work.

It is an approach that pays off. Sandoz made two of the most exciting advances of the last decade - Parlodel and Cyclosporin A.

Parlodel treats a range of hormone-related disorders including infertility; recently, it has found an important role in the management of Parkinson's Disease.

Cyclosporin A, still at the research stage, is a potent immunosuppressive. It is hailed by many as a most important advance in transplantation.

These are just two Sandoz discoveries. Sandoz is a research leader in several fields - particularly neurology, allergology, endocrinology, cardiology, analgesia and immunology.

In its 60 years in the UK, Sandoz has been involved in extensive clinical research. We know the medical community.

Now we are establishing a Medical Research Institute in agreement with University College, London: £5 million will be spent on founding the institute on the UCL campus.

The 60 scientists and ancillary staff will be working initially on the role of neurotransmitters and neuromodulators in the transmission and processing of information in the central and peripheral nervous system.

The new institute will be part of the Sandoz world-wide research effort. Part of a philosophy that values innovation over imitation; that has always accepted, as they say in Yorkshire, 'You don't get out for now'.



98 The Centre, Feltham, Middlesex TW13 4EP
Calverley Lane, Hunsford, Leeds.

PHARMACEUTICALS IV

Significant advances in the health-care industry

Biotechnology is widening the horizons

BIOTECHNOLOGY, the factory farming of microbes, is an ancient technology which experienced a revolution at the hands of the pharmaceutical industry in the 1940s.

Penicillin, discovered and developed in the previous decade, was being produced in bedpans and milk bottles in Britain until the U.S. drug industry showed how much more productive was deep-culture fermentation.

A single 1,200-litre deep fermentation vessel could make more penicillin than all the "bottle plants" Britain had built. Yields improved at a phenomenal rate, from a maximum of 10 units per millilitre, using surface culture, to 150 units in the first deep-culture fermenters, to 150,000 units per millilitre or more only a few years later.

Penicillin also opened up the whole new world of antibiotics. By 1981, about 5,500 different antibiotics had been described, and they are still being discovered at the rate of around 300 a year.

In 1980, worldwide antibiotic production amounted to 25,000 tonnes, including 17,000 tonnes of penicillins, 5,000 tonnes of tetracyclines, 1,900 tonnes of cephalosporins, and 800 tonnes of erythromycins. Their uses include the treatment of bacterial diseases in people and animals, growth promotion in animal husbandry, and plant protection.

The drug industry is thus equipped with both the scientific base to appreciate, and the technology to exploit, a new revolution in biotechnology. This was first seriously forecasted in the mid-1970s, following the first demonstrations of "genetic engineering" of microbes and antibodies.

These demonstrations opened the way to organisms whose genes were tailored in ways that would induce them to make a chemical too complex to be made by synthesis, or make it more cheaply.

If such an "engineered" gene could then be replicated by fermentation, and a few other problems like separation solved on the way, the drug industry could vastly expand its inventory. It could contemplate cures for diseases which had defied medical science, and the manufacture of drugs today are painstakingly extracted and purified from natural sources.

Genetic engineering has put new life into biotechnology and brought it to public attention.

in a way antibiotics never achieved. Many, perhaps most, industries are likely to benefit from biotechnology. But health-care is the one which captures public imagination, and the one which eventually may benefit most widely.

The big question is when? The initial publicity for biotechnology came from two quarters. One was the new breed of contract research company, born in the U.S., which sought to attract industrial research contracts for projects aiming to harness genetic engineering to a particular problem or target.

The other was the scientific community generally, anxious above all to alert government interest in a re-awakening sector of science and stimulate a greater flow of funds, especially to universities.

Caution

If anything, the drug industry sought to conceal its own interest. One reason was simply commercial security. Some companies—Searle and ICI are two examples—were aware from the start of the potential of genetic engineering. Another reason was the way any new technical activity by the drug companies attracts strong political hostility in certain quarters.

Genetic engineering proved no exception. It was duly condemned as courting unacceptable dangers for the public at large. This in turn altered still wider public and political interest in biotechnology.

Careful examination of the potential risks by the scientific community has led to the conclusion that they were much over-stated.

In the U.S. and Britain, earlier restrictions on research have largely been lifted, so that today they are little impediment to the laboratory or even at pilot-plant stage. But just to make sure they were not caught out, pioneering companies in Britain such as Dista (ICI Lilly) and Searle have spent prodigiously on process safety in their first new production plants in Britain.

The big hurdle in health-care remains product safety—the drug safety regulations. New drugs produced by genetic engineering, whether for viral diseases and cancers, or whether to treat inborn disorders such as a growth hormone, will still be required to surmount the same hurdles as synthetic drugs.

Interferon is the most highly publicised example of a drug



The first of 7th units of the human leukocyte interferon, from Meloy Laboratories, a subsidiary of Novion. The drug has caught the public attention as a cure for cancer.

which might emerge triumphant from the second biotechnology revolution. It has caught public attention as a cure for cancer, for which the evidence remains depressingly sparse.

More promising seem to be its prospects as an antiviral, against targets which include herpes zoster (shingles), influenza and colds. But it is likely to take the rest of the 1980s to accumulate the evidence that could put interferon into the pharmacy as a prescription drug, and far longer before it could ever expect to earn profits as an over-the-counter medicine for colds.

Judicious selection of targets must be the key to success in commercial biotechnology, believes Dr Charles Reece, ICI's director of research.

Get your targets wrong and you will end up with some heavy capital investments—for biotechnology is inevitably capital-intensive—and with novel products for which the market will not pay.

Dr Reece recalls the "orphan drugs" problems. These are the drugs for which there is a demand but which society will not pay to have developed and tested, because too few people need them, or because the sick live in far-away countries. It may well be possible to make human growth hormone by biotechnology. But will British society cover the cost of increasing height in a few hundred people?

Dr Reece believes that investors have to be patient while the scientists sort out good commercial targets from bad ones. What could vastly increase the appeal of a genetically engineered human growth hormone, of course, would be the discovery that it helped to heal wounds safely.

One big problem is that biotechnology is going against some very important new trends in the chemical industry. It is a "dilute" technology, requiring large and costly provision for drying the product, at a time when the trend is towards much higher concentrations and hence much more compact and cheaper plants. And it is an energy-intensive technology, requiring energy to sterilise the plant, to move large volumes of liquid and gases, and to remove process heat fast enough to keep living organisms alive and productive.

The fruits of genetic engineering likely to be earning profits in the 1980s are relatively insuring products, important in health-care but almost unknown to the public. The diagnosis of disease by hospital technicians is the outstanding example. Such kits present few toxicity problems and can win clearance quickly from regulatory agencies.

The big questions are whether the industry has devised a kit that works infinitely—the race is on, for example, for a genetically engineered diagnostic kit for hepatitis B—and whether it proves acceptable in the two big markets for medicine, the U.S. and Japan.

American International, the previously state-owned British radiochemicals company which went public in a blaze of publicity earlier this year, is abandoning some of its nuclear business and broadening into non-nuclear aspects of health-care, including biotechnology. The message being given to the City in its latest briefings is that it is becoming a specialist company in health care, says Dr Stuart Burgess, managing director.

Diagnostic kits

The bedrock of its present profitability is a catalogue of about 40 diagnostic kits used by hospital technicians for quickly testing for diseases. These kits use radio-active materials as the basis of their speed and accuracy. But 90 per cent of the skill that goes into making a diagnostic kit has nothing to do with its radio-activity.

A newcomer to the British health-care industry is Celltech, the genetic engineering company set up in 1980 as a joint venture between the public and private sectors to exploit some of the science of the Medical Research Council.

One of its main targets is exploitation of the techniques for isolating monoclonal antibodies. These agents show promise, in three different roles—as an aid to diagnosis of disease, as a way of purifying other products of biotechnology (such as interferon), and as a therapeutic agent. A world market worth \$250m a year is being forecast as early as the mid-1980s.

David Fishlock

Worries over patents

ONE OF the most fundamental problems of the drug industry is that of patents, and it is here that drug companies are increasingly worried by the short duration of patents.

About half the patent "life" of a drug can be eaten up during the lengthy research and development stage, leaving companies with only about 10 years of market control. This makes it far harder for companies to recoup their substantial development costs.

On top of this basic problem some countries—in South America and the Far East—are changing their laws to weaken or effectively abolish patent protection for drugs. Moreover, the failure to speed up moves to harmonise EEC drug regulations has cut into the effective time available for a manufacturer fully to exploit a patent.

Controls

But some Western countries have recognised the problems of patent control and in recent years have strengthened the protection for pharmaceutical products. For example, in 1977 Britain extended the term of a drug patent from 16 to 20 years. Italy has also agreed to accept drug patents, having largely disregarded them in the past.

The drug manufacturers have little real sanction against countries whose patent laws are weak, since a decision to pull out of the market altogether could hinder the manufacturer's expansion in other overseas markets.

A further problem for the major manufacturers has been the increase in replacing brand-name drugs with cheaper generic products. As drug patents expire, so enterprising manufacturers have produced imitations. Valium, for example, developed by the Swiss-based Hoffman-La Roche company in the early 1960s, has recently come off patent.

In Britain there is concern among the drug companies that the Government may decide to allow pharmacists to substitute cheaper generic drugs for branded products unless a doctor specifies otherwise.

The drugs industry is also worried about the protection of

trade marks, which are being steadily eroded in a number of countries. The use of trade marks has been limited in Mexico, Brazil and other Latin countries, while in Yugoslavia, the Belgrade Government has ruled that in operating a licence from a foreign producer a Yugoslav company must also own the trade mark used on the product.

Trade marks have also come under threat as a result of various EEC court rulings on parallel imports which have diminished the monopoly of the granting of trade marks.

Parallel importers exploit the position whereby identical drugs are sold at widely differing prices within EEC countries. The parallel importer may buy in low-cost countries and sell in expensive areas—so undercutting the original manufacturer.

The European Court has already made it clear in several decisions that national patent laws must not give a pharmaceutical company any protection against parallel importers of a product which was placed on the market in another member country by that company, or with its approval.

One of its most recent decisions was reached last December, when the Court ruled against the case brought by Pfizer (the U.S.-based pharmaceuticals group) against a West German importer who bought Pfizer's "Vibramycin" in Britain and repackaged it, without authorisation, to make it suitable for distribution in Germany.

The court held that the pharmaceutical company had exhausted its trade mark rights by placing the product on the UK market. The importer had not interfered with the trade mark which was visible through the outer packing.

The essential problem is the wide disparity of prices asked in various EEC countries for the same drug—especially between the Italian and Netherlands markets. Harmonisation of drug regulation laws among the member states should prove the most effective solution for the industry.

David Churchill



Monitoring the production of biosynthetic human insulin at Dista (ICI Lilly).

PATENT COMPARISONS

(Comparison of effective patent protection in pharmaceutical and other markets)

Product	Commencement of protected operation period	Date of expiration	Expiry date	Effective period of protection (years)
Unaffected by Patents Act 1977 (ie 16 years patent life):				
Velcro fastenings	22.10.58	pre-1956	22.10.68	over 12
Penbritin ampicillin†	23.9.59	21.7.61	23.9.75	14
Letraset graphic transfers	1958	1961	1975	14
Brufen ibuprofen†	12.1.68	2.6.70	12.1.78	9
Elymo hover grasscutters	14.2.68	1963	14.2.78	15
Froben flurbiprofen**	21.1.65	9.7.77	21.1.81	under 5
Dolobid diflunisal**	9.3.67	4.7.8	9.3.83	5
Affected by Patents Act 1977 (ie 20 years patent life):				
Feldene niroxican**	31.12.68	1.80	31.12.88	6
Zinacef cefuroxime**	12.5.72	1978	12.5.92	14
Piasipins wall plugs	9.4.74	1974	9.4.94	20
Holts Hosewell Bandage motor accessory	1974	1975	1994	19
Exide maintenance-free battery	14.2.79	10.80	14.2.99	19

* Commercialisation subjected to prior compliance with the licensing provisions of the Medicines Act 1968. ** Pharmaceutical products. Source: National Economic Development Office.

PHARMACEUTICALS V

ICI: FIRST OF THE MAJOR GROUPS REVIEWED BY SUE CAMERON

Sales growth above sector average

THE pharmaceutical activities of ICI now accounts for almost a quarter of the group's overall trading profit. This partly reflects the way the recession has hit some of the group's other product areas — notably commodity plastics and petrochemicals — but it is also a measure of the success of ICI pharmaceuticals.

ICI's pharmaceutical sales rose by 18 per cent between 1980 and 1981. As ICI itself points out, this was "significantly higher than the overall growth rate of the world pharmaceutical market." The group's sales and profits in the pharmaceutical sector have both more than

doubled over the past five years.

These are the relevant ICI figures: pharmaceutical sales in 1981, £407m; sales in 1980, £346m; trading profit on pharmaceuticals in 1981, £90m; profit in 1980, £66m; pharmaceutical research and development spending in 1981, £56m.

ICI's research and development spending in the current year is expected to be about £70m — well up on the £56m of last year. Its main pharmaceutical product areas are cardiovascular drugs, painkillers, tranquillisers and anti-cancer drugs as well as antiseptics.

Perhaps ICI's best-known drug is Inderal, claimed to be the most widely used beta-blocker heart drug in the world. But the company also makes Tenormin, a second-generation cardio-selective beta-blocker. It was launched in the U.S., the world's biggest drug market, last autumn.

Tenormin is said to be selling well in the U.S. and is thought to have had sales worth \$1.5m there in January alone. Industry experts believe total U.S. sales of Tenormin this year could be as high as \$30m.

Last year over 80 per cent of ICI's pharmaceutical sales were outside the UK and

more than a quarter of them were in North and South America. The group is also active in Japan, the world's second-biggest drug market. It launched Nolvadex, a drug for the treatment of breast cancer, there last year.

ICI expects its growth in pharmaceuticals to be generated internally. Despite occasional speculation that it will expand by acquisition, the company has no plans for a takeover. It says that such a move would be expensive and increase research costs, without necessarily bring a commensurate improvement in successful new products and profitability.

GLAXO

Overseas expansion plan

Glaxo's pharmaceutical sales in the year to June 30, 1981, were £514.5m. Sales for the same period of 1979-80 were £415m. Trading profit on pharmaceuticals in the year to June 30, 1981, were £82.3m. Pharmaceutical research and development spending in the year to June 30, 1981, was around £45m. These figures include Glaxo's food as well as pharmaceuticals manufacturing.

THE UK-based company Glaxo's pharmaceutical products cover a wide range, including antibiotics and drugs for the treatment of asthma, rheumatism, cardiovascular ailments, ulcers and skin complaints.

Among its best-known products are Ventolin, used in the treatment of asthma and claimed to be the world's most widely-used aerosol bronchodilator, Zinacef, an antibiotic introduced in 1978, and Zantac, an anti-ulcer drug first marketed last year.

Zantac, one of the most interesting new drugs to appear recently on the market, is a rival to Smith Kline's success Tagamet. Zantac is said to have a number of advantages over Tagamet in the treatment of gastric ulcers. Pharmaceutical industry analysts expect Zantac to give a healthy boost to Glaxo's sales and profits. One forecast is that it will yield profits of between £30m and £40m a year averaged out over the next five years.

Glaxo is now concentrating on expanding in overseas markets, notably in West Germany, where it has a joint venture with E. Merck, Japan, where there is the Nippon-Glaxo joint manufacturing company as well as a joint marketing venture, and the U.S., where Glaxo believes it has "unexploited opportunities."

Glaxo is believed to have had a "good run" of new products over the past few years. Fortam, an advanced injectable cephalosporin antibiotic, is now under research and expected to be on the market next year.

SMITHKLINE

Boost for health care

SmithKline's pharmaceutical sales were £1.4bn sales in 1981 and £1.2bn in 1980. Operating profit on health care products, including animal care and ethical and proprietary medicines, was £255.8m, in 1981. Pharmaceutical research and development spending was about £120m in 1981.

THE U.S.-based company SmithKline almost trebled its sales between 1976 and last year and is now aiming for total sales — including medical and industrial instruments, ophthalmic and optical products and animal health products as well as pharmaceuticals — of about \$4bn by 1985.

Much of SmithKline's growth so far is accounted for by its anti-ulcer drug, Tagamet, which has become a record-breaking best-seller. The company has now begun to market Tagamet in Japan — at the start of this year — and has also set up a joint venture company there with Fujisawa Pharmaceutical.

Tagamet now has a rival in Glaxo's Zantac, but SmithKline has a number of other new drugs under research. These include two that, like Tagamet, are H₂ receptor antagonists.

The company is also working on a number of new heart drugs as well as two new cephalosporin antibiotics — Cefixox and Cefonicid.

SmithKline says its "leading drug in advanced clinical development" is Ridaura, for the treatment of rheumatoid arthritis. Marketing applications for Ridaura have already been submitted in a number of countries.

SmithKline is concentrating its efforts on its health care business and has divested itself of what it calls "low-growth, low-margin" operations in such fields as cosmetics, sun care products and specialty foods.

In the mid-1970s it was heavily dependent on the U.S. market, but it has since started trying to strengthen its position in other regions — especially Europe, Latin America and the Middle East.



The development of a new pharmaceutical product usually takes about eight years, according to Hoechst of West Germany. The development involves not only medical scientists and chemists but also physicists, mathematicians, biologists and process engineers.

HOECHST

Fruitful research into insulin

Hoechst pharmaceutical sales in 1981 were DM 5.7bn, against DM 4.7bn in 1980. Its pharmaceutical research and development spending in 1981 amounted to DM 645m.

THE West German-based Hoechst group is the largest pharmaceutical producer in the world. Its total business covers a wide range of products from plastics and paints to dyes and agrochemicals, but its pharmaceuticals account for a higher proportion of its total sales than any other single sector.

Its pharmaceuticals cover antibiotics, heart drugs, diuretics, anaesthetics, vaccines and medicines for the treatment of diabetes. Further developments in the group's range of heart drugs are expected to be announced fairly soon.

Among the newer drugs that Hoechst has successfully introduced to the market are Merital, an anti-depressant said to be particularly useful for treating old people because it does not appear to have any side effects on the heart. Another is Frisium, a tranquilliser claimed

to have less effect on patients' nervous reflexes than many other competitive products.

One of the best selling of Hoechst's new drugs is Claforan, injectable cephalosporin antibiotic used in the treatment of bacterial infections.

One of the main areas of Hoechst's research and development is insulin and the treatment of diabetes. The group's scientists have found a way of synthesising insulin and this is claimed to represent a major breakthrough. But so far the discovery has not led to the introduction of synthetic insulin to the market.

West Germany is the world's fourth biggest pharmaceuticals market and a key one for Hoechst. But the group is also trying to expand its existing pharmaceutical sales in other important areas such as the U.S. and Japan as well as South America and Western Europe.

CIBA-GEIGY

New product range

Ciba-Geigy's pharmaceutical sales in 1981 were SwFr 2.7bn against SwFr 2.2bn in 1980. Its pharmaceutical research and development spending in 1981 was between SwFr 380m and SwFr 400m.

OF THE Swiss-based Ciba-Geigy's seven main product divisions pharmaceuticals is the biggest and also one of its fastest-growing areas in terms of sales.

Both last year and the year before Ciba's pharmaceutical sales rose 18 per cent — a growth rate exceeded only by its agricultural division.

Its pharmaceuticals cover a wide range, including heart drugs, anaesthetics (painkillers), anti-rheumatics, antibiotics and drugs for treating the central nervous system.

The range is broadly based and many Ciba drugs have a relatively small annual turnover. But one that has roused much interest recently, particularly in the U.S., is Anturan. It

has been available for some years as a treatment for gout, but now there are hopes that it may be able to reduce the risk of heart attacks and it is now undergoing further tests.

Among Ciba-Geigy's major products on the market are the Trascior group of heart drugs, Voltarol, an anti-rheumatic, Tofranil, Anafranil and Ludionil, all three anti-depressants, and Duracef, Monaspor and Halospor, all antibiotics.

Important new products introduced over the past year have included Orimeten, for the treatment of breast cancer, and Varbian, a cardiac stimulant for use in cases of severe heart failure.



Mr Robin Ganellin (left), research group head, and Mr Wasyl Tertak, researcher, synthesise new antagonists at the SK & F Research Institute at Welwyn Garden City in Hertfordshire.

BAYER

Main areas are antibiotics and heart drugs

Bayer's pharmaceutical sales in 1981 were DM 5.4bn, against DM 4.3bn in 1980. Its pharmaceutical research and development spending in 1981 amounted to DM 540m.

PHARMACEUTICALS account for an ever-increasing proportion of the West German group Bayer's total sales. In 1971 pharmaceuticals represented only 9 per cent of the group's total sales world wide, but by last year the figure had jumped to 16 per cent and it could go higher.

Bayer is planning to strengthen and expand its already substantial research and development effort in pharmaceuticals,

both for over-the-counter medicines and prescription-only products.

The main areas on which the company concentrates in the pharmaceuticals field are antibiotics, heart drugs and drugs for treating the central nervous system.

Among its most successful pharmaceuticals are Adalat, a

heart drug, Baypen, a powerful broad-spectrum antibiotic now being sold in the U.S. as well as Western Europe, Securophen, an antibiotic, and Canesten, an anti-fungal used for the treatment of such ailments as athlete's foot.

But its best-known medicine is probably still aspirin, which is a Bayer brand name although

widely used as a generic term in some countries. Originated in 1899, Aspirin is still one of the world's most popular painkillers.

Bayer continues to put much emphasis on the vast and lucrative U.S. market. It has two U.S. subsidiaries — Cutter Laboratories and Miles Laboratories.

The parent group has several new drugs under research, including new antibiotics and an anti-diabetic.



Ciba-Geigy Pharmaceuticals Medicines shaped by experience

All the patient sees is the finished product. What he doesn't see is the wealth of experience which has gone into it. The efforts of researchers over many years to discover and perfect a new drug, the skill of many scientific disciplines, the knowledge of hospital doctors and general practitioners, and the able endeavours of qualified medical representatives, with the continual backing of the professional advisory services of an international organisation.

CIBA-GEIGY
Ciba-Geigy Pharmaceuticals,
Horsham, West Sussex.

PHARMACEUTICALS VI

In addition to the high cost of research, companies are having to pay more to defend experiments on animals, says David Fishlock, Science Editor

Why discoveries are so costly

TWO MAJOR new drugs have emerged from British research laboratories in the past year. Their appearance suggests that, although innovation may be becoming more hard and costly, it continues to thrive in the pharmaceutical business.

Glaxo produced the first rival to cimetidine (Tagamet), the first drug to cure stomach ulcers, launched by Smith Kline and French in 1976. Dr David Jack, Glaxo's director of research, has called cimetidine "probably the most important drug of the 1970s."

Ranitidine (Zantac), the Glaxo discovery, is a fundamentally different chemical, "at least as efficacious as cimetidine and more selective," Dr Jack claims.

Like cimetidine, ranitidine blocks the action of histamine, the chemical "messenger" in stimulating acid flow to the stomach. Both chemicals compete with the messenger for the receptor sites through which it delivers its instruction to release acid.

Both reduce acid flow but do not stop it completely, leaving just enough to complete digestion of a meal. Glaxo's claim is that ranitidine is a better "fit" with the receptor, hence more specific in action and less liable to cause side-effects.

Beecham once sought, unsuccessfully, to acquire Glaxo in order to create a pharmaceutical company on a scale—in research, for example—that more nearly matched the big U.S. Swiss and German groups. Last summer it announced a new oral antibiotic, named Augmentin, to fight the problem of bacterial resistance to antibiotics. It was the result of a search begun 20 years earlier at its group research headquarters at Brookham Park, Surrey. The company estimates it cost about £20m to bring the new drug to the market, £15m of which was spent on R and D.

Beecham was searching for a particular kind of drug activity—a lethal effect on the enzymes which, increasingly, were destroying penicillin and preventing it from curing diseases which once had succumbed readily to the antibiotic.

In the early 1970s, it found such activity in a mould from South America. The source was a chemical, previously unknown, which was named clavulanic



The control room of the computer governing the production of "Aldomet" (an anti-hypertensive agent) at Merck Sharp and Dohme's plant in Cramlington, Northumberland

acid. The potassium salt inhibited activity of both Gram-positive and Gram-negative bacteria.

Augmentin is a mixture of Amoxyl, a penicillin and Beecham's biggest-selling antibiotic, with potassium clavulanate. The chemical attacks the enzyme beta-lactamase released by antibiotic-resistant bacteria, inactivating it, so that the microbe becomes vulnerable once more to the antibiotic and its power to rupture the bacterium cell wall.

These two drugs have been brought to the market over a period in which public concern for drug safety has shown no sign of wavering, while drug companies have found themselves under increasing attack from a new quarter. Opponents of vivisection have stepped up their action to a degree where research workers find their laboratories and even homes are assaulted.

On a recent visit to a large drug industry research centre near London, I found the gate barred by barriers more in keeping with a military research establishment. The research director said wryly that he had been obliged to increase his security staff from four to 20, the cost of which had still to be met from his research budget.

Increases

According to Dr Miles Weatherall, who until 1979 was director of establishment at Wellcome Research Laboratories, the cost of studies necessary before clinical trial of a drug intended for long-term use in man rose, in real-money terms, between 1968-79 by a factor of 3.2 for toxicology and 5.2 for pharmacokinetics.

Dr Weatherall, writing in *Nature* last month, said that the time taken in Britain from first publication of scientific news of a new drug to its market launch had increased from six years in

1965 to 10 years by 1978. One drug company has reported that the number of animals needed for safety testing doubled between 1972-78, from 600 to 1,200 or more.

One inevitable result of such financial pressure is that, if the drug company is not to cut back on research—and nine in Britain closed down R and D centres during the 1970s—it is likely to concentrate its resources still more on the common diseases where the promise of financial return is greatest.

The so-called "orphan drugs" needed for rare diseases will not come to the market. If discovered at all, they will be prepared in a hospital laboratory as required. The extent to which this can be done successfully is severely limited by the resources available.

Nevertheless, the drug industry must still be counted as one of the most successful at turning innovation to profit. Dr

Duncan Davies, just retired as the Department of Industry's chief scientist, commented on this at the memorial service this month for Dr Alfred Spinks, former research director of ICI and chairman of the group of government scientific advisers which produced the Spinks Report of biotechnology in 1980. After the Second World War, Dr Spinks played a key role in creating ICI's pharmaceutical division.

Recalling this post-war era, Duncan Davies observed that it had been "a very long haul to convert the sharp success of wartime science into the more difficult matter of sustainable peacetime business, and there were many doubters who regarded Alfred Spinks' team as an expensive luxury that would never prosper."

"Now is a good time for them to acknowledge their error, meekly kneeling upon their knees. The division he helped to create—some would call it his division—is now ICI's steady source of income, dependent less than others on kindly governments or fickle trading fortune."

Dr John Vane, research director of the Wellcome Foundation, Britain's heaviest spender on drug research and development, summarises the progress industry is making towards new drugs in *The Chemical Industry*, lately published by the Society of Chemical Industry. Dr Vane believes "there are a lot of exciting discoveries yet to be made."

It has been the fashion for scientists to say that the major discoveries of medicine have now been made and that further advances will be progressively harder to accomplish, and mainly refinements of existing treatments.

"I dispute these views as being altogether too pessimistic," he says.

One of Dr Vane's greatest enthusiasms is for the prostaglandins, and their possibilities as anti-inflammatory drugs and as prophylactics against heart attack and stroke.

As a result of the discovery in the Wellcome Research Laboratories of prostacyclin in 1976, he forecasts "good hope that several types of cardio-vascular disease will be conquered in the 1980s."



Giant stainless steel fermenter tanks for antibiotic production at the Dista plant in Speke, Liverpool

Medicines for the Third World

MOST POOR countries are devoting at least 5 per cent of their total wealth to health, according to a report from the Office of Health Economics.

The supply of medicines through state-funded services to the mass of the rural and outer-urban Third World population is a key component of public health care. At present, the report argues, there is "a dearth of medicines" in the Third World.

Even though a typical poor nation may spend around a quarter of its central government health budget on pharmaceuticals 60-70 per cent of the people do not have regular access even to basic drugs.

And some important diseases are not yet treatable. Better distribution of a limited range of medicines and vaccines coupled with research specifically aimed at new pharmaceuticals for the Third World is urgently

needed. Malaria, onchocerciasis (river blindness), leishmaniasis and leprosy are typical of the sort of conditions for which drugs and vaccines should be developed.

OHE acknowledges the current efforts of the WHO and the international pharmaceutical industry in this last area, but argues that British aid money and charitable funds might also be usefully directed towards finding more appropriate medicines.

The rise of in-store pharmacies in supermarkets is hurting traditional outlets, says David Churchill

High Street chemists feel the pressure

THE DISTRIBUTION of pharmaceuticals in Britain continues to undergo steady structural change brought about by the rise of the multiple retailer at the expense of the small High Street chemist, as well as the fierce competition within the wholesale sector of the trade.

During the 1970s the number of retail pharmacies fell by some 12 per cent, from 11,924 in 1972 to 10,628 in 1980, although there was a small increase in 1981 to 10,709. Smaller outlets in poor shopping locations away from the important High Street trade, as well as rural pharmacies, have suffered most from the competition. The result has been a higher concentration of total turnover in fewer outlets.

Pressure on the smaller retail pharmacies has been exacerbated by the changes in the distribution of household medicines over the past decade. In 1970 less than a fifth of non-prescription medicines were sold by retailers other than chemists, but by 1980 grocers and drug stores had taken some 60 per cent of the £350m market.

Chemists had seen their share fall to 40 per cent. Grocers have also been taking away the chemists' share of the toiletries market—an important profit-earner for small shops—while retail pharmacies now have less than one-third of this market, compared with more than 80 per cent 20 years ago.

Supermarkets

The independent pharmacists are also facing increasing pressure from an as yet small trend towards setting up pharmacies within large supermarkets. Both Tesco and Safeway have pioneered these in-store pharmacies so far.

While these subtle pressures are continuing to affect the retail trade it is among the wholesalers that the most obvious changes have been taking place. The cause of the turmoil within the sector is the breakdown of the retail price maintenance system and the emergence of a bitter price discounting war.

Although resale price maintenance was abolished for most goods in 1964 it was kept in certain areas, including the pharmaceutical trades. Manufacturers were accordingly able to dictate the prices at which wholesalers and retailers could sell the drugs concerned. The main argument advanced by the manufacturers was that retail price maintenance ensured a better service, since a price war in the drugs market would disuade some chemists from keeping supplies of slower-moving lines.

Retail price maintenance was also seen as an essential weapon in maintaining the structure of the trade, helping to bolster the small chemists against the encroachments of the large multiples.

From the manufacturers' point of view the major drawback of retail price maintenance has been in policing the system. This has been especially true

over the past decade as the multiple retailers have taken a greater interest in selling pharmaceutical products. Wholesalers have increasingly been tempted to offer discounts while still paying lip service to retail price maintenance.

For example, wholesalers are able to by-pass retail price maintenance, without technically breaking the agreements, by such measures as offering longer credit periods or extra goods.

In 1979, Unichem, the co-operative owned by retail chemists, began a profit-sharing scheme among its members which effectively provided retailers with discounts. Following Unichem's initiative, other major wholesalers began to offer similar discounts—which, not surprisingly, has cut their profitability and is leading to severe rationalisation by some wholesalers.

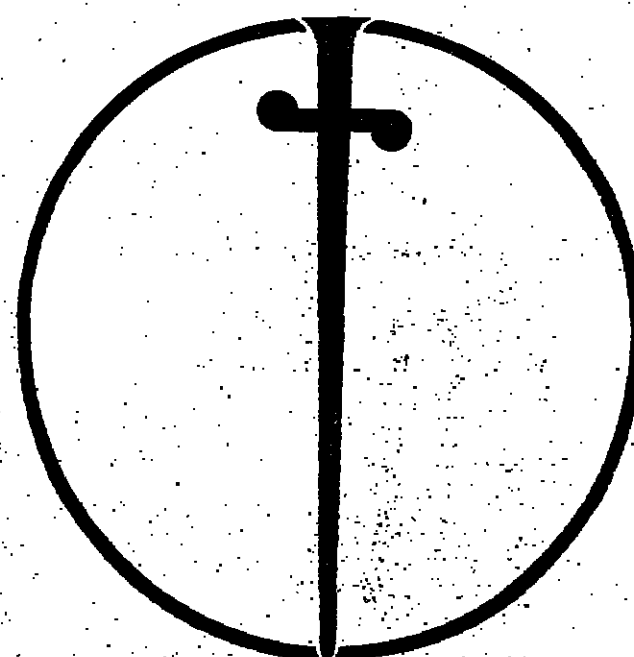
The situation has been further confused by the Department of Health and Social Security's move to reclaim from chemists the discounts secured from wholesalers. The DHSS argues that the discounts have not been reflected in the payments made to chemists for prescriptions dispensed, and therefore they had effectively been "overpaid."

But Unichem is fighting this move through the courts along the lines that it is only paying a profit share to its members—which is not the same as a discount. The result of the court case is expected within a few months.

Most observers expect that once the DHSS dispute is out of the way, and the smaller wholesalers have been forced out, the trade will settle down to a form of rationalised discount system that will allow wholesalers a reasonable return on sale of pharmaceutical products.

The sword of care

The successful marketing of medicine, for prescription by doctors and for sale to the public for self-limiting conditions, is reflected in the important position occupied by Reckitt & Colman in the pharmaceutical industry. This position will be maintained and enhanced by our determination to provide new and better medicines to keep the nation in good health.



Reckitt & Colman

Reckitt & Colman Pharmaceutical Division, Hull HU8 7DS.

Against many diseases the research workers at Roche are still powerless.

For many years work has been proceeding in the laboratories at Roche on the development of drugs to fight, for example, infectious diseases, heart diseases, and cancer.

However, only a portion of this research work is aimed directly at the development of a specific drug. A large part of it is pure basic research.

Research costs money. Roche spends more than two million francs on it every day—Sundays, holidays, and leap-days included. But this money has to be earned somehow. Roche earns it with the drugs which are already on the market—and which, of course, also cost money to develop.

Whether and when research work will pay off scientifically, let alone financially, can never be known in advance. And especially in the case of basic research the return on investment can hardly ever be stated in exact figures.

Certainly, the Roche research workers have scored some notable successes in recent decades. But no one ever mentions the hundreds of thousands of failures.

And we mention them here only because so many people wonder why the price of drugs is so much higher than their basic cost of production. On average almost 10,000 substances must be tested before a single one is found from which a radically new drug can be developed. And then it usually takes some 10 years with all the clinical tests—before it comes on the market. Even then no one can be sure it will prove a success.

The world is waiting for an epochal drug against myocardial infarction and against cancer. Whether the research workers at Roche—or some other pharmaceutical firm—will one day find such a drug, time alone will tell. But if they do, it will only be through indefatigable research. And it is precisely this research that calls for more and more effort—and money.

Fortunately, thanks to its earlier successes and the people working there, Roche can still afford this enormous investment in research.

Still.

ROCHE

Research for tomorrow

GARDENS TODAY

A test of plantsmanship

BY ROBIN LANE FOX

NOWADAYS, keen gardeners are not just gardeners; they are plantsmen and plantswomen. The Royal Horticultural Society runs a special magazine for them, called *The Plantsman* no less. Indeed, I was told by a landscape gardener that I ought to go and call on a "quite unknown couple" because they were "plants" people. Perhaps this, too, will catch on, causing plants people to give plants parties at which all have plenty of fun.

I am not sure who invented the title of plantsman, but I first met it as a description of that great West Country gardener and author, the late Margery Fish. She would enjoy her books and will give the plantsmanship to the flowers which she loved, there will know her remarkable garden at East Lambrook Manor, Somerset, which is still open regularly to the public. I would not call it a begonia garden but its very incoherence has a style of its own. At East Lambrook, she massed her favourite plants, especially for all manner of curious guests while there could never be too many forms of her favourite plants, and primroses, penstemons and hellebores. The result was too much of a collection to be restful but her sharp eye detected some varieties and realised the need to which many plantsmen have always aspired.

I own definition of a plantsman is a gardener who has been in a green or ink-flecked plantain. I give this definition in order to disqualify myself but I must admit to pride in my patch of variegated ground elder and thriving clump of the brown-leaved dock. Plantsmen move happily on the borderline between garden plants and weeds. Others, I suspect, would consider me as plants as a plantsman.

One result of all this plantsmanship has been a growing mistrust of bold and clearly controlled style. Constable, once remarked that he never saw a ugly thing in his life. If he were alive now, I fancy that between signing limited editions of his graphics, he, too, would have ended up as a plantsman. Where everything is curious, nothing can be excluded in the interests of taste or planned colour. Gardening becomes a race for the forgotten green primroses of the ever-elusive forms of double violet.

Meanwhile, the cottage garden works its potent magic. It is a lost other Eden of old-fashioned flowers, supposedly placed without any forethought in a happy profusion of rustic good taste. Edwardian country diaries are dusted down in the dreams of gardening English women bent on a revival of the supposed Victorian favourites: double flowered Sweet Rocket, Fair Maids of France and Love-lies-bleeding. Wall it might, for looks in the garden, too, take second place.

Another result, which follows from all this plantsmanship is the concern to rescue good garden plants which the nurserymen have dropped. This year, those masters of garden shrubs, Hilliers of Woodstock, will come to offer some 4,500 varieties, reducing their lists to some 3,500. That, of course is abundance enough for most lifetime, and gardeners' own sympathy is to blame in part for the decline. But while stocks shrink, the hunt for forgotten plants has gathered pace. It is led by the National Council for the Conservation of Plants and Gardens, c/o the RHS Garden, Wisley, Surrey and its Irish counterpart, the Irish Garden Plant Society whose secretary, Miss M. Forrest can be reached through the National Botanic Gardens, Glasnevin, Dublin.

If you think you might have sighted a catmint called *Blanknips* or a Michaelmas daisy called *Bessie* Chapman, these societies would be glad to hear from you. Their ambitions run high, extending to a survey county by county of all stocks offered by the masses of small nurseries whose enterprise supports the special quality of British gardens. At the same time, lists of plants which are missing, feared lost, are put out for growers who can watch for them in private gardens. Special protection has already been voted to collections of this or that family, and a huge volume of information is finding its way onto Wisley's card index. These societies depend on private finance; the latest newsletter commends the Dorset county group for raising £1,150 for the central fund.

Many of the missing plants have never come my way at all. I would not recognise an *Exogonum purga* if I saw one, and I suspect that even Arthur Bellier would be tested by the missing *Chionodoxa*. The first step must be to train more plantsmen to know what they are looking for. The lists look tantalising enough, scope for a decade of gardening journalism. If these little-known plants come in from the cold, I am not sure who will grow them all when they do, but there must be good garden plants among them for plants, like literature, do not just survive because they deserve to.

When the results come in, they will make plantsmanship still more of a test for us all. If you wish to join in the Secretary at Wisley will direct you to your county group and before long you will find yourself attending excellent lectures and learning how to keep an imperilled species going, if you ever find one.

I am considering a similar council for the conservation of capable and energetic gardeners who have never been trained in a public park. Meanwhile, give yourself a year, and you ought to be as plants as the best of them. You might even score a good mark by sighting the lost double brown wallflower. Before you ring the council, however, I should warn you that the brown is the colour of its flower not the colour of those leaves which are suffering from the recent sunshine and your own indifference to greenery.

FT COMMERCIAL LAW REPORTS

Digest of cases reported in the Easter Term

FROM MAY 11 TO MAY 28 1982

CN Marine Inc v Stepa Line A/B and Another (FT, May 11).
Mr Justice Parker recommended that a breach of contract for the sale of "specific goods" under the Sale of Goods Act can apply to a sale of a ship. Although ships were not ordinary articles of commerce, other tonnage could usually be found to replace specific performance should be ordered, only when damages would provide an inadequate remedy. However, the order for specific performance would have to take into account the rights of a third party to the vessel under a two-year charterparty. *Air Canada and Others v British Airways Authority and Another (FT, May 12).*
Mr Justice Bingham considered the task of the courts in weighing the balance between claims by the executive to withhold documents, on the grounds of public interest immunity, against the claim which non-disclosure might do to a plaintiff in ensuring a full and fair hearing of his case. The documents could not be withheld in charges at Headrow Airport, and the Trade Secretary had asserted that they should not be disclosed. Although documents so close to the inner processes of government had never previously been ordered to be produced in litigation, the court was provisionally inclined to order their production. The judge would not make such an order, however, without first privately inspecting the documents.

Three H Aircraft Hire v Commissioners for Customs and Excise (FT, May 14).
Mr Justice Webster said that a test of "recognisable continuity" was useful in deciding whether a business was being carried on for VAT purposes. It was not likely that anomalies would arise if the definition of a "business" for the purposes of the Partnership Act was not exactly the same as for the Finance Act. In most cases, an activity would constitute a business for the purposes of both Acts, but in the present case, the partnership was no more than an informal and friendly agreement that could not be registered as a business for VAT.

Geoffrey E. Smushall v Commissioners of Customs and Excise (FT, May 18).
In holding that a publication was not a "newspaper, journal or periodical" within the 1972 Finance Act, Mr Justice Webster said that there was nothing in the context of the legislation which required that anything other than their ordinary natural meaning should be ascribed to these words. A publication for sale to estate agents for distribution and not for sale to the public could not be described as a periodical. The plaintiff's appeal against the finding of the VAT Tribunal that a property guide which carried its advertisements could not be zero-rated for VAT was dismissed.

First National Finance Corporation v Goodman (FT, May 19).
In 1970, Mr Goodman signed a bank guarantee, with no upper limit and no limit of time, against advances to a package holiday business with which he was associated. Two years later the bank amalgamated with the plaintiff, which carried on business as before. About the same time, Mr Goodman fell out with his associates while the business continued to receive large advances from the successor bank. Mr Justice Bingham held that on a strict but fair reading of the guarantee, the language clearly showed that it was to apply to advances made not only

at the date of the bank's amalgamation, but also to those made thereafter. Thus Mr Goodman, despite having ceased to have any interest in the firm or knowledge of the loans it received, was liable for £338,165 under the guarantee that he had signed on its behalf.

The degree to which a mercantile agent was "in possession" of goods for the purposes of a sale under the Factors Act was considered in the Court of Appeal. Lord Denning, dissenting, held that because the agent had "actual custody" of the car and was in possession of its log book that sufficed to bring the transaction within the Act; the disposition need not be at the same time as "possession." Lord Justice Donaldson, in a majority view, said that the fact that the plaintiff's bills of sale were executed after the agent had ceased to have possession was fatal to its appeal. The car log book, moreover, was not sufficient to furnish a document of title.

Ferry Hilton Limited v The Greater London Council (FT, May 25).
Under a contract for a housing project, the plaintiffs agreed to pay liquidated damages to the GLC if the work was uncompleted by a certain date. By the time that a sub-contractor, nominated by the GLC, withdrew his labour, there was already considerable delay in the work, and several extensions were agreed upon thereafter for completion. The House of Lords rejected the plaintiff's contention that the GLC was obligated not only to nominate the original sub-contractor and any necessary replacement, but to maintain him in the field so long as

required. As the GLC had not caused the sub-contractor's withdrawal, and no contractual provision covered the plaintiffs for such an eventuality, the GLC was entitled to deduct the damages from the total payment. *United City Merchants (Investments) Ltd v Royal Bank of Canada and Others (FT, May 26).*

Once documents conformed to the terms of a letter of credit, a bank has to pay the sum stipulated to the seller even if the document contains a material inaccuracy. The House of Lords ruled. Only if the seller fraudulently makes the misrepresentation himself in order to draw on the credit is the bank in a position to refuse to honour its contractual obligations under the letter of credit. It was to the benefit of international trade for the autonomy and certainty of letters of credit to be upheld in all cases except those involving fraud on the part of the beneficiary.

The Chifford Maersk (FT, May 28).
Cargo-owners alleged that carriers of their cargo were liable for its damage. While investigations were being carried out, the carriers granted them an extension of the one year limitation period within which to issue their writ under the Hague Rules. The last day of the extended period was a Sunday. The writ was issued the following Monday and the carriers asserted that it was out of time. Mr Justice Sheen held that where the date on which the agreed extension was to end fell on a Sunday, the writ was issued in time on the Monday of the next day on which the court office was open.

Aviva Golden
The law report will recommence for the Trinity Term on Tuesday, June 8.

RACING
BY DOMINIC WIGAN

EIGHTEEN runners are due to line up for today's 202nd renewal of the Derby, the same number as a year ago when Shergar raced to a 10-length success. However, there the similarity ends. Whereas the Aga Khan's great colt jumped off an odds-on favourite before turning the race into a procession, this afternoon's race for the Blue Riband is wide open. Although a good case can be made for the favourite, Golden Fleece, it is arguable that

Jalmoed, Peacetime, Persepolis and Silver Hawk all have claims to compete with the Irish colt who will be out to supply Vincent O'Brien with his 14th English classic victory. Therefore, Golden Fleece—who will leave the starting stalls at about 3-1 to give his handler his sixth Derby triumph to the day since Larkspur jumped off—can hardly be considered realistic betting value.

Two better propositions at approaching twice and four times his odds respectively are probably Peacetime and Silver Hawk each way.

There is no way of knowing whether Peacetime is ready to produce his best after a recent

lay off. However, the signs at Goodwood, where the Beckhampton representative made a successful reappearance in the Schroder Life Predominate Stakes, will have led a great many observers to think that he can pull off a remarkable hat-trick.

The Nijinsky colt was always going just well enough to land the Predominate despite being short of peak fitness.

Sent into the lead before the distance, Peacetime needed only to be kept up to his task with hands and heels by Joe Mercer to get the better of Touching Wood. He meets that improving half-length runner up on 8 lb better terms.

Silver Hawk, the 5-1 2,000 Guineas favourite on the strength of his Ladbrokes Craven Stakes success, was a shade disappointing in the Newmarket classic.

However, at about 12-1 he looks at least worth a saver for those, myself included, backing Mercer to gain his first-ever Derby victory.

EPSON
2.00—Bronzesbury***
2.35—Aperitif
3.35—Peacetime**
4.30—Stay Sharp
4.50—Raconteur
5.25—Lord Wimpey

BANCA TOSCANA
Joint Stock Company, Head Office in Florence.
Capital, reserves and risks funds Lit. 326.638.773.359

From the annual report as of December 31st 1981

At the Ordinary General Meeting, held on April 20th, 1982 in Florence at the Bank's Head Office, the Portinari Salviani Palace, under the presidency of Mr. Martino Bardotti, the shareholders of Banca Toscana approved the report for the financial year ending December 31st, 1981.

In the course of the year the Bank has experienced a positive development in all its activities. The financial highlights are the following:

	1981	1980	% Change
Customers' deposits	Lit. 5,268 billions	Lit. 5,151 billions	(+ 2.3%)
Loans to customers	Lit. 2,151 billions	Lit. 2,099 billions	(+ 2.5%)
Securities owned	Lit. 2,299 billions	Lit. 2,251 billions	(+ 2.1%)
Net profit	Lit. 14,176 millions	Lit. 13,776 millions	(+ 2.9%)
Capital, reserves and risks funds	Lit. 356 billions	Lit. 346 billions	(+ 2.9%)

The net profit after prudential depreciations and provisions, made it possible to allocate Lit. 5,898 millions to reserves, Lit. 600 millions to charity and to distribute dividends in the amount of Lit. 50 per share with a nominal value of Lit. 200.

Following the resolutions taken by the General Meeting, the Bank's own resources total now Lit. 362 billions.

The dividend is payable from April 21st, 1982 at all the branches of the Bank as well as at Monte dei Paschi di Siena, Credito Commerciale and Credito Lombardo.

The Banking Group: Monte dei Paschi di Siena, Banca Toscana, Credito Commerciale, Credito Lombardo and Italian International Bank Ltd., administers deposits, as of December 31st, 1981, for over Lit. 30,300 billions. The Group's own resources total Lit. 1,553 billions.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS — the cause and cure of which are still unknown — HELP US TO BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help — send a donation today to:

Multiple Sclerosis Society of G.B. and N.I.,
2 Munster Road,
Pharm, London SW6 6BE.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Verdict on National Engineering Scholarships: must try harder

BY MICHAEL DIXON

ANDY GRIEVE picked up the vacuum cleaner and rang the doorbell. The prospect of delivering yet another sales pitch to yet another Aberdeen householder did not excite the mechanical engineering student from Heriot Watt University. The sales job was all he had been able to find for his long vacation.

But the householder happened to be an engineer with Sedco, the Dallas-based drilling contractor, which changed things entirely. When Andy left the house four hours later he had a promise that the man would have a word with his bosses. Now Andy spends even his short holidays working with Sedco. He thinks he has been "very lucky, and couldn't be happier."

In his view, it seems life's only flaw is that it is too short for sufficient concentration on engineering. "I was brought up on a farm with all the machinery. Anything that was not working, I always had to try to make it go," he said when I called to find out what had happened to Andy and other winners of the National Engineering Scholarships.

The scholarship scheme was started in 1978. Jointly funded by government and business, it is intended to encourage young people of exceptional ability to take engineering degrees and so prepare for industrial careers. The winners receive an award of £500 a year in addition to the usual student maintenance grant.

The other seven winners I talked to were as thankful as Andy for the extra money and while not so besotted with engineering as he is, were glad they had taken it rather than a so-called purer subject. The seven are due to graduate from



Andy Grieve: "Universities don't go out of their way to pick students who'll be creative engineers"

their universities this summer whereas Andy has another year of study to go. Unlike him also, the others have had no similar difficulty during their courses of finding vacation work related to their studies.

Most of the seven about to graduate are on courses specifically directed towards industry, which extended over four years instead of the usual three and require students to intersperse their studies with periods in related work. These enhanced courses also leave engineering

with economics, marketing and other topics with a bearing on management.

John Parker, specialising in civil engineering at Cambridge, has worked on construction sites with Robert McAlpine. He has, however, decided to start his career with a consulting firm.

The other half a dozen have the extra benefit of being sponsored by companies. The sponsors, usually found with the aid of university staff, provide the students with practical training and with stipends ranging from

about £340 to £500-plus on top of the £500 scholarship award and the normal student grant.

Martin Fossey, reading engineering with economics and management at Oxford, is on the books of BICC. Shell Oil UK and Tube Investments respectively sponsor Martin Lee and Kit Massingberd-Mundy, both studying mechanical engineering, manufacture and management at Birmingham—a course which relies also on Aston University staff. Neil Curtis, taking aeronautical engineering at

Southampton, is linked with British Aerospace.

Diane Williams is sponsored by British Oxygen while doing chemical engineering at Imperial College. Fiona McCracken had planned to go to Bristol University sponsored by Rolls-Royce. When her grades in the Advanced-level mathematics exams turned out worse than expected, both rejected her. But she entered what she says is the "excellently practical" mechanical engineering course at Aston, and has since gained sponsorship from Rolls-Royce and Associates.

In every case the students value highly the practical experience they have obtained. On balance, it seems to have been more useful in illuminating theory taught on campus than in enabling theory to be applied in industrial work. For most, it has taught lessons which have nothing to do with academic concerns. "At first British Aerospace put me on the shopfloor, and I was bored to tears," said Neil Curtis. "But I see now that it taught me a hell of a lot about getting on with people etc. It was very worthwhile indeed."

Although one or two have not yet committed themselves, all are virtually sure to go to work for their sponsoring organisation. To the extent that the winners are bound for industrial careers, therefore, the scholarships' aim has been upheld.

Another gain is that six of the students represent new blood to engineering. Only two have fathers who are engineers—Martin Lee and Diane Williams. She, like Fiona McCracken, thinks she might well have followed the female

trend and specialised in arts subjects if she had gone to a mixed instead of an all-girls secondary school. "You can be put off taking sciences if you feel you'll be the odd girl out in a class full of lads," Fiona observed. "In a girls' school, that's no bother."

But it was not the scholarships that persuaded them to take degrees in engineering rather than another subject. Martin Fossey who was considering physics at Manchester might have been partly swayed towards the Oxford course by knowledge of the award. All the rest had firmly decided on engineering beforehand.

Not are the scholarships organised so as to provide young people with a strong incentive to change their mind in favour of engineering. When they committed themselves to their university a course, all the

BOARDROOM BALLADS

NOBLESSE OBLIGE

Up at Cambridge, scraped a Two;
Stroked the boat and got my blue;
Wondered what on earth to do,
With Greek and Latin verses;
Slammed it out in Scrabble;
Till father told me that was that,
I'd better be a diplomat
And supplement the purses.

Sounded decent for a chap;
Commerce really off the map,
Wouldn't fit our kind of cap,
According to the mater;
Pictured some idyllic scene,
Something out of Graham Greene,
In the service of the Queen,
South of the Equator.

Met a fellow at the club,
Pledge of Pasha Glubb,
Mentioned Wadi-El-Kheibub
As a jolly station;
Phoned some Foreign Office guy;
Idiot suggested I
Had to be selected by
Some examination.

Asked the Johnny if he knew
Who-the-hell he's taking to;
Didn't know his Whis-Whis!
Gave him quite a roasting;
Said he didn't care, damn,
For who's progeny, am;
Got to sit for some exam
To get a foreign posting.

Finished up with title job,
Spoke of being mummy's boy,
Disputing with the hoi polloi
The diplomat's clout;
Conceding to some tyke from Greave
The posting out to Malibu,
And having inland Revenue
Suggested of my oyster!

Felt I'd had about enough!
Told the fellow where to stuff
All this bureaucratic guff
For choosing whom he's needing;
Thought I'd pull a bit of rank,
Joined a City merchant bank,
Where they're more inclined to thank
A chap for his testing!

Bern Ramsbottom

Next week: The AGM

students could know was that they had entered for the scheme. "When you apply for a scholarship you never think you'll win one, you know," John Parker said. By the time they heard they had won, they were well into their first university term.

Moreover only half of them—Fiona, John, Martin Lee and, of course, Andy Grieve—have decided to make their careers in engineering as such. Although the others are bound for manufacturing, their sights are on managerial work.

"Mind you, having studied engineering, they'll have an idea of what it is they're managing," commented Andy. "But from what I see, universities don't go out of their way to pick students who'll be creative engineers. There's a lot of them with brains, to be sure. But I dinna

think they'll make engineers. They don't have the feel for the practical."

So despite the eight winners' thanks for the extra £500 a year which lightens the financial burden on themselves and their families, the scholarships do not seem to be fulfilling their prime purpose. Indeed, if the object is to increase Britain's stock of creative engineering talent, Government's share of the funding might be better spent in other ways.

It could be used, for example, to develop ways of identifying young people with "the feel for the practical" and on giving incentives to more companies to offer constructive holiday jobs. More money could also be spent on improving the generally uninspired fees information on engineers at present available to the public.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Extrastatutory concessions

I run a small book-keeping and accountancy business as a self-employed person. My first year was to September 30, 1977. On March 13, 1981 I was 65 years old and semi-retired; I reduced my income (a large proportion of my fees came from working for other professional firms, so that I could

draw the old age pension still keeping within the carrying rule. I have now lost a large part of the income from one particular account and will, therefore, suffer an "fair" taxation due to the preceding year basis of assessment. I would have liked to continue thereby keeping about £500-£600 worth of fees and asked my Inspector of Taxes if he would accept a closure as at March 31 next, and allow me to return the small future income as casual earnings, but he says he cannot. I enclose copies of the letters and schedules relating to this matter. What do you suggest I do?

We are puzzled by the Inspector's sustained refusal to give you the benefit of concession

A20. If you have not already done so, we suggest that you ask the inspector for a copy of the free booklet of extrastatutory concessions (IR1), so that you can check the terms of concession A20. While taxpayers have no right to extrastatutory concessions, regrettably, it is unreasonable for the inspector to decline to give any indication of his reasons for deciding to refuse the benefit of concession A20 in your particular circumstances. Try writing to the District Inspector, marking the envelope and the letter "For the attention of the DI." Concession A20 reads in part as follows: "Where a person carrying on a trade, profession or vocation reduces the scope of his business or his hours of work in order to qualify for a retire-

ment pension under the National Insurance Acts, the assessments on the income of the business will, where this is to his advantage, be computed as if he had at that time discontinued his existing business and commenced a new one."

Avoiding tax

Following the offer for sale published in the FT on April 24 last year I bought some participating shares in the Vanburgh Currency Fund. Shortly after that there were a number of articles in the FT and other papers suggesting that if one elected to receive additional shares in

lieu of dividends in such funds, I think because of Fund domicile or registration in Jersey, tax treatment was different. So far as I can recall, it was said that instead of paying income tax on the value of the shares allotted, taxation was as a Capital Gain and liability arose only when the shares were sold or surrendered. Is this so and, if it is, how and where should the shares issued in lieu be entered on the tax return? Should they be shown at all?

If you reread the prospectus, you will see that Vanburgh Currency Fund is not intended as a vehicle for tax avoidance. You may well wish to act upon the recommendation in the prospectus that investors seek local professional guidance on the possible implications of

sections 478 to 481 of the Income and Corporation Taxes Act 1970, as amended, if you want to pursue your ideas.

Protection of device

I have invented a plant protection device which seems of universal application and likely to be very saleable. It is so very simple that I think it would not qualify for a patent. I was thinking of offering it to a firm to develop the idea on a percentage basis. To do so it would be necessary to show them the prototype. Any firm could then manufacture it without further help from me. Is there some way I could protect my interests in advance—binding them beforehand, but only if they decided to go ahead with it?

It would be unwise to approach a company with a view to marketing your idea without first securing some protection for the idea. You would be wise to consult a patent agent before concluding that you cannot take out a patent. But if you cannot, you may be able to reduce the idea to plans or drawings in which you can claim copyright.

Under the Town and Country Planning Act 1971 a which is not a permitted use cannot become lawful, however long it has continued, if the use is not a major statutory use. The Act is a major statute; it is not so easy to sum up its for you. You may find useful guide in "An One of Planning Law" by Desmond Healy.

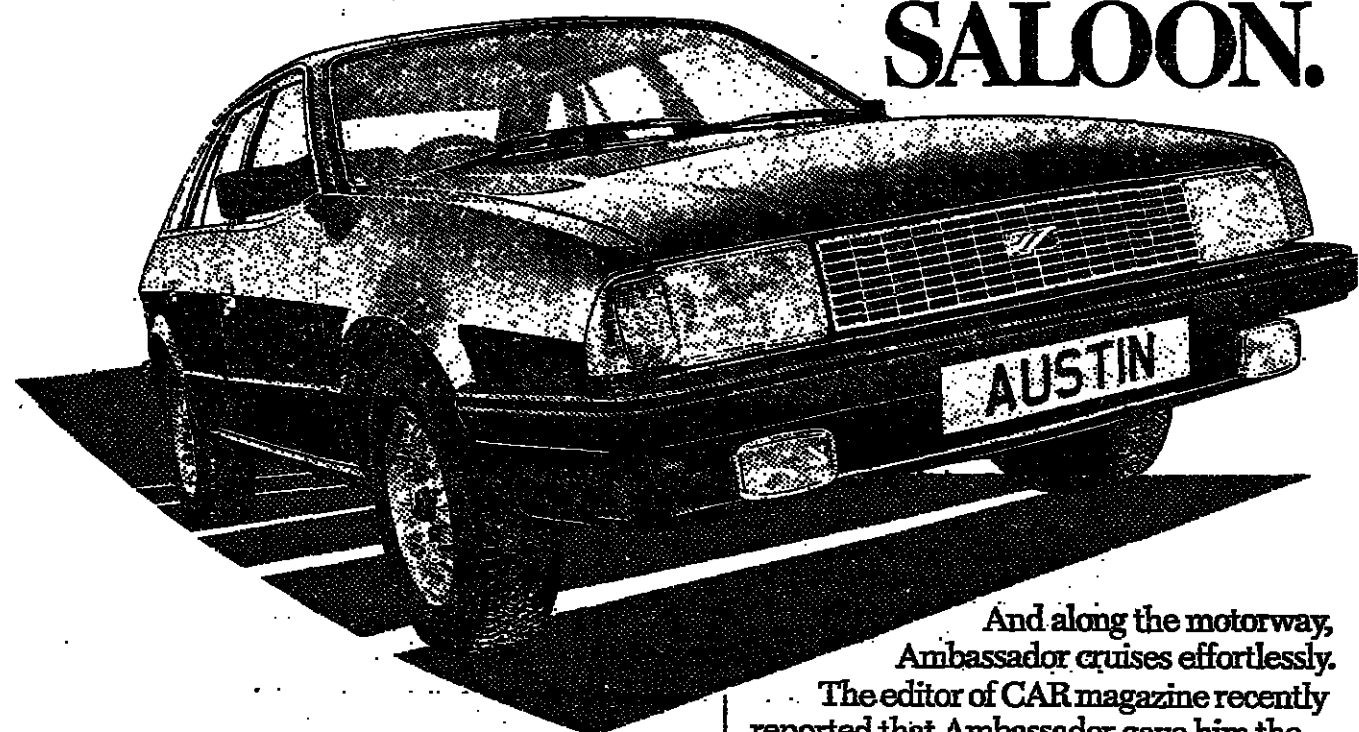
Business premises

As I am in some conflict with the local council for using my house for purposes other than residential and have done so

since 1970, and am surrounded by other houses, can you give me a brief summary of the Town and Country Planning Act 1971?

No legal responsibility can be accepted by the Financial Times for the answers given these columns. All inquiries will be answered by post, soon as possible.

HIRE AUSTIN'S NEW AMBASSADOR FOR THE PRICE OF AN ORDINARY SALOON.



When you drive the new Austin Ambassador it's easy to get the impression of a much more expensive car than our rate suggests.

Ambassador comes with distinctive looks and hatchback versatility.

On the road, it puts you at peace with the world.

Seats are deeply upholstered in a manner reminiscent of a favourite armchair.

There's room to stretch your legs instead of having to limber up at every other service station.

The engine purrs rather than roars.

The ride is remarkably smooth and quiet. Just as you'd expect in a luxury limousine.

And along the motorway, Ambassador cruises effortlessly. The editor of CAR magazine recently reported that Ambassador gave him the best day he'd had in a car for months. An experience you can easily share.

All it takes is a call to Kenning, one of the largest car hire operators in the UK.

British owned, with a combined long and short term hire fleet of some 10,000 vehicles.

And offering rates that you'll find highly competitive—whether you return to the point of hire or drop off at any other Kenning Car Hire location.

We already have over 120 Ambassador available through over 70 depots. And astutely, many more on order!



**KENNING
CAR HIRE**

CENTRAL RESERVATIONS: Chesterfield 77241 (STD code 0246). For your nearest depot see Yellow Pages.

Why do Holiday Inns sleep soundly at night?

Because they've got Texas Instruments to stay.

And that means instant room reservations across Europe.

With no risk of double booking. Staff needn't wait for computer time and guests have on the spot confirmation by printout.

The Holiday Inn system uses Texas Instruments Computers and Terminals to connect each hotel with the central host computer.

Anyone who can fill in a reservation slip can use this system.

It's simple, fast and efficient.

Qualities that Holiday Inns appreciated when they changed to Texas Instruments in the U.S.A. and Canada two years ago. An experience that was a deciding factor in putting TI on their shopping list for Europe.

And ultimately, in the face of stiff international competition, TI were selected again because they offered unrivalled capability with outstanding cost efficiency.

Once installed the Holiday Inn system streamlined their front desk management, reducing paperwork to a minimum.

What about changes to reservations, special requests, altered prices or increased demand? The flexible inventory control was designed for dealing with the endless variations that hotels are prone to. Making sure the maximum

number of rooms occupied. With no mistakes.

Resulting in increased productivity. Holiday Inns have the largest wholly owned reservations system in the world.

And with most staff having extra time to look after guests, already high standards of service are raised even further.

Don't lose sleep if your company's got a problem that needs a fast, cost-efficient and reliable solution, isn't it time you tried Texas Instruments to take a look at it?

Telephone (023) 224722 or write Texas Instruments Ltd., European Digital Systems Division, Marlow, Bucks. Bedford MK47P.



**TEXAS INSTRUMENTS
LIMITED**

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
 Telegrams: Finantimo, London PS4. Telex: 8954871
 Telephone: 01-248 8000

Wednesday June 2 1982

The terms of peace

BRITISH FORCES now appear poised to achieve a military victory in the Falkland Islands, although at a possibly high cost in terms of human lives to both sides. The casualties at Goose Green and in the other preliminary battles in the last few days should be a warning that even in small wars relatively large numbers of people can be killed. There is also, as the commanders in the field undoubtedly do not need reminding, the element of the unpredictable. Even the best-planned operations can go awry.

Yet if, as even some Argentine sources now seem to admit, British forces are approaching a position of clear military superiority, both sides need seriously and urgently to consider what happens next. The British hope has always been that in the last resort the Argentine troops on the islands would surrender; they have not yet done so in any great numbers, or not without first putting up a fight. Does the British Government and does the Argentine Government want a fight to the finish in which, though a British military victory may be secured in the end, the casualties could run into thousands and there would still be the problem of lasting enmity between the two countries and therefore no safe solution for the islands?

Supervision

We would not suggest that there should be anything like a cease fire *in situ*. But we would suggest that the time has come for another statement of aims by the British Government.

This needs to be made in two parts. The first concerns the short-term. That should be an announcement that since British forces have now established themselves, they are ready to facilitate Argentina's withdrawal. The statement would have to be detailed: it might say, for instance, that neutral ships would be allowed into the islands to take off the Argentine troops. There might have to be some outside supervision. But the point is that if arrangements like this are not worked out now, and the possible methods of withdrawal

are not made known to the Argentines, there might be no alternative to the bloody final battles we wish to avoid. It is prudent to offer a way of retreat in advance, even if in the end it is not taken.

Reconstruction

A second British statement needs to lay down the Government's thinking about the longer-term future of the islands. Clearly there does need to be, as Mrs Thatcher has said, a period of reconstruction, especially since some of the reports of the way the Argentines have treated the Islanders are not encouraging. Yet this period should be short—perhaps the six to 12 months mentioned by Mr. Francis Pym, the Foreign Secretary. What the Government needs to make unmistakably clear is that it is not seeking to return indefinitely to the status quo ante.

The status quo ante is not feasible as a long-term policy, not so much because of the financial and military problems associated with a permanent garrison—though these would be considerable—but because the economic development of the islands and the security of the Islanders can only be achieved in co-operation with neighbouring countries.

There is no realistic way in which the islands can continue to be run as British territory if the countries in the region are hostile to it. Imagine an offshore Falklands oil rig, for example, being prey to Argentine forces. There is also the general question of the need to maintain relations with Argentina and the rest of Latin America.

Preference

Our own preference has always been for UN Trusteeship, but there are other possibilities such as the lease-back to Britain following the ceding of sovereignty to Argentina—that was being discussed before the crisis. The essential point, however, is for the Government to establish that, after a short period of restoring order, it is ready to negotiate about the future.

Painful progress in Spain

SPAIN HAS passed an important milestone on the road from dictatorship and isolation into the world of the modern West. A Spanish representative will take his seat at the table when the ministerial council of Nato meets in Bonn on June 10.

The admission of Spain to the alliance is a welcome event, but must not cloud one's view of the many daunting obstacles in the way of the country's progress from Francoism. The old guard is still very much alive in the political and military establishments.

In Madrid a court martial is about to pass judgment on the generals and other officers accused of complicity in last year's attempted coup against the democratic Government. Harsh sentences would aggravate the dissatisfaction of many officers with the present condition of Spain. But if the impression is given that plotters have been allowed to get off too lightly, the standing of the regime would be impaired among the people.

Restiveness among the armed forces completely overshadows present-day Spanish life. Politicians keep an eye firmly fixed over their shoulders on the soldiery. The fear of a coup is ever present. Joining Nato was intended to reduce this danger by giving the army the task that an army is supposed to undertake, the safeguarding of external security.

Rehearsal

But old ways die hard. At the best, the process will require time. At worst, the examples of Turkey and, in the past, of Greece, show that an army can be within Nato and yet involve itself in politics.

Susceptibilities among the military will have been enhanced by this month's Socialist triumph in the elections to the new regional Parliament of Andalusia. About a quarter of the Spanish electorate live in that backward province, so that the election may have turned out to be the dress rehearsal for the general elections due by next spring.

In Andalusia and at national level the Socialists have adopted a course of cautious moderation to avoid arousing tempers. They have firmly rebuffed the pretensions of the Communists to a share of power in Andalusia. That pattern will be repeated

if the Socialists, as is possible, come out on top in a general election. They will lean towards the Centre rather than the Left.

A Socialist participation in government, should it come about, should not blunt the second prong of Spain's advance into the Western world, the application to join the European Community. All Spanish political parties want Spain to join. This paper has always supported that view, but one must not be blind to the difficulties—both for the Community and for Spain itself.

Democratic

A bloated bureaucracy will be hard put to it to deal with the needed adaptation to EEC membership. The efficiency of Spanish industry, especially of its overseas marketing, leaves much to be desired. The negotiations themselves are proceeding only slowly.

These many challenges call for no less than an overhaul of Spanish power structures and, indeed, of Spanish society. It is not something that can be achieved in a day, but it cannot be achieved at all without a period of firm government—not as the dissatisfied officers want it, but in clearly democratic fashion.

It is doubtful whether the present minority Government of the Union of the Democratic Centre under Sr Leopoldo Calvo Sotelo can provide that. The party was mauled in the Andalusian and other regional elections and has lost support on both left and right. The rump is divided between those who would look for friends among Sr Manuel Fraga's Popular Alliance, tarred though it is with the Francoist brush; and those who incline towards support from the Socialists.

Encouraged

Whichever alignment of democratic forces emerges will have to tackle firmly the task of modernising Spain. Nato membership and the shock of membership in the EEC, when it comes, are not enough to jolt Spain automatically into the modern world. The soldiers must be encouraged to concentrate on the professional opportunities that Nato offers them. Industry and the economic infrastructure need to be overhauled. The risks may be great, but they must not be shirked.

THE eighth economic summit which opens in the Chateau de Versailles at the end of this week is likely to be marked more by the grandeur of the setting than by the drama of the decisions which may emerge from the two and a half days of discussions.

Indeed, most indications suggest that no decisions of any major importance will be taken. The seven leaders will unburden themselves of their national complaints and anxieties, in their respective languages; some study groups will be set up; and the proceedings will be wrapped up in a communiqué which speaks warmly of economic growth and trade liberalisation, but sternly of inflation and unemployment.

The one constant of these affairs is that they appear to have minimal impact on national perceptions and national policies. Last year in Ottawa, President Reagan mollified the Europeans a little with his prediction—it was certainly not a promise—that U.S. interest rates would shortly come down; no doubt he will repeat his prediction later this week, though the Europeans may well be less easily mollified.

Last year, the Europeans may have thought that they had persuaded the U.S. Administration to think again about its policy of not intervening in the foreign exchange markets to stabilise the dollar. In practice the policy has remained intact, but this week the U.S. will offer to participate in a study to examine the effectiveness of exchange rate intervention.

Also, last year, the Europeans agreed to a wide-ranging study of the implications of East-West trade. Whatever the outcome of the study—it was to be conducted in the ultra-secret Cocom committee in Paris—the only thing that has changed in the long-standing polarisation between the Reaganites and the West Germans on this issue is that the Americans have started playing footsie with the Russians for a new long-term grain agreement, and the question of East-West trade is not formally on this week's agenda at all.

Last year, the Europeans may have thought they had succeeded in persuading the U.S. to soften its hard-line position on such North-South issues as the proposed "global" negotiations with the less developed countries under the United Nations, or the idea of a special financial mechanism for promoting energy development in the Third World. In practice, the trans-Atlantic gap seems to have remained virtually as wide as ever.

On the other hand, the very fact that the summit is taking place has had, in advance, some effect on Japanese trade policy. Last year Mr Zenko Suzuki, the Japanese Prime Minister, maintained such a low profile that he managed to avoid being pilloried by his six colleagues. It remains to be seen whether the eight-point trade liberalisation package, announced last week in Tokyo, will be deemed



to have gone far enough when Mr Suzuki again confronts his colleagues in the Galerie des Glaces.

Without expecting any concrete decisions, the French are tentatively hoping that there could be some kind of consensus on the need for concerted policies between the three major currency areas—the dollar, the yen and the European Currency Unit (ECU)—as a preliminary step towards a medium-term strategy for stabilising interest rates and exchange rates, and thus for promoting economic growth.

The Americans, too, are interested in policy co-ordination—but they have something rather different in mind. The term Reagan officials like to use is "convergence," by which they mean the adoption by all other countries of the toughest possible anti-inflation policies, reinforced by the pressures of multilateral surveillance.

Last month, Chancellor Helmut Schmidt said: "These (American) interest rates must be brought down in the interest of the world economy." But barely a fortnight ago Mr Donald Regan, the U.S. Treasury Secretary, reiterated the familiar American view: "We believe the impact of our interest rates on Europe has been considerably exaggerated. High foreign interest rates have not simply been passive reactions to U.S. monetary policy and interest rates. They are mainly the result of events abroad like past inflation performance, persistent inflation expectations, and the large budget deficits and external financing needs faced by some countries."

If the Americans seem likely to go on resisting the familiar demands of the Europeans, there will also be pressing for the strongest possible stand against growing protectionist pressures. In the hope that they can use the Versailles summit to give political impetus to the mini-

sterial meeting of the General Agreement on Tariffs and Trade in November, they will urge that the GATT remit should be enlarged to include services as well as visible trade, and should be strengthened to contain distortions in agricultural trade.

However, since the continental members of the European Community have resisted their treaty obligations to liberalise financial services within the Community, and since they have just given a spectacular demonstration of their unwillingness to reform the common agricultural

is only one element in an intensive European tour which takes in a number of capitals, and whose other high point, in a formal sense, will be the Nato meeting in Bonn next week.

His top priority, in public relations terms, will be to project himself as a man of peace, and to correct the bellicose image which dates back to his election campaign and the early months of his presidency. No doubt he will witness a number of vociferous disarmament demonstrations; but he can point to the fact that negotia-

'It is hard to believe that the Falklands crisis will not cast a long shadow over the political discussions'

policy, it is not likely that the Americans will get much joy out of either count.

But it is obvious that there is much more at stake in the Versailles summit than an economic dialogue des sordides between ideologues of opposite and irreconcilable persuasion. In the first place, Francois Mitterrand is doubly anxious that this summit should present an appearance of unity to the outside world, not just because he is presiding over it, but because he believes that if the West appears to be in disarray, the credibility of its economic and political institutions, the credibility of its claim to stand for growth and equity, and ultimately the credibility of the alliance will be jeopardised.

For Ronald Reagan, too, the formal economic agenda is less important than a whole series of wider political considerations. After all, the Versailles summit

tions on European-based nuclear weapons have already started with the Russians, that negotiations will start soon on strategic nuclear missiles, and that his administration has now formally undertaken to observe the limits negotiated in the second Strategic Arms Limitation Treaty, even though that treaty remains unratified in the Senate.

Whether these undeniable shifts in the U.S. position, and heavy exposure of the President in the European media, will be enough to create a more favourable image for a man who remains inexperienced and unsophisticated in international affairs, and who has yet to disprove the charge that he is a simple-minded, is perhaps another question.

The heart of the problem is that the whole of Reagan's foreign policy has been constructed on the premise of anti-Sovietism, in an effort to rebuild

a simple bi-polar world; whereas most people in Europe ceased to believe in such a bi-polar world 10 or even 20 years ago, and recent events have dramatically—alarming—reinforced the European view.

The Reagan Administration has made heroic efforts to build a strategic consensus in the Middle East, in the belief that all other dangers to the stability of the Gulf and the security of oil supplies from the Middle East must be subordinated to the direct military threat from the Soviet Union. Whatever the plausibility of such a Soviet threat, it now looks remote compared with the dangers which could follow Iran's successes in its war with Iraq.

The long-term durability of the Khomeini regime is debatable, but in the short run the fervours of a triumphant Shia theocracy could pose a much more serious danger to the stability of the regimes in the peninsula than Russian tanks and guns.

America's chosen instrument for confronting encroachments of Soviet military power outside the Nato area is to be the Rapid Deployment Force. But even after all allowance has been made for the much greater size of the American military machine, the Falklands crisis has vividly dramatised all the difficulties which confront any attempt to project military power a long way from home, and all the vulnerability of a surface fleet in the age of missiles. Moreover, any attempt to project American military power in the Gulf region would encounter one major complication which the British Government has so far been spared in the south Atlantic: the involvement, direct or indirect, of a multiplicity of local States.

The irony is that the original draft of this year's British defence white paper—merely delayed by the Falklands crisis—was the first for several years not to contain a ritual

assertion of Britain's commitment to maintain a military capability for use outside the Nato area; Mr John Nott, the Defence Secretary, does not believe in this commitment.

When the White Paper does eventually appear, that omission will no doubt be repaired. But in the meantime, about half of the entire British fleet is being deployed out-of-area, to the point where the Pentagon is becoming concerned at the neglect of Britain's traditional responsibilities in the north Atlantic.

Despite American hopes to the contrary, it is hard to believe that the Falklands crisis will not cast a long shadow over the political discussions in Versailles and Bonn. The more the Anglo-Argentine quarrel is confined to a purely military dialectic, the more likely it is that the British Government will find itself saddled with an on-going military burden in the South Atlantic. When that burden is added to the cost of replacing lost ships and aircraft, it is inevitable that the Falklands crisis will precipitate a renewed controversy about the kind of defence strategy that Britain needs, and about the costs of providing it.

Unless Mrs Thatcher believes that a military victory in the Falklands will give her carte blanche for defence, regardless of its effect on the rest of government spending, she is bound to expect another round of domestic argument on the respective claims of the Navy, the British Army in Germany, the air defence of the UK, and of the Trident strategic deterrent.

That argument, in turn, is bound to rekindle debate about the nature of the Soviet threat and the appropriate response to it.

On the one hand, America's new-found readiness to engage in arms negotiations with the Russians is offset by a desire to wage economic war against the Soviet Union, through a rationing of western export credits—an approach which will find no favour in Europe.

On the other hand, any significant reduction in Nato's reliance on nuclear weapons will correspondingly increase the pressure for a more convincing conventional defence in Europe.

Finally, the Iran-Iraq war and the Falklands crisis raise a spectacular question marks over the "funny" of selling sophisticated arms to the Third World; the West has sown the wind and reaped the whirlwind, and the Middle East has become a much more dangerous place than it was ten years ago.

None of these anxieties will be dispelled at this week's Versailles summit, whatever the appearances of unity masterminded by Francois Mitterrand and Ronald Reagan at next week's Nato meeting. But it is perhaps symptomatic of the difficult and dangerous times we live in, that when western leaders meet the really big issues have to be relegated to informal conversations on the sidelines.

Men & Matters

Wage war

No less likely a general ever crossed a Rubicon than Vittorio Merloni, head of Confindustria, the Italian employers' association, which yesterday challenged the country's trade unions by unilaterally revoking the 1975 Scala Mobile wage indexation agreement.

The man who announced the end of this hitherto sacrosanct compact to a hastily-convened Press conference is outwardly no Julius Caesar. He is, rather, a good-natured family man, on the shy side.

Aged 49, Merloni, is a slight, bespectacled figure with a boyish shock of dark hair tumbling over his forehead. In the early months of his command, colleagues recount, he could lose pounds in weight because of nervousness before a major speech.

Since then, however, he has won wide respect and his character, at least as far as negotiations with Italy's diatribe and wordy Government and unions are concerned, has perceptibly hardened.

He is emerging now as the perfect mouthpiece of the new, tougher mood of Italian industry: not as reflected by the giants of the corporate establishment like Fiat or Pirelli, but by the myriad small and medium-sized companies which have been the mainstay of the economy in recent years.

Before his appointment, Merloni was managing director of the family household appliances and furniture company Ariston, based in Fabriano in the unfashionable Marche region of Central Italy.

Savour

That inherent commonsense broke through the diplomatic veneer of yesterday's press conference. "After all," said Merloni, explaining Confindustria's exasperation with the union legions, "it is not chatter we are exporting to West Germany, but goods." And, he added with a shy smile, "a good few electrical appliances as well."

Stock taking

Johannesburg stockbrokers, already suffering from a steep drop in trading volumes over the past few months, might have been completely out of business, this week without a helping hand from parliament in Cape Town.

No one on Diagonal Street appeared to notice until a few weeks ago that the number of brokerage firms was rapidly shrinking to the minimum of 40 allowed by the Stock Exchanges Control Act. Through a series of mergers, takeovers and a couple of spectacular failures, the golden city's stockbroking community slid from over 120 firms in 1970 to just over 40 last month.

Another couple of mergers, due to take effect yesterday, would have pushed the number down to 39. In terms of the law, the JSE would have ceased to exist. But a Bill reducing the minimum number of firms from 40 to 30 was rushed through Parliament last week, allowing the exchange to open as normal yesterday after the long weekend.

Some stockbrokers might have been happier if they did not have to come to their offices. Daily trading volumes are now at roughly a third of their levels during the 1980 boom and it is an open secret that partners at some of the remaining 39 firms are worried

about the fate of the Persches and trout farms bought over the past year or two.

Diagonal Street Jeremiah is wondering how long it will be before the Stock Exchange has to ask Government to cut the minimum legal membership to 20.

Status-quo?

The Transport and General Workers' Union may have a notorious concern for the status quo but at the Jack Barclay Rolls-Royce garage in Battersea it has gone too far. About 80 service engineers, paint sprayers and panel beaters have gone on strike to bring back the golden days of the chauffeur.

That at least is Ray Pope, managing director of the garage, describes it. "We've been trying to change the hours of work from 7 am to 3.30 pm to the more normal 8.30 am to 5 pm. The fact is that most chairmen and chief executives are owner-drivers these days and they don't have chauffeurs who can pop in during the middle of the day."

The men of the TGWU are objecting to the inexorable march of socialism by refusing to work the new hours—and also giving two fingers to a 5 per cent pay offer.

"The Rolls is an important part of our client's style of life and if they can't get same-day service they're going to go elsewhere," said Pope.

The drole queue may soon be an important part of the 60 workers' style of life. They were all given the sack last night.

In and out

There is more than a ring of irony about the news that Lech Walesa, the Solidarity union leader has been incarcerated at Arlamow; a hunting reserve

Insouth eastern Poland

The reserve was enclosed and developed in the 1970s for Poland's rulers and for tete-a-tetes with distinguished guests like Giscard d'Estaing who hunted there. All of course at the expense of the local farmers whose livestock suffered from the wild boar bred to provide a leisure pursuit for the visiting dignitaries.

With the coming of Solidarity and the general commotion in the country, the local peasantry decided they would stand it no longer and at a sit-in protest in the winter of last year, demanded the estate's residents be curbed.

Walesa himself, on a visit to the area, tried to get into the estate—but he was shut out and later photographed gazing into the reserve across firmly closed gates.

Now he is inside, where according to Jerzy Urban, the Government spokesman, he has better conditions than in the house in Otwock near Warsaw where he has been held since December.

All small comfort for Piotr Jaroszewicz, the former premier, who had the Otwock house restored for his own use and supported the Arlamow development. Jaroszewicz has been interned too.

Thin and think

Though many, no doubt, would hesitate to take advice from former President Richard Nixon on how to achieve success in politics, it seems to me that the recipe he offers Senator Edward Kennedy might well be followed with advantage by other politicians.

Kennedy, says Nixon, will win the Democratic presidential nomination in 1984 provided he loses 20 pounds... and gets some new ideas."

Observer



ALFRED THE PRESIDING BARMAN AT LONDON'S CALEDONIAN CLUB

is usually surrounded by ex-patriate Scotsmen who have formed their own ideas on their favourite Scotch whisky.

But he well remembers one occasion when a visiting Texan asked him for a glass of the best whisky in the house. Alfred pursed his lips and moved along his bottles like an alchemist seeking the Philosopher's Stone. Finally he stopped, extracted a bottle full of a deep amber-gold elixir and poured a generous measure for the fortunate American.

"There it is," he said. "A 15-year old Macallan malt. I doubt you'll find better."

"Well, thank you very much," said the American. "And I'll have an American Dry Ginger to go with it." To say that Alfred blenched is a grotesque understatement. He reeled (in the English sense).

But when he had finally recovered, he took the glass from the astonished visitor's hand, poured him an ordinary blend and sloshed in the offending effervescence.

"There you are," he said. "I may as well have that one. I'll be a party to defacing historic monuments."

THE MACALLAN THE MALT

DISTRIBUTED IN ENGLAND & WALES BY MATTHEW CLARK & SONS LTD, 183 CENTRAL STREET, LONDON EC1V 8BE

BRITAIN'S LOCAL AUTHORITIES

The battle of the dustcarts

By John Lloyd and David Goodhart



In Wandsworth, a protestor is carted away

THE 216 dustmen employed by Wandsworth Council in South London will decide today whether the country's most bitter and violent dispute over "privatisation" is finally to come to an end.

Union negotiators have accepted a secret package which they will recommend to the dustmen, but it is far from certain that they will accept. The dustmen have now been on strike for seven weeks in protest against the Conservative council's plans to contract out refuse collection, as well as street cleaning, to a private company.

Emotions have run high. After a tense council meeting last week a 55-year-old dustman screamed at a councillor: "I've worked for you for 35 years—and now you're just going to sack me." He then lashed out at the councillor, fell over and was taken ill.

The backdrop of violence and intimidation—including the blowing up of six refuse carts—has been mainly directed at the temporary refuse collectors, but Conservative councillors have also had their share of threats.

The violence shows the extent to which all sides see Wandsworth as a test case. Mr Peter Fox, chairman of Pritchard Industrial Services, the company doing the borough's street cleaning, says: "It's all very well privatising little place like Eastbourne. But if we can do it in Wandsworth—we can do it anywhere."

The company has promised to cut the annual refuse bill by £1m to £2m and Mr Fox is well aware that beyond Wandsworth there is also a £40m-a-year local authority cleaning market.

The local unions see it as a crucial battle, too. They have organised London-wide marches and meetings and have got intermittent solidarity strike action from the Wandsworth staff unions.

In fact, however, "privatisation" is the wrong word to describe the present series of initiatives in local government. What has happened is that a few Conservative controlled councils have contracted out some of their services to private companies while retaining statutory responsibility for them.

More often, however, despite the deliberately orchestrated

fanfare of publicity, councils have not even gone that far: instead they have used the threat of contracting out as a means of wringing productivity gains—often very considerable gains—from existing labour forces.

Southend is, for all practical purposes, the trail-blazer. Private contracting in local authorities had all but disappeared by the 1950s. Thus the decision by Southend Council to move out of direct service provision was a real innovation.

Mr Brian Clarke, the borough's engineering director, says that six years of negotiations with the 250 cleaning staff had produced no significant improvement in deteriorating productivity.

At the root of the failure was a problem common to many councils. Southend's cleaning was done on the "task and finish" system—that is, a set job had to be completed rather than set hours worked. This system was widely adopted in the 1950s, however, as cleaning technology improved—as refuse wagons became larger, compacting rubbish more effectively and requiring fewer journeys to tips—so the task became shorter.

"Men were finishing at one o'clock after five hours' work. They were then going on overtime for any extra work. That was not cheating on their part—it was the way the system worked," says Mr Clarke.

In May 1980, the Tory-

controlled council called a halt and announced its intention to seek tenders from private contractors. Here the political background came into play. Southend was and is securely Tory: the local party was strongly pro-Government and the Government was powerfully in favour of contracting out all kinds of services. The time seemed ripe.

The contract was won by Exclusive. The company and the council claimed savings of £500,000 a year. But the Labour opposition on Southend Council, and the unions, claimed the savings were illusory.

The savings issue is only one of those used by Southend's critics. The Trades Union Congress, which has mounted a strong campaign against contracting out in conjunction with the local authority unions says that:

- standards of service could fall;
- prices could rise once councils sell off capital plant and place themselves in contractors' hands;
- wages, conditions and union representation among the contractors' workers are worse than under direct labour.

The unions are extremely concerned at the implications of "contracting out." But if it does catch on, the National Union of Public Employees—the most militant union in the Wandsworth dispute—could

lose a large slice of its membership. The General and Municipal Workers' Union—after a decent interval—might start recruiting in private companies. But it, too, is worried about job losses.

It is labour inefficiency—"custom and practice"—on the dust carts and elsewhere that the private companies are aiming at. Mr Fox of Pritchard admits that things have improved recently in some authorities. "But how often do you see a dust cart out after mid-day?" he says.

Mr Mike French, secretary of the Wandsworth joint shop stewards committee, concedes that there is room for improvement. "Last year we negotiated savings in costs of about £380,000 involving the loss of 30 jobs and nine vehicles—so no one can accuse the unions of not playing their part," he says.

The direct labour force in the Wandsworth mechanical workshops has just beaten off a number of private tenders after agreeing to changes in working practices—but a private company would have had to carry enormous overheads. The dustmen are more vulnerable.

But while the struggle over the contracting out of refuse collection has been raging, Pritchard has already been emptying 400 public litter bins and sweeping 1,000 miles of pavement in Wandsworth.

It is difficult to judge the

success of the operation after only four months—especially with a dust-strike hiding many of Wandsworth's pavements under mountains of rubbish. But if the postbag of the local weekly papers is anything to go by, Pritchard has been a success. The Conservative council is pleased... too.

The company says it has signed a five-year contract for £4.5m which will save the ratepayer £2m. "It's a stiff contract and we certainly won't be making much profit in the first few months," said Mr Fox. Union fears that contracts will be bumped up after a year or two are unfounded in Wandsworth where the contract is directly linked to the Retail Price Index.

But concern about job losses is justified. Pritchard's aims for a workforce of 63 on street cleaning and although the company is still employing more than 70 that is already fewer than the 95 the council used to employ.

According to non-union Pritchard employees, work rotas have been changed at very short notice and one employee claimed that there was no company sickness benefit for 12 months.

But he was pleased enough to take home about £125 a week (£90 basic plus performance and attendance allowances). Mr Eric Meecham, managing director of Pritchard Industrial Services, denies that the company is anti-union—indeed he says his own father was secretary of the South Wales NUM.

"We can more than match the terms and conditions of the council and we also give our people a real career structure," he says. However, there is little overtime and no index-linked pension, either. Pritchard has increased labour efficiency by ending the old "task and finish" system by which workers would finish their given task and then go home. "We make sure that the task fills a proper eight hour day," says Mr Meecham.

Pritchard has broken down the artificial divide between sweepers and drivers, he claims, by introducing the idea of "community cleaners" who get to know a given neighbourhood. If that sounds like a cheap publicity stunt, one of the two women sweepers hired by Pritchard said she had never had such a friendly reception in a job.

U.S. Interest Rates

Why there may not be any relief this year

By Henry Kaufman

DURING THE post-war period, various of the investor groups in the U.S. have come to the fore to play major roles in financing the U.S. Treasury deficit. This was particularly true in the latter half of the 1970s when the budget deficit began moving higher on an irregular basis.

Among these groups, commercial banks and other financial institutions, households, foreign investors and even state and local governments have rotated in one combination or another in assuming the financing of a large part of the deficit.

Up until now, one of the principal roles in the classic pattern of U.S. finance over the course of a business cycle was played by commercial banks. As the economy went through a recession, government revenues would fall, expenditures—mainly unemployment-related—would rise, and the budget deficit would widen. In a timely synchronisation, the commercial banks, with their reserves expanding because of the aggressive easing by the Federal Reserve and with their business loan demand weak, would re-equify their portfolios through larger purchases of Treasury securities. This rebuilding of liquidity in the banking system acted as a restorative for the economy, providing an important base for financing the next recovery. During the period from the recession on through to the recovery peak, commercial banks would reduce their Treasury purchases, or undertake outright net liquidations, and the burden to finance a budget deficit, which had been made relatively smaller through increased revenues to the Treasury from higher business activity, would fall to other investor groups whose money flows had risen.

The dimensions in U.S. finance over the past few years are revealing.

During the pronounced recession in the mid-1970s, for example, the Treasury's budget deficit to be financed in fiscal 1983 at \$180bn. That estimate may seem conservative to many. In the absence of any deficit-reduction measures by Congress, the U.S. Senate Budget Committee is estimating a deficit close to \$200bn in fiscal 1983 by

liquidity, of \$30bn in 1975 and \$18bn in 1976, representing 39 per cent and 31 per cent, respectively, of the deficits in those years.

Foreign investors, mainly for the entirely different reasons of recycling trade surpluses, were sizeable buyers of Treasury issues in 1975 and 1976, at \$8bn and \$12bn respectively and their net investing subsequently continued to rise to \$31bn in 1977 and \$26bn in 1978, coincidentally at a time when commercial banks were again liquidating as the business recovery gathered momentum.

Subsequently, in 1979, when the private sector was financing a deficit of \$31bn, householders were prominent among investor groups by stepping up their purchases to \$35.9bn while foreign investors and commercial banks were net liquidators of \$13.5bn and \$40m, respectively. During 1980, a year marked by a quick sharp recession, commercial banks resumed

assuming a stronger, higher revenue-producing business recovery than I do. Even my \$180bn estimate is nearly 50 per cent more than this year's and about triple the average net new borrowings of \$60-odd bn for the last six years.

Scanning the horizon for investor groups who would be likely purchasers of these new Treasury issues uncovers the second problem. We are again in a serious recession, but commercial banks—once the mainstay in financing deficits during such a period in the business cycle—are labouring under the pressing need to meet a strong, contra-cyclical loan demand from corporations unable to finance their own short-term liabilities. Consequently, commercial banks—contrarily for this time in the cycle—have been liquidating Treasury securities. The petroleum exporting countries which were very large buyers of U.S. issues in the 1970s, now face a diminishing trade surplus and, possibly, a trade deficit. Certain other U.S. investor groups—savings and loan associations and savings banks—have been in a liquidity squeeze for some time.

There is no question that the U.S. Treasury will finance the deficit for the reasons that it alone can create the money to redeem the obligations: that the Treasury securities market is highly liquid; and that the interest cost, however high, is not the decision factor in borrowing for the Treasury that it is for the private sector.

In the absence of pleasant and unexpected surprises, it would appear that the burden of financing the deficit ahead will fall on contractual institutions, such as pension funds and insurance companies, and on individuals. Both these groups are highly sensitive, in the composition of their assets, to interest rates. So, whether the expected business recovery, and resultant rise in private credit demands, is strong or weak, the U.S. Treasury may do more "crowding out" in 1983 than at any time in the past.

Dr Kaufman is managing director and member of the executive committee of Salomon Brothers.

Letters to the Editor

Inflation accounting, cash flow and the Big Four

From Professor D. Myddelton

Sir,—Mr A. Tomkinson (May 24) alludes to two different questions which are not always clearly distinguished. The first is whether accounts should allow for general inflation. If there were no inflation this question would not arise. It amounts to asking whether the accounting unit of measurement should continue to be the monetary unit, or whether in times of rapid inflation it should instead be a unit of constant purchasing power (CPP).

Those who think it meaningless to add pounds to pounds want to distinguish between pounds of 1977 and those of 1982. (The ratio between the respective purchasing powers is about the same: 1.85 to 1.) An index of "general purchasing power" is used as the "translation rate" between pounds of different dates, in exactly the same way as foreign exchange rates are used to translate pounds into dollars in accounts. I suppose we all agree that it is necessary for international companies? Since this index is intended to measure the general purchasing power of money, naturally it is constructed from the money price of the things in principle all things—on which money is spent.

The very notion of general purchasing power implies that individuals and businesses do not automatically "eat mark" their money for the purchase of particular goods and services regardless of how much their money prices may have changed. What would the function of the price mechanism in a competitive market be if the possibility of changes in so-called "patterns" of spending were ruled out?

The second question asks whether accounts—whatever the accounting unit of measurement—should continue to be based on historical cost, or whether instead some form of current value accounting (such as CCA) should be used. Market prices fluctuate whether there is general inflation or not, and the arguments for CCA would be just as relevant even if there were no inflation. Over the past 200 years the benefits claimed for current value accounting have usually been thought to be outweighed by the net advantages of historical cost accounting, which were spelt out at some length in the Sandilands committee's report.

That committee, which chose to label itself "the inflation accounting committee" completely overlooked the elementary point that if there were no inflation there would be no

need for inflation accounting. SSAP 16 correctly states that CCA is not a system of accounting for general inflation. But due to the existence of rapid general inflation in the UK for at least 15 years, such a system (CPP) is precisely what is required.

(Professor) D. R. Myddelton, Cranfield School of Management, Cranfield, Bedford.

From Professor D. Wood

Sir,—While there is no problem with Sir Anthony Burney's view (May 22) that companies go bust through lack of cash rather than lack of profit (a view he shares with the Stone-Platt management), it is difficult to see how this supports his plea to replace the known faults of SSAP 16 with the even more bizarre concept of cash flow accounting.

Indeed, far from needing further emphasis, it is reasonable to ask why prudent companies should have to consider cash flow at all. In the UK we have a large, expensive and sophisticated financial system whose presumed function is to channel the economy's cash surpluses into competing, cash deficit investment opportunities. It is only if these institutions are failing to perform their function that cash flow considerations dominate profit opportunities and, if that is the case, it is the institutions that require reform not accounting.

Evidence—for underperformance by the financial intermediation industry is abundant. The vast gap between the 24 year payback customarily used in corporate investment appraisal and the 20 year payback that should be fundable with market real interest rates of 5 per cent is one indication. Another is greater importance of self finance and the low levels of corporate sector deficit in the UK and U.S. economies relative to their more successful competitors such as Japan, Korea or Germany. Perhaps Sir Anthony would like to explain to the Japanese that they can't buy any more cost saving robots because they went bust on a cash flow basis several years ago!

Ultimately, the absurdity of the cash flow rationale is evident from its consequences. So far as the UK is concerned, if companies added their superannuation cash flows to their trading cash flows they would find a large cash flow surplus. In other words, they systematically generate more investable funds than they feel able to absorb themselves. The economic purpose of channeling funds out of the corporate sector in this way is somewhat

mysterious, given the available destination. They cannot be lent to the personal sector because this, too, is the persistent cash flow surplus. They cannot be lent to the government because the central plank of government policy is a rapid reduction in their deficit, so they have to be processed via the intermediaries and go to the only other available destination—abroad. Company chairmen, together with present and ex-employees, will no doubt be pleased to know that all the "improvement" in cash flow achieved during the process of becoming leaner and fitter has effectively been used to acquire claims in chronic deficit countries such as Mexico, Brazil, Poland, Argentina, Romania, and Ireland.

The likely return on these investments, as we are now coming to realise, is, to say the least, questionable, and certainly well below the real return attainable on a vast range of unfunded industrial investments in the UK.

Rather than alter the accounting rules to reinforce the destructive cash flow lessons so wrongly and painfully instilled over the past few years, it is time to reverse this nonsense and ensure that in the national interest all companies (and public corporations) who wish to incur cash flow deficits in investing in projects offering real returns above market interest rates will receive adequate and secure access to the perfectly adequate flow of

Big Four profits have increased since 1969 (when their first true profits were published) from £108m to £1,305m! Even as a bank shareholder, it seems to me that such a huge inflation-induced increase in profits raises two crucial questions: a) the consideration of the "once-for-all" £400m tax on bank deposits; and the so-called current cost accounting of the banks—now, for the first time, certified by their auditors as showing a "true and fair view" of bank profits.

Two years ago I suggested that such unjust profits should no more escape special taxation than those of ITV and oil: and proposed that some £25m-£50m of their special deposits should be converted into supplementary special deposits, which are interest-free—such tranche to be reviewed quarterly and adjusted, in case of need. Moreover, such an equitable "tax" would now be timely: it would defray the costs of the Falklands expedition.

The so-called CCA profits are a gross distortion of the truth—as is evident from the CCA balance-sheets: banks' net assets have increased, annually, by more than their historical profits. Accordingly, on the objective net assets basis of profit computation—used from time immemorial and confirmed by the Sandilands report—bank CCA profits exceed their historical profits; while the subjective CCA figures they show are some 50 per cent less.

Ignoring the special tax charge in the 1981 accounts, relevant figures for the Big Four are as follows:

	1969	1980	1981
Historical profits	£m	£m	£m
CCA profits—increased net assets basis	108	1,027	1,305
CCA profits submitted by banks (based on SSAP 16) and certified by their auditors	120*	1,941	1,653
		415	680
		(*guesstimated)	

investable funds which the government's superannuation requirements and savings incentives generate.

(Professor) Douglas Wood, Manchester Business School, Booth Street West, Manchester.

From Mr J. C. Clayton

Sir,—Congratulations on your new index of company profits, published on May 22. An outstanding point is the 29.5 per cent increase in bank earnings—some 10 times the industrial average. The Big Four results were not published in the relevant period, but disclose the same tendency: increase 27 per cent—before the special tax charge relating to 1979.

Excluding such special tax,

A special meeting of the Institute of Chartered Accountants is to be held on July 29, to consider the rejection of SSAP 16, as was done to its predecessor in 1977. In this connection, the 1979 address of Governor Richardson to the Institute of Fiscal Studies is important. He indicated—what is now evident—that inflation accounting was unlikely to appeal to industrialists; but should be used to curtail bank taxation. The ICAEW council has followed his lead, but should seek to restore its objectivity by withdrawing its complicity in this enormous tax fiddle on behalf of the banks. Jack Clayton, 19, Park Road, Cheam, Surrey.

Another view of a chemical company. Sequence 9



Anne-Grethe Banke Nørgaard, kindergarten teacher, talking about her husband Egon, district manager with Skandinavisk Henkel.

"Every two months I kiss the man from Henkel here in the kindergarten."

"There are two good reasons why I look forward to his call—as his customer and as his wife. The kindergarten where I work is one of Egon's many customers in and around København. Egon is a Henkel representative specializing in large customers—laundries, canteens, kindergartens and so on. Here in Scandinavia cleanliness and hygiene are taken very seriously. Each of Egon's customers has different problems regarding washing, cleaning or rinsing. The kindergarten, for example, which serves a large community including many working mothers such as you will find all over Denmark. We like to give the children free

reign and we don't mind them getting their clothes dirty. That means a lot of work for us because we wash their play clothes. And we've always managed quite well up till now. This is where my husband comes into the picture. Or rather: the quality of Henkel products. Egon often comes home late from visiting customers. So, he brings along a little present for the two children, Camilla and Katrine. Big, bright lollipops, for instance. Once I heard Camilla say to Katrine, 'Lollipop this good could only come from Henkel!'

My husband Egon

Skandinavisk Henkel A/S, København-Valby, is one of more than 100 companies of the Henkel group, situated in more than 40 countries. Worldwide sales 1981 = 8.8 billion DM. 34,000 employees. Headquarters Dusseldorf, Federal Republic of Germany. Product range includes laundry products, household cleaners, cosmetics, adhesives, industrial cleaners, oleochemicals, auxiliary products for textile and leather industries. Over 8,000 products for all walks of life.

Chemistry working for you.

UK COMPANY NEWS

Hanson Trust 21% ahead with UK recovery signs

PRE-TAX profits of industrial services and food products group, Hanson Trust, have increased by 21 per cent from £18.2m to £22.1m for the six months to March 31, 1982, on higher sales of £510.4m, compared with £374.6m.

The directors say there is evidence that the UK recession has bottomed out and signs of recovery are being experienced by most of Hanson's British companies. The North American companies overall are performing better than budget and this is expected to continue.

Group profits of £33.7m (£21m) were split between U.S. industrial services £19.1m (£9.6m), UK industrial services £10.2m (£6.4m) and U.S. food products and services £4.4m (£5m).

Tax charge was up from £9.2m to £7.8m, and stated earnings per 25p share were 6.5p (£5.4p) undiluted and 6p (£5.3p) diluted. The interim dividend is effectively raised by 17 per cent from 2.125p to 2.5p net—last year's total payout was an adjusted 5p on taxable profits

up 27 per cent to £49.7m. Net assets per share showed an increase to 78p (76p) at September 30, 1981.

Since January, British Ever Ready Trust, integrated into Hanson Trust, its loss-making businesses in Hong Kong and America have been closed and an in-depth review of all activities is already producing significant benefits. Ever Ready's profitable products in the dry cell battery market are being improved further to ensure the company's continuing success.

The Lindstruts companies have concentrated on increasing market share and Crabtree, manufacturer of high quality electrical equipment, has become part of this division. There is great confidence in its future.

Butterley has faced difficult first-half trading conditions but management confidence is supported by growing orders for facing bricks and profit expectations for the current year should be met.

SLD, pump hire and construction equipment, has experienced a positive and sustained

improvement in demand, resulting in increased profit. Barbour Campbell, textiles, has also produced much improved profitability and return on capital employed.

In the U.S., Endicott Johnson has produced a fine performance, although there is still some weakness in consumer demand for footwear. Ames profit from hand tools is higher than in the same period last year. Carlsbrook, specialty textiles, again showed excellent results.

Profit and sales at Interstate, food service management, are both running at record levels. Indications from Hygrade are for a good year, although supplies of hogs and beef remain restricted. Seacoast made its forecast loss but looks to an eventual improvement in agricultural prices.

The directors conclude that with cash resources totalling over £140m and a corporate philosophy of investing in good basic industries on both sides of the Atlantic, they look to the balance of the year and beyond with great confidence.

See Lex

Hazlewood Foods rises sharply to £1.42m

PRE-TAX profits of Hazlewood Foods expanded sharply from £1m to £1.42m for the year to end March 1982 with the second half contribution advancing to £913,000, compared with £895,000 for the corresponding period a year earlier.

Stated earnings per 20p share improved by 4.1p to 19.8p and an increased final dividend of 4.7p (3.83p adjusted) raises the net total to 8p, which compares with 6.363p after allowing for the one-for-ten scrip.

Turnover rose from £11.95m to £18.84m—the group pickles and processes vegetables and manufactures sauces and condiments—and at the trading level profits came through ahead at £1.95m, against £1.37m.

The pre-tax figure was after taking account of increased interest charges of £546,000 (£382,000). Tax took £139,000 (£92,000) there were extraordinary credits of £71,000 in the previous financial year.

Mr J. Lowe, the chairman, says Manor Vinegar Brewery was successfully integrated into the group during the year and contributed profits of £116,000 after allowing for acquisition costs.

The group's production facilities have been rationalised, making for a more cost effective and flexible operation. This initial exercise will provide a foundation for more substantial rationalisation in the coming year, the chairman adds.

He points out that the group's strategic plan is on target and that growth has been achieved by a balanced mixture of growth in the base business and the acquisition of synergistic companies.

The group's properties have been revalued and a surplus of £126m has been added to reserves and goodwill of £688,000 has been written off to reserves. At year-end shareholders' funds totalled £8.3m (£4.1m).

comment

In recent years Hazlewood has been trying to move away from its established image as a specialist pickling company. Acquisition has added a contribution from vinegar and a extension of the bottled fruit range is helping to broaden production more evenly through the year, avoiding a costly hiatus in the first quarter.

Moreover, rationalisation of the pickling facilities at Derby and Hull is making for greater flexibility. Two-thirds of output is now sold on a private-label basis to the major food retailers, and Hazlewood has profited by their promotional efforts. Although pre-tax profits increased by 42 per cent in the year to March, a 27 per cent increase in turnover was required to achieve that advance, and it may be that more acquisitions will be needed to keep up the momentum.

At 240p (up 3p) the shares yield just under 5 per cent, and a fully-taxed history of p/o of the last 20 indicates that the market takes a favourable view of the prospects.

YEARLINGS

The interest rate for this week's issue of local authority bonds is 13½ per cent, down 1 per cent from last week's rate. The bonds are issued at par and are redeemable by 1988.

A full list of issues will be published in tomorrow's Financial Times.

McCorquodale tops £3m midway

SALES OF international specialist printing group, McCorquodale, rose by £6.23m to £49.12m for the half-year to March 31, 1982, while pre-tax profits increased from £2.34m to £3.02m.

The directors say the major reasons behind the improvement are the effects of the recent rationalisations which are now beginning to work their way into profits, another solid performance from the security printing activities and good figures from the North American companies.

The book printing companies' profits were higher than in the second half of the previous year, although profit margins remain very tight. The general printing, colour card and packaging businesses continue to find market conditions somewhat sluggish, but the outlook in these areas is now more encouraging.

Total orders received by the group during the last six months have shown a steady upward trend and the directors continue to face the future with confidence.

With half-yearly stated earnings per 50p share higher at 12.31p (10.35p) the net interim dividend is being stepped up from 2.75p to 3.25p—the previous year's total payment was

HIGHLIGHTS

The Lex column takes a hard look at the Mercantile House's audacious £91m offer for Oppenheimer, the U.S. brokerage house, its impact on Mercantile and its major shareholder Globe Investment Trust. The column then moves on to examine the moves at Harrison Malaysian Estates which is about to pass to Malay control and the wider impact for shareholders in Harrison Crestfield which will retain about 30 per cent. Finally Lex looks at the major result of the day, Hanson Trust reported its half-year figures yesterday, after noon showing a rise in pre-tax profits from £18.2m to £22.1m. These include Barec for three months though its contribution is fairly small after financing costs.

Sp on pre-tax profits of £5m

Certain of McCorquodale's associate companies have recently extended their financial year-ends to bring them closer into line with those of the group's subsidiaries. The effect has been to increase the interim share of profits of associates by some £110,000 (£158,000).

Also, the expected useful lives of certain fixed assets have been reassessed which has had the effect of increasing group pre-tax profits by around £130,000 in the half-year.

The contribution from associates fell in the period from £886,000 to £608,000, mainly because of the effects of the

recession in Brazil and a major deterioration in the value of the cruzeiro against sterling. However, the trading outlook for all these companies remains excellent.

At the trading level, group profits showed an advance from £21.7m to £23.2m, including investment income of £85,000 (£58,000). Pre-tax figures were after interest payments of £18,000 (£17,000) and associates share of £16,000 (£15,000).

The charge increased from £64,000 to £101m and extraordinary debits accounted for £906,000 (£698,000).

The extraordinary items principally comprise the major

restructuring costs at William Glove (Beckles), less a provisional estimate of the tax relief thereon available to date, and the unrealised loss on exchange arising from revaluing the group's overseas net assets and foreign currency liabilities at exchange rates ruling at March 31, 1982.

comment

McCorquodale's 20 per cent increase in half-year profits came mainly from its strongly based security, printing and United States interests with the company maintaining its 35 to 40 per cent share of the UK cheque book-printing market. It is strong in the other two main UK areas, packaging and book publishing, continues to give the group headaches. Book publishing is spluttering along with the market still not firming up in spite of the Christmas fillip for hardbacks. Packaging collapsed last year and has only partially revived. The company describes conditions for its general printing, colour card and packaging side as somewhat sluggish. McCorquodale's diversification overseas means that about a third of profits are earned outside the UK. At 180p the shares yield about 7½ per cent.

Martin The Newsagent 9% rise

FIRST-HALF taxable profits of Martin The Newsagent rose ahead from £2.1m to £2.32m, an improvement of 9 per cent, on sharply higher sales of £63.01m, compared with £55m, excluding VAT. At the trading level profits were £2.51m, against £2.57m.

Although the stores division was affected by the severe weather at Christmas the directors are confident that the underlying growth rate, excluding the Sperrings stores which are still being integrated, will at least be maintained in the second six months and that a "satisfactory result" is expected for the full year.

Meanwhile, the net interim dividend is being stepped up from 3.96p to 4.3p per share and an one-for-one scrip issue is also proposed. Last year

a final of 6.54p was paid from a balance of £3.8m. Half year stated earnings per share this time were 27.3p (26.8p).

First half pre-tax profits, which covered the period to March 28, 1982, included investment income of £43,000 (£33,000) but were after deducting interest of £241,000 (£201,000) and depreciation of £552,000 (£581,000). It is pointed out that the group sold and leased back its fleet of private vehicles during the second half of 1981, and that there has been a subsequent reduction in the half year charge to depreciation of £65,000.

Tax took £510,000 (£510,000) and after an extraordinary credit of £26,000 (£11,000).

comment

The 15 per cent increase in sales

recorded by Martin is a reflection of price inflation, and not of volume increase. Aside from the aim of growth by acquisition, February's purchase for £3.5m, of 25 Sperrings stores, gives Martin a firm foothold in the Southern counties. They will not be washing their faces of financing charges this year, however, and gearing has risen 40 points to 68 per cent. With the basic CTN elements lacking in growth prospects, Martin has expanded its stationery selling side, and is opening up an increasing number of coffee shops. The profits growth of 9 per cent is no more than one would expect following on from the advance in NSS's figures for the same period, though in the wake of the scrip issue the share price gained 10p to close at an all-time high of 345p, yielding about 4.9 per cent.

The group's production facilities have been rationalised, making for a more cost effective and flexible operation. This initial exercise will provide a foundation for more substantial rationalisation in the coming year, the chairman adds.

He points out that the group's strategic plan is on target and that growth has been achieved by a balanced mixture of growth in the base business and the acquisition of synergistic companies.

The group's properties have been revalued and a surplus of £126m has been added to reserves and goodwill of £688,000 has been written off to reserves. At year-end shareholders' funds totalled £8.3m (£4.1m).

comment

In recent years Hazlewood has been trying to move away from its established image as a specialist pickling company. Acquisition has added a contribution from vinegar and a extension of the bottled fruit range is helping to broaden production more evenly through the year, avoiding a costly hiatus in the first quarter.

Moreover, rationalisation of the pickling facilities at Derby and Hull is making for greater flexibility. Two-thirds of output is now sold on a private-label basis to the major food retailers, and Hazlewood has profited by their promotional efforts. Although pre-tax profits increased by 42 per cent in the year to March, a 27 per cent increase in turnover was required to achieve that advance, and it may be that more acquisitions will be needed to keep up the momentum.

At 240p (up 3p) the shares yield just under 5 per cent, and a fully-taxed history of p/o of the last 20 indicates that the market takes a favourable view of the prospects.

YEARLINGS

The interest rate for this week's issue of local authority bonds is 13½ per cent, down 1 per cent from last week's rate. The bonds are issued at par and are redeemable by 1988.

A full list of issues will be published in tomorrow's Financial Times.

Transparent Paper in the red

AFTER being £956,000 down at half-year, cellulose wrapping maker Transparent Paper made a pre-tax loss of £2.18m in the 53 weeks to April 3, 1982, compared with a £146,000 profit in the preceding 52 weeks. Turnover increased marginally from £36m to £36.35m.

The dividend is omitted. Last year's was 0.1p net per share. Stated loss per 25p share is 29.89p (nil).

The company's loss-making cellulose film manufacturing plant was closed on April 2 and full costs of the closure have been provided for in the 1981-82 accounts. The directors say a useful release of working capital will result from the closure and the disposal of surplus capital assets.

At April 3, they say, ordinary shareholders' funds amounted to £5.1m and total borrowings to £3.5m. Demand for the com-

pany's converted products has shown an encouraging increase in recent weeks and a return to profitable trading is expected this year.

In the interim report, the directors said skills and assets were being moved from energy-intensive cellulose film production to the profitable areas of plastic film making, printing, laminating, coating, ink making and chemicals where the company had improved its position in recent years.

A trading loss of £1.1m compared with a £1.21m profit. Depreciation took £1,077m (same). There was a tax credit of £10,000, against a £143,000 charge. Extraordinary debits were £3.16m (nil).

comment

A decade ago, when Transparent Paper was recovering from losses after selling into a glut of unconverted cellulose, the market

had already picked out the company as an asset speculation. It was now, however, until March 1981 that the balance-sheet was bolstered with a property revaluation surplus of £3.4m.

Earnings from cellulose film were already collapsing, and the effect on Transparent Paper was compounded by a fall in the price of polypropylene. Shutting the cellulose plant—at the beginning of April—has now added an extraordinary debit of £3.2m to a pre-tax loss for the year to April 3 of £2.2m, virtually halving the enhanced shareholders' funds. With a share price of 24p (down 3p), Transparent Paper is capitalised at £14m, less than half the value of its borrowings. But net tangible assets are still just over £6m, and a return to profitability is indicated, for the activities which remain so, the shares may be able to live near their present level for a while yet.

After a difficult start to the year in Europe, trading in March did show some sign of a slight strengthening in the level of underlying demand and orders, but this was not sufficient, firm or widespread to encourage any confident prediction that the recovery is finally under way.

Sir Campbell continued: "Outside Europe, however, activity continues to be generally satisfactory and trading results in the first quarter of the year were closer to planned levels."

"Unless something completely unforeseen happens, I would expect 1982 to be a better year for Dunlop as we reap the benefits of some of the necessary and painful steps we have taken."

"But I have to say to you that the real benefits will come when rising demand allows us to take full advantage of the gains in productivity and efficiency that have been achieved by the hard work and application of a larger number of people throughout the organisation."

SHAW & MARVIN The recent rights issue by Shaw and Marvin has been accepted in respect of 1,934m shares, or 86 per cent.

THE dividend at this investment company is being boosted to 0.6p (0.56p) net per 10p share. Net UK assets per share are given as 14.5p (14.2p).

Earnings per share are stated as 1.45p (0.98p), before an extraordinary debit of £12,000 (nil), which was the provision for payments to expatriate staff following the acquisition of the majority of the company's Nigerian interests.

Tax took £18,000, up from £11,000.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1981-82	High Low	Company	Price Change	Gross Yield	P/E	Fully
120	120	Aas. Brit. Ind. Ord.	128	6.4	5.2	10.9
130	130	Aas. Brit. Ind. CULS.	128	10.7	7.8	13.4
75	82	Airprung	74	8.1	8.2	8.4
51	32	Armitage & Rhodes	43	4.3	10.0	3.6
210	167	Bentley	160	9.0	14.5	10.2
108	100	CCL 11pc Conv. Pref.	108	19.7	14.5	10.2
265	240	Cindico Group	268	26.4	10.0	10.7
104	81	Debern Services	81	6.0	8.8	3.0
131	97	Frank Horse	128	6.4	10.1	11.8
83	38	Frederick Parker	76	6.4	8.5	3.8
78	48	George Blair	54	7.3	7.4	7.1
102	83	Ind. Precision Casting	102	15.7	14.4	10.8
108	100	Isle Conv. Pref.	108	7.5	7.2	3.2
113	84	Jackson Group	104	8.7	7.8	8.3
130	108	Jamieson Burroughs	114	21.1	12.4	8.3
334	234	Robert Jenkins	214	5.3	7.9	12.9
67	51	Scruttons "A"	67	10.7	6.7	5.1
222	189	Torday & Carfile	189	15.0	20.0	—
152	10	Twinklax Ord.	75	3.0	12.0	4.5
80	68	Twinklax 15pc ULS	75	8.4	7.6	5.5
44	25	Unilock Holdings	25	14.5	5.2	6.1
103	73	Walter Jenkins	73	14.5	5.2	6.1
263	212	W. S. Yeates	233	14.5	5.2	6.1

Prices now available on Prestel page 48148.

THE TRING HAL

125.0 (+0.7)

USM INDEX

Close of business 1/6/82

BASE DATE 10/11/80 100

Tel: 01-638 1591

LADBROKE INDEX

Close 584.589 (unch.)

Cut costs! A hot drinks dispenser only £49.50 + VAT

18 Fresh Flavours to choose from. No installation costs—just plugs into electricity supply. Desk top size. Each drink made from a Drinkpac—hermetically sealed ingredients to make tea, coffee, chocolate, range of soups, Bovril flavour or soft drinks.

Drinkmaster Ltd.

300 Goswell Road, London EC1V 7LU. Tel: 01-837 2928.

I would like to know more about Drinkmaster.

Name _____

Company _____

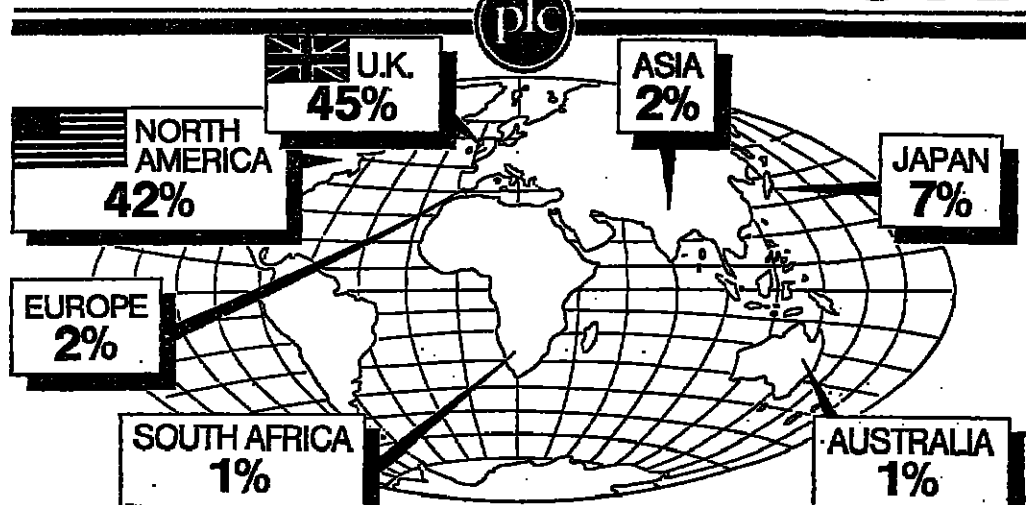
Address _____

Post Code _____

3 Charlotte Square, Edinburgh EH2 4DR

A member of the Initial Group.

THE EDINBURGH INVESTMENT TRUST



TOTAL EQUITIES WORLDWIDE £134 MILLION at 31 March 1982

DIVIDEND A final dividend of 1.23p is recommended which will bring the total payment for the year to 2.18p per share—an increase of 11%. It is the board's intention to maintain the present dividend in the coming year and they would hope to recommend a small increase.

ASSETS Over the year to 31 March 1982 the net asset value of the ordinary shares rose from 78.7p to 78.9p. During the year the board have continued to switch funds to North America bringing to over £21 million the amount invested in American stocks during the last three years. They continue to regard America as a preferred area for investing the company's funds.

Daily Net Asset Value 031-226 3340

The 1982 Annual Report describing the activities of the company may be obtained by posting this coupon to the company secretary, Mr Colin Peters, The Edinburgh Investment Trust plc, Freepost, Edinburgh EH2 0BU. Tel: 031-225 4571.

Name _____ Address _____ Post Code _____

3 Charlotte Square, Edinburgh EH2 4DR

FT

ADVANCE

Towelmaster towel cabinets, Linen, Workwear, Dust control mists, Air freshening and Air cleaning services, Laundry and Dry cleaning.

ADVANCE SERVICES

Paul Rudder, the Chairman, reports on a difficult year

Pre-tax profits fell from £4.89 million to £4.12 million but the Directors recommend an increase in the total dividend for the year to 3.3p compared with 3.0p in 1980.

The downturn in profitability is largely due to adverse trading conditions experienced with little growth in trading. Less capital expenditure was required and there is in consequence a sharply increased tax charge.

Attention continues to be focused on the development of new services and on the need to find new markets and business activities to ensure the steady and healthy growth of the Group.

There are signs that the economic recession is no longer worsening but this does not mean that real recovery is imminent.

Comparative Results

1981 1980

£000's £000's

Turnover 37,991 35,443

Profit before taxation 4,121 4,892

Taxation 2,113 667

Net profit attributable 1,300 3,229

Ordinary stock:

Dividend per unit 3.3p 3.0p

Earnings per unit 4.94p 9.95p

Fully taxed earnings per unit 4.77p 5.45p

Copies of the Report and Accounts are obtainable from the Secretary and the Annual General Meeting will be held on 23rd June 1982.

Advance Services PLC., 77/83 Upper Richmond Road, London SW15 2TD.

“The Company's plan of attack has three main prongs. In summary, they are first, to modernise and rationalise the tyre operations in Europe; secondly, to reinforce carefully and selectively those diversified product areas in Europe where prospects for growth and profitability are favourable; and, thirdly, to strengthen and diversify certain operations overseas which continue to expand rapidly as world industrialisation gathers pace.”

whole for 70%: in 1980, the proportion in the U.K. was 35% and in Europe some 64%. The expansion of the Group's activities outside Europe, which has served us well in the last few decades, does not, however, indicate that we are neglecting our operations in Britain. Indeed, nearly half of the capital spending for modernisation has been at home over the last three years or so.

Nor have we ignored the need for new products. During the past two years, the Company has launched more new and improved products in Britain than ever before, from tyres to tennis rackets, from inflatable boats to belting. Moreover, our expenditure on research and development, the seedcorn for the future, has been steadily increased.

The reshaping of the business, in particular the restructuring of the tyre operations in a period when the recession has been worse than most of us have experienced in our working lives, has not been achieved without real cost both in financial and human terms. Borrowing ratios have inevitably increased, people have lost their jobs. But this has been part of the price of strengthening the Company and, all things considered, we entered 1982 in a stronger, more balanced, and more competitive stance.

Current Trading

So far, trading results continue to be better than those for the corresponding period of 1981, largely reflecting the internal steps taken to reduce the cost base rather than the stimulus of demand. After a difficult start to the year in Europe, trading in March did show some signs of a slight strengthening in the level of underlying demand and orders, but this was not sufficiently firm or widespread to encourage any confident prediction that the recovery is finally under way. Outside Europe, however, activity continues to be generally satisfactory, and trading results in the first quarter of the year were close to planned levels.

Unless something completely unforeseen happens, I would expect 1982 to be a better year for Dunlop as we reap the benefits of some of the necessary and painful steps we have taken. I have to say however that the real benefits will come when rising demand allows us to take fuller advantage of the gains in productivity and efficiency that have been achieved, by the hard work and application of a large number of people throughout the organisation. I should like to thank all of them, on your behalf, for their efforts and their perseverance in recent years.

May I also thank you, the shareholders, for your sustained support. I earnestly hope that in the next few years your patience will be well rewarded.

Sir Campbell Fraser,
Chairman of Dunlop Holdings plc, speaking at the Group's Annual General Meeting on June 1st, 1982, said:

The Year 1981

I said in this year's Annual Report that 1981 was a period of contrasting experience. In keeping with many other companies, we had expected that after a difficult first six months, business activity in the United Kingdom would slowly improve in the second half of the year. It was not to be. Certainly the level of business activity ceased to fall in the spring, but subsequently there was little, if any, upturn; and continental Europe, which until mid-year had escaped the worst effects of the recession, then felt the impact of declining demand. Fortunately it was a year of continued growth for the Group outside of Europe, although towards its end, there were signs of some slackening of activity in a few of the countries where we operate. As I have said to you on many occasions, the spread of the Group's activities abroad has been helpful in shielding us from the worst ravages of the recession nearer home.

Given the trading picture in Europe, which accounts for over half our activities, the Company has taken vigorous further action to reduce costs and expenses, to improve productivity, to streamline the organisation, and generally to improve our competitive position. Inevitably this affected the number of people we employ notably in the United Kingdom.

So what did this add up to? The results for the year, which show a breakeven position before tax, conceal some real progress. Trading losses were sustained in the second half of 1980 and again in the first half of 1981, but a trading surplus was earned in the second six months of last year. After three trying trading years, when many of our operations have been under great pressure, I am glad to say that the trend is now in the right direction.

It was against that background of slow but steady improvement in the trading results - you may remember I cautioned you that recovery would be a long slog - that your Board decided to maintain the final dividend at the reduced level of the previous year.

Shareholders will recall that last year a special rebate scheme for purchases of Group products was introduced. The initial response has been limited so far, but even so the scheme has been favourably received and we have decided to extend it for a further year. I know you will want to take advantage of it during the course of this year.

I hope you do not find the extent to which Dunlop products enter into every day living and leisure activities too surprising. That is one of the Company's real strengths, and the name Dunlop is consonant with quality and value for money.

Longer Term Policies

Although last year was a period when senior management was primarily concerned with meeting the immediate challenges of the trading environment, the reshaping of the Group continued, most importantly with the dissolution of the Union with Pirelli. One incidental benefit of the Union dissolution is that the structure of the Dunlop Group, its ownership, and its income flow become easier to understand. Then there was the sale of our interest in the estates in Malaysia, the explanation for which is set out fully in the Accounts. During the period, there were changes in the status of two overseas companies, Dunlop France and Dunlop India; the former became a subsidiary, the latter an associated company. This reshaping is an integral part of a more comprehensive and longer term strategy for the Group, to which I would now like to turn.

The Company's plan of attack has three main prongs. In summary, they are first, to modernise and rationalise the tyre operations in Europe; secondly, to reinforce carefully and selectively those diversified product areas in Europe where prospects for growth and profitability are favourable; and, thirdly, to strengthen and diversify certain operations overseas which continue to expand rapidly as world industrialisation gathers pace.

It was clear, in 1978, that the tyre business in Europe had to undergo major structural change. The oil crisis a few years earlier, the subsequent recession, and the spread of radial steel tyre technology had a dampening effect on demand for tyres in Europe. The longer lasting products reinforced the trend of reduced consumption and under-utilised capacity, which in turn led to severe price cutting in the market place. Dunlop was the first of the major tyre companies to recognise the need to take action. The cost has been heavy, but I am glad to say that the major part of the rationalisation, and the expenditure associated with it, is now behind us.

Product Diversity

The decision to stay in tyres in Europe, to retain a more compact but profitable presence in the business we invented, was guided by two considerations - first, that it was possible to restore the tyre operations to a viable and profitable state; and, second, the fact that Europe is our home market. Europe is where the state of the tyre art is most highly advanced; it is the continuing technological base for the development of our tyre businesses overseas, most of which are both profitable and competitive as our success in the American market has illustrated so well.

At the same time, we have continued to strengthen our diversified products operations on a selective basis. There has been significant new investment in our British footwear operations to make their manufacturing activities as effective as possible; in the extension of our belting operations; in the expansion of the oil and marine hose division which exports 70% of its output; and in our aviation division, where our carbon brake technology is in the forefront of the world's suppliers.

Overseas, we have continued to diversify in countries as varied as South Africa and New Zealand, Zimbabwe and the United States; and there are a number of other overseas opportunities which are currently under review.

These policies are being actively pursued as part of a long-standing overall strategy of reducing the relative dependence on tyres, and at the same time increasing the relative weight of activities outside Europe. The success of this policy is illustrated by the fact that, fifteen years ago, tyre activities accounted for some 65% of the Group's total business worldwide and diversified products for 35%. By 1980, tyres worldwide accounted for 55% and diversified products for 45%.

Geographical Spread

In geographical terms, in the mid-1960s, the United Kingdom accounted for half our total business and Europe as a

Changes on the Board

Since our last meeting, there have been a number of changes in the membership of the Board. Two directors are no longer with us. Last February the Company suffered the loss of Dr Alfred Spinks. After a distinguished scientific and commercial career with ICI, he joined us in a non-executive capacity in 1980. His early death removed a source of wisdom and experience which all his colleagues miss. In March, Mr John Dent retired early to become Chairman of the Civil Aviation Authority. He takes with him our warm thanks for his services to the Company, and our best wishes for a successful tenure of office in the public sector.

There are two newcomers to the Board. Sir Arthur Knight, who was appointed in June last year, has been Chairman of Courtaulds and, following that, was Chairman of the National Enterprise Board. We have already benefited from his perceptive comments on our affairs and I commend him to you. Equally, I am pleased to welcome on your behalf, Sir Maurice Hodgson, who retired as Chairman of ICI at the end of March after 40 years with that company, and who is now Chairman-designate of British Home Stores. As one of the country's leading businessmen, his knowledge and experience of industrial matters, both in the United Kingdom and overseas, will be of enormous assistance to the Company as it moves through the 1980s.

As is now our practice, following the change in the Articles of Association, a larger number of directors retire and present themselves for re-election each year. In addition to Sir Arthur and Sir Maurice, Mr Michael Bexon, Mr Kenneth Gardener, Mr Kenneth Johnson and Sir John Read are fully worthy of your support.



DUNLOP

Please send me more information about Dunlop

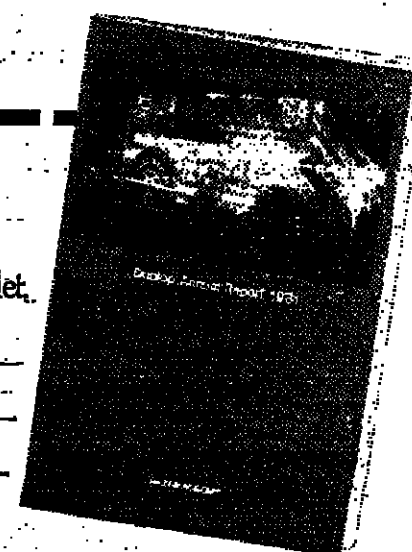
Please tick choice

☐ Dunlop Annual Report 1981 ☐ Copy of the Chairman's Statement ☐ Shareholder Rebate Scheme pamphlet

NAME

ADDRESS

Post to: The Secretary, Dunlop Holdings plc, Dunlop House, Ryder Street, St James's, London SW1Y 6PX



Reverse takeover sought for troubled Euroflame

Mercantile House details its £91m Oppenheimer offer

G=Call P=Put

Series	Vol.	Aug.	Last	Vol.	Nov.	Last	Feb.	Last	Stock
GOLD C	\$325	15	18.50						
GOLD C	\$350	10		21	30A	10	30		\$318.25
GOLD C	\$375	10	6A						
GOLD C	\$400	10	1.40						
GOLD C	\$425	10	8.50						
GOLD C	\$350	14		2	13				
GOLD P	\$325	19	18	25	25	5	25		
GOLD P	\$350	24	24						
GOLD P	\$375	14							
12 1/2 NL 81 87-91									
C F.112.50				50	2				
P F.117.50						180	1	F.115	
10 1/4 NL 80 86-95									
C F.105	30	0.40						F.101.80	
C F.100	30	1							
10 NL 82 86-90									
C F.100	206	1	0.60					F. 98.90	
		July		Oct.				Jan.	
AIKO C	F.85	—		37	1.60	30	2.50		
AIKO C	F.87.50	—		37	0.80	5	1.40		F.84.80
AIKO C	F.90	—		4	0.60				
AIKO C	F.92.50	27	0.80	—	0.50				
AIKO C	F.95	—		—					
AIKO C	F.97.50	3	0.40						
AIKO C	F.98	48	1	108	1.50	10	2.50		
AIKO C	F.100	117	2.90	30	3.20				
AIKO P	F.90	68	5.40	20	5.20				
AIKO P	F.92.50	—		23	0.50				
AIKO P	F.95	—		2					F.91.60
AIKO P	F.97.50	—		7	4.40				
AIKO P	F.100	—		—					
HEIN C	F.85	—							F.80.80
HEIN C	F.86	—				5	2.80		
HEIN C	F.88	—				17	2	F.16.10	
HEIN C	F.90	—							
HEIN C	F.92.50	13	4.50						F.96.80
HEIN C	F.95	18	1.70						
HEIN C	F.97.50	4	0.80						
HEIN C	F.100	5	0.60						
HEIN C	F.102.50	18	1.60						
HEIN C	F.105	—		9	2.70				
HEIN C	F.107.50	17	13.50		7				
HEIN C	F.110	3	0.80						
HEIN C	F.112.50	10	0.50						
HEIN C	F.115	8	2		10	2.40	10	4.70	F.115
HEIN C	F.117.50	—							
HEIN C	F.120	—							
HEIN C	F.122.50	—							
HEIN C	F.125	—							
HEIN C	F.127.50	—							
HEIN C	F.130	—							
HEIN C	F.132.50	—							
HEIN C	F.135	—							
HEIN C	F.137.50	—							
HEIN C	F.140	—							
HEIN C	F.142.50	—							
HEIN C	F.145	—							
HEIN C	F.147.50	—							
HEIN C	F.150	—							
HEIN C	F.152.50	—							
HEIN C	F.155	—							
HEIN C	F.157.50	—							
HEIN C	F.160	—							
HEIN C	F.162.50	—							

ment in N. Dallas to be known as the Collonade.

In each of these projects MEPC has retained 100 per cent of the equity, with finance being provided partly from cash resources arising from the rights issue, from the sale of properties which no longer fit its policy of investment, and by debt raised from external sources:—

Leighton Goldhill, acting on behalf of MEPC, has let 1,860 sq ft of offices at 1 Great Cumberland Place, Marble Arch, to a Saudi Arabian government agency, at an annual exclusive

Murray Technology at £0.19m

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of declaring dividends. Official indications are not available as to whether dividends are to be paid and the calculations shown below are based mainly on last year's trends.

TODAY

Interims: Fleming American Investment Trust, Grapeland Exploration and Finance, Kayser Investment, Lake and Elgin, Marley, *Selma's Gold Mining*, West Rand Consolidated Mines. Final: Allied Irons, Bullfinch Gold Mining, Clydeade (Transvaal).

the Midland Bank, loan stockholders have been repaid in full and bank borrowings are virtually nil.

"I am confident that we shall produce an improvement in the level of profits in the current year provided we are not adversely affected by the external factors beyond our control," the chairman adds.

Carlisle; Conna, De La Rue, Danfrit, Hartmann and Coofield, Radcliff International, Rutland, Trans-Natal Coal.

FUTURE DATES

Interims:
 Clyde Browne June 3
 Durrant June 4
 Plestons (GB) June 15
 Final:
 British-Siam Specialities June 17
 Century Oils June 13
 Courtney Gammell's Association June 28
 Groppler (James) June 18
 Larkins (James) July 8
 London Southern Inv. Trust July 10
 Socotras June 8

7981-82 1980-81
 8000 8000
 Turnover 42,112 41,578
 Operating Profit 10,346 10,346
 Interest 86 374
 Profit before tax 263 264
 Tax 68 68
 Net profit 135 205
 Excessed credits 186 186
 Dividends 321 321
 Dividends 152 121
 Retained 169 168

* Loans. † Credit. ‡ Debts.

TAXABLE PROFITS of Energy Services & Electronics remained static at £151m for the 1981 year despite a foreign exchange gain of £112,000, against a previous loss of £28,000.

Earnings per 10p share are shown to have fallen from 3.57p to 2.3p, but the dividends total is being increased from 0.75p to 0.87p net by a final of 0.525p.

The profit figure was also struck after interest charges of £545,000 (£482,000) and higher depreciation of £106m, compared with £886,000.

Full year turnover of: the group, a manufacturer of elec-

Almost unchanged pre-tax revenue has been shown by M & G Second Dual Trust for the year to May 31, 1982. The taxable surplus was £113m against £111m.

At half time profits were just £274 lower at £629.197 and the directors stated that the final dividend would be not less than 3.5p. The total is being lifted from 7.8p to 7.88p net by a final of 2.86p.

DESPITE BAD winter weather, public works contractor Glossop saw a satisfactory rise in pre-tax profit from £376,000 to £529,000, as forecast, for the year to January 31 1982 despite lower turnover of £15.2m. against £17.03m.

At six months, the company showed a pre-tax profit of £405,000 (£280,000).

A second interim dividend of 3.508p net per share, as forecast, in lieu of a final (3.046p) the

ber 31, 1981, and prospects already in the "Shoreholders' funds" (\$2.24m) (\$7.93m). Fixed assets \$3.76m (\$3.81m). Net current assets \$388,000 (\$1.72m). The Christmas saxe company traded at 100p on the London stock exchange. The chairman was in first quarter of current financial year. Meeting: Manchester, June 16, 1981.

S. W. FARMING GROUP (contractors, earthwork and plowwork)—Results for 1981 and prospects reported March 10. "Shoreholders' funds" £5.36m (£4.59m). Current assets £1.53m (£2.36m). Fixed assets £1.53m (£2.36m). Net current assets £1.12m (£1.73,000) and stock and work in progress £1.53m (£2.05m). Current liabilities £7.39m (£2.55m), including bank overdraft £1.12m (£1.12m). Net assets £1.53m (£2.36m). Accounts show an

Hall, BC, June 28, at 12:15 pm.
FRANCIS SHAW (machinery) manufactures rubber and plastic industries.—Results for 1981 and prospects reported May 7. Shareholders' funds £1.53m (22.0m). Fixed assets £1.11m (22.0m). Rubbers 1.1m (22.0m). Plastics 1.1m (22.0m). Decrease in working capital £71,952 (£932,392). Meeting: Manchester, June 11, 2 pm.

CLIVE DISCOUNT HOLDINGS (discount house)—Results for year to April 27, 1982. Shareholders' funds £9.72m (£25.03m); fixed assets £163,912 (£199,353); associated company £1,010m (£294,168); current assets £1,010m (£294,168). Meeting: London, June 27, 1982. Shareholders' funds £247,390 (£250,220). Meeting: Royal Exchange Avenue, EC.

(Incorporated in the Republic of South Africa)

Subject to final audit, the abridged consolidated income statement of the Corporation and its subsidiary companies for the year ended March 31 1982 and the abridged consolidated balance sheet at that date, are as follows:

	1982	1981
	R millions	R millions
Investment income	479.2	565.8
Interest earned and fee income less expenses	155.7	151.6
Trading profits	254.2	25.9
Surplus from life insurance	7.8	—
Surplus on realisation of investments	6.4	17.3
	903.3	760.6
Interest paid	151.9	99.8
Costs of prospecting	36.0	22.5
Provision against investments	—	10.0
Provision against loans	—	10.0

	1982 R millions	1981 R millions
Ordinary shareholders' equity		
Ordinary share capital	22.6	22.6
Share premium	20.9	17.7
Non-distributable reserves	1 348.4	1 686.8
Distributable reserves	1 196.0	933.4
	2 587.9	2 010.5
Preferred stock and preference shares		
Preferred stock	4.8	4.8
Preference share capital	1.0	1.0
Preference share premium	39.0	39.0

Taxation	103.4	26.2
Profit after taxation	613.9	586.1
Outside shareholders' interests in profits of subsidiary companies ...	104.7	54.6
Preferred stock and preference share dividends	4.5	4.5
	109.2	59.1
	503.5	527.0
Share of retained profits of asso- ciated companies	266.2	339.0

Outside shareholders' interests in subsidiary companies	392.5	285.8
Life insurance funds	1,026.5	885.5
Deferred taxation	134.9	101.2
Loan capital	192.5	196.5
Loans from associated companies, and others	1,176.7	1,425.3
Other liabilities		
Creditors	255.0	391.9
Shareholders for dividends	170.5	170.4
Dividends due to outside shareholders in subsidiary companies	23.1	41.5
Bank overdrafts	11.3	12.6

Retained profit before extraordinary items	521.5	617.7
Extraordinary items (Note 3)	(34.1)	(6.9)
Retained profit after extraordinary items	487.4	610.8
Unappropriated profit, March 31 1981	63.2	20.1
Adjustments to unappropriated profit brought forward	10.8	3.0
	74.0	23.1

	<u>6,015.6</u>	<u>5,283.2</u>
Represented by:		
Investments (Note 4)		
General investments	342.1	361.1
Interest in associated companies	<u>2,336.3</u>	<u>1,898.6</u>
	<u>2,678.4</u>	<u>2,139.7</u>
Life insurance investments	1,050.0	539.7
Fixed assets	<u>866.9</u>	<u>682.5</u>

Appropriations to reserves.		
Non-distributable reserve	243.0	386.4
Currency reserve	—	(4.2)
General reserve	216.5	188.5
	<u>459.5</u>	<u>570.7</u>
Unappropriated profit, March 31 1982	101.9	63.2

property	68.5	67.9
Debtors	326.4	312.3
Loans to associated companies and others	356.3	204.9
Cash on deposit and at call	667.1	1 034.2
	<u>1 418.3</u>	<u>1 611.3</u>
	6 015.6	5 253.2

1. Shareholders are reminded that Anglo American Corporation Limited and Anglo American Properties Limited became subsidiaries of the Corporation in mid-February 1982. Consequently the results for the year ended March 31 1982 included their profits only from that date. The results for the year ended March 31 1983 include the profits of those companies for a full year.

2. Ordinary dividends comprise:

	1982	1981
1982	1982	1981

	R millions	R millions
Associated companies:		
Listed—market value	3 296.5	4 704.9
Unlisted—directors' valuation	245.1	306.4
	3 641.6	5 011.3

per share (1981: 35 cents) declared November 26 1981	79.0	79.0
No. 92 (final) of 75 cents per share. (1981: 75 cents) declared June 1 1982	169.5	169.3
	<u>248.5</u>	<u>248.3</u>

issue	226 020 156	225 742 998
Net asset value per share adjusted for market value and directors' valuation of invest- ments—cents	2 040	2 697
Earnings per share before extra-		

	1983	1981
	R millions	R million
The market and directors' value of investments are:		
General investments:		
Listed—market value	972.1	1270.2
Unlisted—directors' valuation	191.8	182.7

profits of associates—cents	223	233
Including share of retained profits of associates—cents	341	384
Dividends per ordinary share—cents	110	110

6. It is intended to post the sixty-fifth annual report of the

FINAL DIVIDEND

Final dividend (No. 92) of 75 cents a share (1981: 75 cents) in respect of the year ended March 31 1982 has been declared payable on July 22 1982 to holders of ordinary shares registered in the books of the Corporation at the close of business on June 11 1982 and to persons presenting Coupon No. 92 of the share certificate from the interim dividend of 35 cents a share declared on November 21 1981, makes a total of 110 cents a share for the year (1981: 110 cents). A notice regarding payment of this dividend to holders of share warrants to bearer will be published in the Press by the London Secretary on or about June 11 1982. The register of members will be closed from June 19 to July 1 1982, both days inclusive, and warrants will be posted from Johannesburg and the United Kingdom offices of the transferee secretaries on or about July 22 1982. Registered shareholders paid from the United Kingdom will receive the United Kingdom dividends (less appropriate taxes). Any such shareholders may also

however elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries in Johannesburg or in the United Kingdom on or before June 18 1982.

The effective rate of non-resident shareholders' tax is 14.1010 per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation and at the offices of the Corporation's transfer secretaries.

Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg, 2001, and Charter Consolidated F.L.C. Charter House, Park Street, Ashford, Kent TN24 8EQ.

By order of the board
C. L. MALITY
Secretary

Head Office: London Office:
44 Main Street 40 Holborn Viaduct,
Johannesburg 2001 London EC1P 1AE
June 2, 1982

Every Saturday the Financial Times publishes a table giving details

on offer to the public

on offer to the public
For further details please ring:
01-248 8000 Ext. 3606

What's everybody's No. 1 subject these days?

Business and the economy. So it's no wonder the biweekly FORTUNE is more important to more executives than ever. FORTUNE is different. Nobody else gets behind the scenes like FORTUNE. Or sorts through the avalanche of business news for what's essential. Or clarifies and evaluates issues the way we do. Or looks ahead so reliably.

To apply for a subscription, just fill out the coupon below and mail it today.

To apply for a subscription, just fill out the coupon below and mail it today.

1 year (26 issues) of FORTUNE		
Austria	S	7000
Belgium	BF	20000
British Isles	£	24
Denmark	Dkr	3600
Finland	Mk	2000
France	FF	2700
Germany	DM	1000
Ireland	£	300
Italy	Lit	57000000
Netherlands	fl	1200
Norway	Nkr	2600
Portugal	Esc	31000
Spain	Ptas	450000
Sweden	Skr	2500
Switzerland	Sfr	900

Yes, I wish to take a subscription to FORTUNE.
Please send me 26 fortnightly issues. I understand that I
may cancel at any time and receive a full refund on all
unmailed copies.

Name _____

Address _____

Postcode _____ City _____

Country _____ 3687

Signature (orders without signature are not valid)

Send no money now. You will be invoiced by Time-Life International B.V.
Ottho Heldringweg 5, 1066 AZ Amsterdam, Netherlands, upon
receipt of your copy.

(Incorporated with limited liability in the Netherlands Antilles)

Kuwaiti Dinars 6,000,000
cent. Guaranteed Notes due 1987
Issue Price 100 per cent.

*Unconditionally and irrevocably guaranteed, jointly and severally, as to payment of principal,
premium, if any, and interest by*

Orient Leasing Co., Ltd. and **The Sanwa Bank, Limited**
(Orient Lease Kabushiki Kaisha) (Kabushiki Kaisha Sanwa Ginko)
(Both incorporated with limited liability in Japan)

100% Satisfaction Guarantee

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) **Kuwait Investment Company (S.A.K.)**

Daiwa Europe Limited **Alahli Bank of Kuwait (KSC)**
The Commercial Bank of Kuwait SAK **The Industrial Bank of Kuwait, KSC**

Arab Trust Company K.S.C. Coast Investment & Development Co. P.S.C.
Gulf Investments Company B.S.C.O. Kuwait Financial Centre S.A.K.

The 6,000 Notes of Kuwaiti Dinars 1,000 each constituting the above issue have been admitted to

The Official List by the Council of The Stock Exchange, subject only to the issue of a temporary Global Note. Interest on the Notes is payable annually on 1st June, the first such payment being due on 1st June, 1983.

Cazenove & Co.,
2 Tokenhouse Yard,
London EC2R 7AN.

FORTUNE	Spain	145
	Sweden	260
	Switzerland	90

The only business magazine you need

A further tightening of the screw

By William Chislett, recently in Cuba

earing the end of the
ucing lives and
component that
ital to the indus-

nsity pressing of
ners is the drive
has done most to
the Australian
about 23 farm
all a container
a cubic metre
to 63 bales. The
revolutionary
dispensing with
compressing wool
unit with density

ile, experiments
on are going
ow at the pace
a high-tempera-
at removes all
roduces a solid
a close to the
lastic and wea-
sible fibre.

high interest rates
d commercial
d patterns
ralise the
than it used to
the clip goes
or combings
ad or further
home.

Japan

er has been
Ning
the big drop
e of NZ wool
monies has
ent to 696 tons
increased to
Zealand 1982
20 per cent
and imports
st eight mon-
February
come.

CUBANS, WHO in the 23 years
since Fidel Castro came to
power have had to put up with
a frugal existence, are having
to tighten their belts yet
another notch. The rock bot-
tom world price for sugar,
which accounts for over 80 per
cent of Cuba's exports, the high
cost of servicing the estimated
\$300 debt with the West and
greater attempts by the U.S. to
enforce its 20 years old trade
embargo on the island 90 miles
from Florida are all squeezing
the economy.

Washington banned business
and pleasure travel to Cuba by
American citizens from May 15.
The restrictions, almost
identical to those in effect from
Oct 1963 until 1977 when President
D. Carter liberalised travel, will
hurt Cuba's tourist industry, a
major foreign exchange earner.

But while Cubans are
used to no appreciable
improvement in their standard
of living, it must be emphasised
that their standard is already
luxurious compared to the
miserable lives of millions of
peasants and urban slum
dwellers in the rest of the
Latin America.

Cuban coffee is weaker than
it used to be and it is still
rationed to four ounces a month
per adult along with other basic
foodstuffs at subsidised prices.
But there are no children with
stomachs swollen from malnu-
trition in Cuba, everybody can
read and write and health
services are free. Even so
125,000 Cubans fled to Florida
in 1960 with only the clothes
on their backs in a mass exodus
which enabled President Castro
to unload some of his problems.

But it deprived the economy of
some skilled labour.

The economy is officially
forecast to grow by 2.4 per
cent in real terms this year
after 12 per cent in 1981. How-
ever last year's growth was
artificially high since a large
part of the increased produc-
tion, reflected the recovery in
the agricultural sector which

was hard hit by disease in 1880. Blue mould brought tobacco production down to a very low level and disease ravaged the sugar cane.

The tougher situation is making the Government pursue an increasingly pragmatic line in its economic policies. Since 1980, several measures have been introduced to make parts of the centrally planned economy more market-oriented and productive.

Productivity is now being boosted through financial incentives, companies can hire and fire more easily and until recently farmers were allowed to sell surplus produce on a free market. These markets, however, have been suspended because products were being sold at exorbitant prices. Farmers made small fortunes using to live it up in Havana's hotels at weekends. The markets are currently being reviewed by the Government and will probably return with a system of taxes on farmers.

This "capitalistic" approach culminated in February with the release of a foreign investment law. "In order to continue to be in the world, we have to become a little more capitalist," said a senior tourism official, involved in trying to turn Cayo Largo, a large cove off the Cuban coast, into a major international resort. The first hotel, started in 1957, opened on the cay this year and there are hopes to build 10,000 rooms.

Cuba is promoting its foreign investment law vigorously and is a capitalist country. Great emphasis is being placed on Cuba's strike free record (strikers are imprisoned); cheap labour (the average monthly wage is 168 pesos—\$215); unhampered repatriation of profits and low taxes.

For foreign investment is barred from the most profitable sectors of the economy such as tobacco, sea food and citrus



FIDEL CASTRO

Cubans tighten their belts

mitties in each neighbourhood, which are the eyes and ears of the revolution, are keeping a closer watch on people.

The system of local, provincial and national assemblies of "popular power," introduced in 1976, gives no effective power to the people. The National Assembly merely ratifies executive decrees. But the system does serve as a useful way to detect popular grievances.

Were it not for the Soviet Union's estimated \$3bn subsidy a year to Cuba, about one quarter of gross national product of the island's economy would have long ago collapsed. Moscow buys Cuban sugar and nickel at well over the world price and supplies Havana with oil at less than the market rate. It also grants credits and soft loans.

But Poland's virtual bankruptcy and Romania's debt repayment problems to the West are stretching the resources of the Soviet Union to continue to support its satellite states. Cuba has an estimated debt with the Soviet Union of \$8bn and the first payments fall due in 1986.

Today's world sugar price of 5-8 cents a pound compared to 16 cents in 1981 and 28 in 1980 does not even cover Cuba's production costs. Sr Alberto Betancourt, a senior trade official, said the Soviet Union was paying about four times that price this year for Cuba's sugar.

Every drop of one cent in the price of a pound of sugar on the international market is a loss of \$70m. Cuba's 1981 annual sugar quota on the world market is 2.4m tonnes out of total exports in the order of 6-7m tonnes.

Sr Betancourt said that Moscow had guaranteed Cuba all its oil supplies for the current five-year plan, 1981-86. But it is understood that the annual increase in oil supplies of 2-3 per cent during this period is significantly lower than the

yearly rate in the 1970s. Cuba takes 11-13 per cent. of the Soviet Union's oil supplies to Comecon countries.

Cuba's greater austerity measures include a stronger energy conservation drive; financial penalties will be imposed on companies which consume too much fuel and no new public lighting systems are being built. Mexico, a close ally of Cuba and the world's fourth largest oil producer, is helping the island look for oil. Mexico could supply Cuba with oil in a triangular deal whereby the Soviet Union would send Havana-bound oil to Spain, but Mexico wants to be paid in hard currency, not sugar.

A little pinpointed survey carried out by the Government in 1980 pinpointed some of Cuba's main problems. Ninety per cent of products inspected did not meet quality standards; 41 per cent of management in the key sugar sector had received no training and 43 per cent of all data requested by enterprises from the Government was unnecessary. The Government issued 334 volumes on prices and 10,428 labour measures during its very ambitious and costly first five-year plan which created an intolerable burden of administration.

A conscious effort is now being made in the second five-year plan to stick to realistic goals, and cut back spending after the errors committed in the first quinquennium. Many plans were unfulfilled because of a grossly overoptimistic assessment of the world sugar market. Cuba based the first plan on a high sugar price which then plummeted. It locked itself into expansion programmes and had to make up the revenue shortfall by greatly increasing its debt to the West.

Under the current plan there will be no new investments. Existing industry will only be upgraded.

The 1982 budget carries a .

planned deficit of 420.7m pesos (\$625.8m). The 1981 target of a budget surplus of 3.9m pesos turned out to be a deficit of 785m pesos (\$981.2m), because Cuba still over-estimated the sugar price. It is understood that the present five-year plan is based on an average sugar price of 15 cents—seven cents higher than today's price.

As a result of the tighter than expected situation this year, some goals for the quinquennium have already been sacrificed. The plan to build two 350 Mw electricity plants with the French company, Alsthom, the largest project with the West, has been reduced to one 320 Mw plant.

The foreign exchange crisis has also caused the Government to tighten back this year on imports of herbicides for the sugar crop and to use more manual labour. Some 250,000 workers, double the number last year, will be needed to weed the harvest of about 7.6m tonnes.

Imports from the West this year will be about 20 per cent of total purchases, the absolute minimum without damaging the economy. President Castro has publicly proclaimed that the highest priority will be attached to servicing the debt with the West. He knows that a default will cause this supply of funds to dry up.

The Reagan Administration piously hopes that Cuba's economic problems will eventually force Fidel Castro into tending to Washington's will. It could hardly be that Cuba's great advantage have the U.S. lift its trade embargo.

There have been secret contacts in the last six months between Havana and Washington. But the price which the U.S. Government is asking for a normalisation of relations—that Havana breaks with Moscow and stops exporting revolution—is far too high and Washington knows it.

BASE LENDING RATES

A.B.N. Bank	13 %	Robert Fraser	14 %
Allied Irish Bank	13 %	Grindlays Bank	113 %
American Express Bk.	13 %	■ Guinness Mahon	13 %
Anzro Bank	13 %	■ Hambros Bank	13 %
Henry Ansbacher	13 %	■ Societe & Gen. Trust	13 %
Bank of America	13 %	■ Hill Samuel	113 %
Arthurnot Latham	13 %	C. Hoare & Co.	113 %
Associates Cap. Corp.	13 %	Hongkong & Shanghai	13 %
Banco de Bilbao	13 %	Kingsnorth Trust Ltd.	14 %
BOCI	13 %	■ Knowsley & Co. Ltd.	13 1/2 %
Bank Hapoalim RM	13 %	Lloyds Bank	13 %
Bank of Ireland	13 %	■ Mallinshall Limited	13 %
Bank Leumi (UK) plc	13 %	Edward Manson & Co. Ltd.	13 %
Bank of Cyprus	13 %	■ Midland Bank	13 %
Bank of Egypt	13 %	■ Samuel Montagu	13 %
Bank of N.S.W.	13 %	■ Morgan Grenfell	13 %
Banque Belge Ltd.	13 %	National Westminster	13 %
Banque du Rhone et de la Tamise S.A.	13 1/2 %	Norwich General Trust	13 %
Barclays Bank	13 %	P. S. Refson & Co.	13 %
■ Beneficial Trust Ltd.	14 %	Roxburghe Guarantee	13 1/2 %
Bremen Holdings Ltd.	14 %	E. S. Schwab	13 1/2 %
Bst. Bank of Mid East	13 %	■ Slavenburg's Bank	13 %
■ Brown Shipley	13 %	Westland Quarried	113 %
Cadorna Perm't Trust	13 %	Trade Dev. Bank	13 %
Castle Court Trust Ltd.	13 %	Trustee Savings Bank	13 %
Cavendish City Tst. Ltd.	14 %	TSB Ltd.	13 %
Cayzer Ltd.	13 %	United Bank of Kuwait	13 %
Cedar Holdings	13 %	Whiteaway Laidlaw	13 1/2 %
■ Charterhouse Japhet	13 %	Williams & Glyn's	13 %
■ Commercial Union	13 %	Westard Securities Ltd.	13 %
■ Citibank Savings	113 1/2 %	Yorkshire Bank	13 %
Citydesdale Bank	13 %	■ Members of the Accepting House Committee.	
C. E. Coates	14 %	* 7-day deposits 10%, 1-month 11 1/2 %, 3-month term 12 1/2 %	
Comm Bk of Near East	13 %	† 7-day deposits on sums of: under £10,000 10 1/2 %, £10,000 up to £50,000 11 1/2 %, £50,000 and over 11 3/4 %.	
Consolidated Credits	13 %	‡ Call deposits £1,000 and over 10 %.	
■ Co-operative Bank	13 %	§ 7-day deposits over £1,000 11 1/2 %.	
■ Corinthian Secs.	13 %	■ Demand deposits 10 1/2 %.	
The Cyprus Popular Bk.	13 %	■ Mortgage base rate.	
Duncan Lawrie	13 %		
Eaglet Trust	13 %		
E.T. Trust	13 %		
East End	13 %		
First Nat. Fin. Corp.	13 1/2 %		
First Nat. Secs. Ltd.	15 1/2 %		

The Directors of
**MOSELEY, HALLGARTEN,
ESTABROOK & WEEDEN INC.**
are pleased to announce that
Benjamin M. Weston Wells
newly appointed manager of the London Office
has been elected to the Board.
1 New York Plaza, New York, NY 10004

Japan

er has been NZ\$
ing of wool pr
the big drop i
e of NZ wool
months has ave
ent to 800 ton
increased to
Zealand this is
20 per cent
and imports incre
ed eight mon
July-February
domestic demand
Japan is still
New Zealand
this is reduced
of raw wool in
in of February

Japan is still
New Zealand
this is redempti-

[illegible]

FUTURES

Source	1974	1975
1. Local	1,200.00	1,200.00
2. State	1,200.00	1,200.00
3. Federal	1,200.00	1,200.00
4. Other	1,200.00	1,200.00
5. Total	4,800.00	4,800.00

1995

1. The first step is to identify the problem or question that needs to be addressed. This involves understanding the context and the specific requirements of the task.

DES
FUTURES
FUTURES
FUTURES

100

wheat

...L rains that
may cut loose
by as much as
according to the
for Science
Additional
detected and de
nption with a
transmitted

Senior posts at TI Group

Mr. S. F. Thomson has been appointed managing director of the domestic appliance division of the Anglo-American Securities Corporation.

Mr. M. L. C. Boughton, Mr. M. L. C. Boughton, who has been appointed deputy managing director of the Anglo-American Securities Corporation, continues as chairman of the domestic appliance division.

Mr. N. J. Wright has been appointed deputy divisional managing director in addition to his existing responsibilities.

★

Mr. Allen Ramsey has retired as a director and investment manager of Anglo-American Securities Corporation and North Atlantic Securities Corporation.

★

CAMBRIDGE ELECTRONIC INDUSTRIES has appointed Mr. D. H. J. Lestee company secretary from June 1. He succeeds Mr. F. A. Royle, who is retiring.

★

Mr. S. H. Wright, chairman International Commercial Bank, has been appointed non-executive chairman of WOLSTENHOLME RINK, succeeding Mr. Alan Green who will remain a director.

★

ALEXANDERS HOLDINGS has appointed David Mitchell to its board. Mr. Mitchell, formerly with the Ford Motor Company, joins Mr. Henry Clayton as joint managing director.

★

Mr. Graham Dunston has been appointed managing director of the A number of the Edward Lumley Group.

★

Mr. A. B. Chapman has

resigned as chairman of Sonoco
UK's subsidiary, CAPSEALS,
and Mr W. D. Grove has been
appointed in his place.

Mr L. A. Andrews, a senior
Principal in the PAYMASTER
GENERAL'S OFFICE, has been
appointed assistant paymaster
general in succession to Mr E. F.
Winter, who is retiring. Mr
Andrews will take up his new
duties, which are at assistant
secretary level, on June 28.

★

Mr John K. Laurence has
been appointed non-executive
chairman of DENORA, the
plastic company of the Inter-
Group. Mr Anthony F. Twist
and Mr Trevor A. Catchpole
have also joined the board.

★

Mr David Davidson, a partner
in Arthur Davidson & Co, has
succeeded Mr D. E. Egan as
chairman of the INTER-
NATIONAL FISCAL ASSOCIA-
TION'S British branch. Mr
Davidson has also been
appointed to the executive com-
mittee of the parent organisation.

★

Mr Roy J. C. Line has been
appointed managing director of
TURTLE WAX MANUFACTURING
Co., with responsibilities for
worldwide sales with the exclu-
sion of North America, Aus-
tralia and the Far East. Mr
Line is managing director of
Simons.

★

GOULD MEASUREMENT
SYSTEMS has appointed Mr Les
Salisbury as regional sales
manager for Northern Europe.

Mr D. E. Gardner, contracts
controller of the MEL division
of Philips Electronic and Asso-

lated industries, will succeed Mr M. S. Elliott as director of the ELECTRONIC ENGINEERS' ASSOCIATION when the latter retires on October 1. Mr Gardner has been chairman of EEA's contracts advisory committee since 1976 and chairman of CBIT's contracts panel since 1978. He will join EEA full time on September 1.

Mr Gerald Harris has been appointed assistant commercial director of YORKSHIRE TELEVISION. He joined YTV in 1978 as management accountant after three years as a corporate planner with the West Yorkshire County Council.

*

Mr Terry Forde has been appointed North European regional manager by MODCOMP. Mr Forde now assumes the responsibilities of general managership for an area which includes the UK, Scandinavia and the Netherlands.

*

STAGS ONE COMPUTERS has appointed Mr John Bentley as marketing manager.

*

Mr Bob Nickalls, managing director of Rush and Tompkins Northern and Scotland, has also been appointed chairman of YORKSHIRE HOMES, part of the Rush and Tompkins Group.

*

WILSON CONNOLLY HOLDINGS has appointed Mr I. A. Wilson to succeed Mr J. A. Leaver as chairman. Mr M. E. Robinson becomes sole managing director and Mr P. Sanders joins the board. Mr Leaver remains a non-executive director.

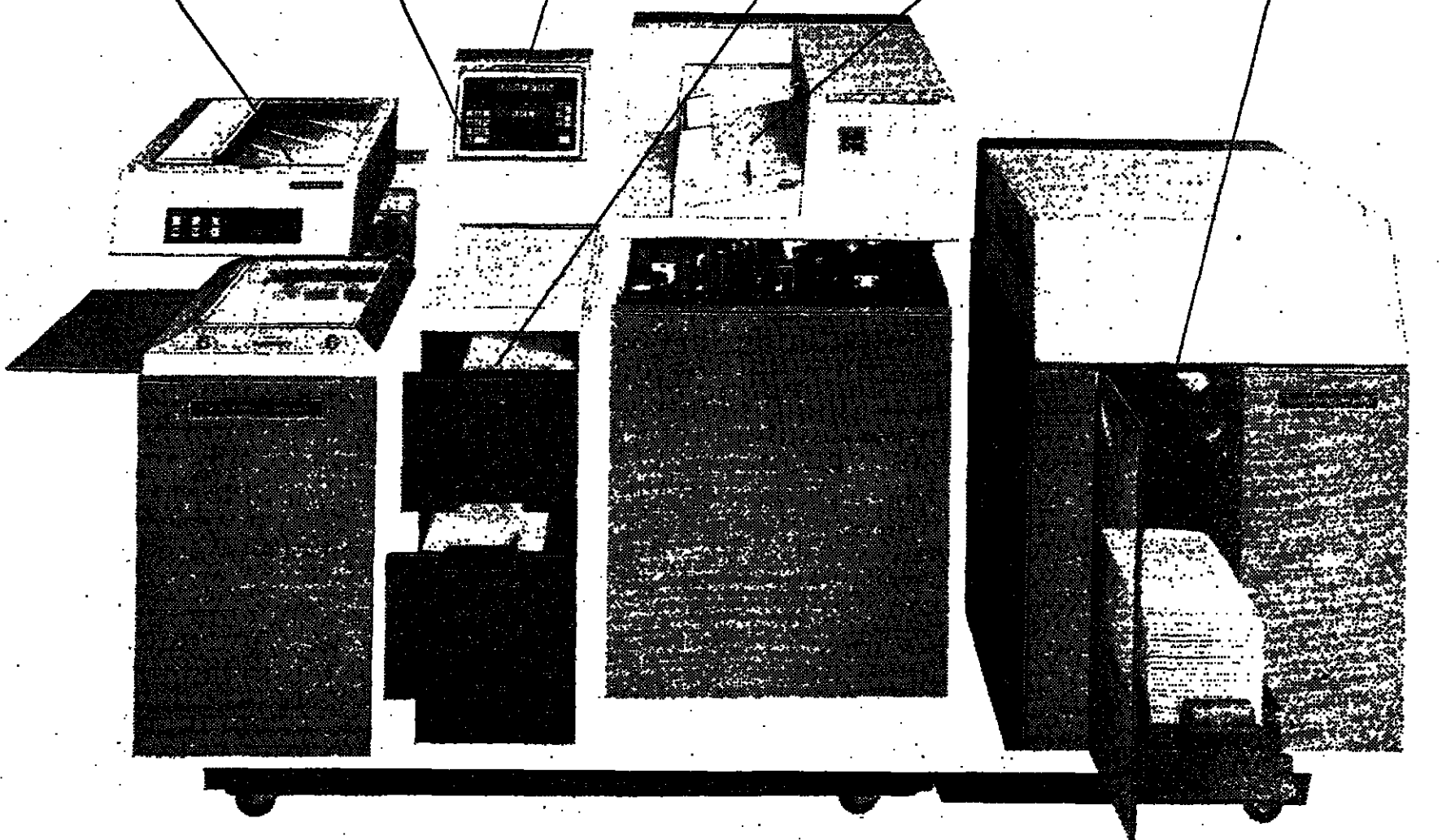
A very original feeder: Our recirculating feeder will take up to 60 originals at one time and feed them through sequentially - no need for sorter bins! Facility for automatic collation of up to 999 sets.

Everything under control: A complex machine, a simple control panel, variable zoom reduction at the touch of a button. Instant fault diagnosis to minimize downtime.

Non-stop operation
You never have to interrupt a big job to reload. Two large machines each offer 1000-sheets capacity—one can be reloaded while the other is running.

Hop in for a minute:
The top hopper lets you interrupt even the most massive job for a fast one-off copy—without losing sequence.

The finishing touch:
Probably the best finishing capacity on the market. In-line jogging, stapling and stacking of up to 2000 copies. Can staple a 50 page document in six different ways.



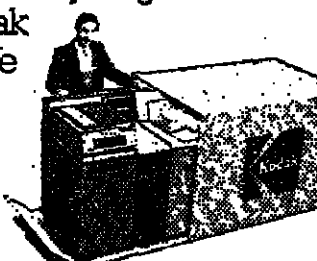
Suddenly it all clicked.

We at Kodak knew it was pointless to enter the copying market unless we could offer the customer something new and very special. An offer he couldn't, in all business sense, refuse.

After a long process of debate and design, suddenly it all clicked. We created a new range of copiers we believe are better than anything else on the market. We called them Kodak 'Ektaprint' Copier-Duplicators. We tested them in the USA. They passed with flying colours and glowing references.


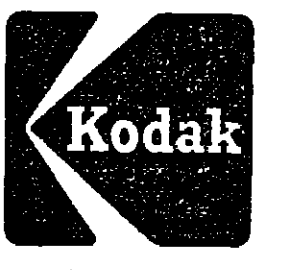
Well, what's so special?

Glance at the photograph and you'll see roughly how the Kodak 'Ektaprint' Copier-Duplicator is built up. You'll notice several interesting ideas—some very different but some familiar. What is special is the way all these features have been put together—the way they operate *in conjunction*, to give what we believe is the highest standard of performance ever achieved.



This achievement is based on pioneering design, superb engineering – and above all, a painstaking analysis of your needs. The result is maximum efficiency and minimal downtime – plus the sort of quality that comes from over 100 years of experience in the image business.

If you want to see how a Kodak Ektaprint Copier-Duplicator can improve the efficiency of your business, contact Kodak now. Then come in and meet the machine. We think you'll click.

The Kodak logo, featuring the word "Kodak" in white serif font inside a black stylized shape that resembles a film negative or a camera lens.

The first name in photography. The last word in copying.

Contact Helen Smith, Kodak Limited, Copy Products Sales,
Victoria Road, Ruislip, Middlesex HA4 0QJ. Telephone 01-422 3443.

Name _____
Company _____
Position in Company _____
Address _____

Tel. No. _____ **FT/2**

NOTICE OF REDEMPTION
To the Holders of
Continental Oil
International Finance Corporation
(now Conoco Inc.)

9 1/2 % Guaranteed Debentures Due 1983

Issued under Indenture dated as of July 1, 1970, as supplemented

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-mentioned Indenture, \$5,000,000 principal amount of the above-described Debentures have been selected for redemption on July 1, 1982, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, each in the denomination of \$1,000 bearing serial numbers with the following letter "M" as follows:

Outstanding Debentures bearing serial numbers ending in any of the following two digits:

06	11	14	21	32	40	54	63	68	77	79	84	88
07	13	20	27	37	53	59	64	76	78	80	88	97

Also Debentures bearing the following serial numbers:

36997	44557	65857	8787	128957	138857	162887	203557	218557	226857	541557
24657	34857	67857	106857	130857	150857	194857	211557	226857	234857	245557

On July 1, 1982, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender of all coupons appertaining thereto maturing after the redemption date, at the option of the payee, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, New York 10015, or (b) at the main offices of the corporate guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris or Zurich, or Credito Romagnolo S.p.A. in Milan or in Rome, or Bank Mees & Hope NV in Amsterdam or in Luxembourg, or Credito Italiano S.p.A. in Luxembourg. Coupons due July 1, 1983 should be presented and collected in the usual manner. Payments at the offices referred to in (b) above will be made by check drawn on a dollar account, or by a transfer to a dollar account maintained by the payee, in New York City bank.

and after July 1, 1982, interest shall cease to accrue on the Debentures herein designated for redemption.

CONOCO INC.

NOTICE

Following Debentures previously called for redemption have not as yet been presented for payment:

787	2004	448	586	7131	8301	8808	10747	13334	13886	16271	20524	21341	24744
787	2004	448	586	7131	8301	8808	10747	13334	13886	16271	20524	21341	24744
1378	2415	672	8318	9886	9333	9728	10718	12335	13768	15231	19538	20681	23248
1378	2415	672	8318	9886	9333	9728	10718	12335	13768	15231	19538	20681	23248
2585	2481	4701	6238	8226	9432	10723	12345	13768	15231	19538	20681	23248	24748
2585	2481	4701	6238	8226	9432	10723	12345	13768	15231	19538	20681	23248	24748

ENERGY REVIEW

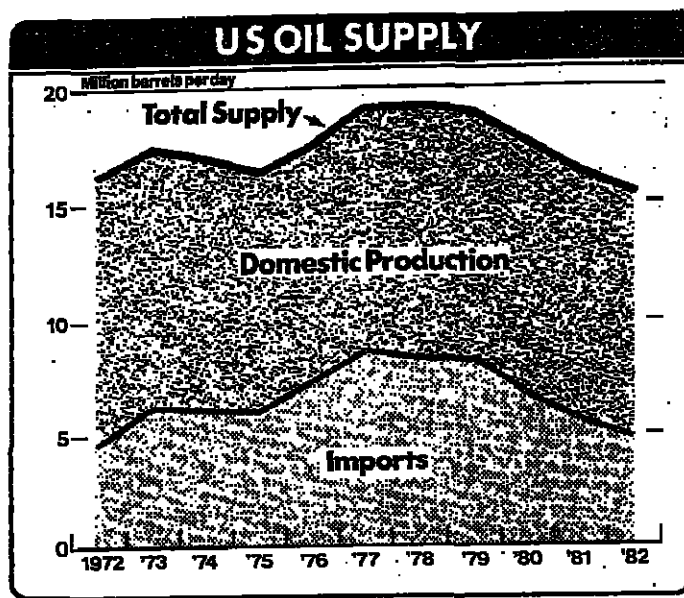
Oil imports into U.S. fall back to 1971 levels

By Paul Betts in New York

REMEMBER the days when former President Jimmy Carter was going round the country or sitting in a sweater for informal fire-side chats with the American people promising "I will not permit our country to fall further and further each passing year into a dark and dangerous dependence on unstable foreign oil?" And remember the days of long queues at American petrol pumps with normally restrained middle class citizens taking a leaf out of Darwin's "Evolution of the Species?" In one case a man was actually shot dead while waiting to fill up his tank.

Barely three years later, those heady days appear a distant chapter in American history. U.S. oil imports are now back where they were more than 10 years ago before the first and subsequent oil shocks. If anything, the U.S. has become once again positively complacent about oil imports. The latest statistics of the American Petroleum Institute (API), the U.S. oil industry's main trade body, paint an eloquent picture of the dramatic changes that have taken place in the U.S. oil markets.

Overall crude oil and products imports declined 1.417m barrels per day last April compared to the same month the year before. With imports totalling 5m b/d in April they were back at about the same



Marion Sedgwick

level as imports in 1971. By far the sharpest decline continues to involve imports of crude oil, which dropped by 34 per cent last April compared to the same month the year before and by nearly 33 per cent in the first four months of the year compared to the same period last year. Oil product imports have declined at a more moderate rate of 2.8 per cent in April and 5.5 per cent for the first four months of this year.

The supply equation has also radically changed. Oil imports

five years ago accounted for as much as 52 per cent of the country's oil demand. Last year they accounted for only 36 per cent of overall demand. Moreover, U.S. oil imports have increasingly shifted away from Opec to non-Opec sources reflecting in large measure the lower prices of non-Opec oil. Chase Manhattan recently calculated that the non-Opec share of U.S. oil imports has grown from 27 per cent in 1980 to 32 per cent last year.

Alongside the decline in im-

ports, domestic crude oil production has been rising. Last April it rose 1.7 per cent from April of last year to 8.7m b/d. And although two-thirds of this increase was the result of the coming on stream of the new Kuparuk Field in the Alaskan North Slope, the substantial decline in production in the lower 48 states during the 1970s has finally been halted.

Lower demand as a result of a combination of conservation and the recession has largely been responsible for the vast and rapid change in the U.S. oil market. But there are now beginning to be some signs that the steady decline in crude and product prices is coming to a halt. U.S. oil demand rose in April for the first time since early 1979. Indeed, total petroleum products supplied in April were 1.3 per cent higher at 15.5m b/d than in April 1981.

Prices at the petrol pumps have also been rising again after 13 straight consecutive months of decline. And some oil companies are now forecasting further price increases later this year stimulated by the long awaited recovery in the U.S. economy now expected to occur in the second half of the year.

But several oil companies and industry analysts are warning not to read too much in the recent upswing in prices and demand for certain oil products.

Shell Oil, for example, suggests that the current situation in domestic prices and inventories is normal in a changing market. Up until mid-April, crude oil and product prices in the spot market had been declining because of the large overhang of supply. As for domestic U.S. crude prices, they declined by about \$3 to just over \$32 a barrel in the first quarter of this year compared to the same period last year and they are now averaging about \$31 a barrel.

But Opec's March 20 decision to hold crude prices at \$34 a barrel had a real and psychological effect on the spot market in the U.S. In turn, with the unusually bad winter in the U.S. and the start of the summer driving season, petrol and distillate wholesalers began rebuilding inventories in anticipation of a pick-up in demand. But, according to Shell, the recent price increases in both petrol and home heating oil reflect a market adjustment of inventories. But the company adds: "We do not see any increase in demand at the consumer level at this time."

Although refineries are operating at slightly higher capacity than a month ago, they are still running below last year's levels. According to API, they are operating at around 64.8 per cent capacity at the

U.S. OIL PRODUCT SUPPLIES					
(In million b/d)					
	April estimates			Current estimates	
	1982	1981	% Change	1982	1981 % Change
Total domestic products supplied	15.5	15.3	1.3	15.5	16.6 (-6.1)
Motor gasoline supplied	4.7	4.6	1.0	4.3	6.4 (-2.8)
Distillate fuel oil supplied	2.9	2.5	124	3.1	3.2 (-3.1)
Residual fuel oil supplied	1.7	1.8	(5.7)	2.0	2.3 (-14.5)

U.S. CRUDE OIL SUPPLIES					
(In million b/d)					
	April estimates			Current estimates	
	1982	1981	% Change	1982	1981 % Change
Total supply	14.9	14.0	(7.1)	15.3	16.9 (-9.4)
Crude production	8.7	8.5	1.7	8.7	8.6 (1.3)
Crude oil imports	2.7	4.1	(34.0)	3.1	4.6 (-32.7)
Product imports	1.3	1.3	(2.8)	1.6	1.6 (0.5)

Source: American Petroleum Institute

middle of last month compared with 67.4 per cent in the same period last year. Oil companies are also continuing to trim excess capacity, although the degree of refinery closures has abated.

In spite of the recent increase in some oil product prices and demand, demand for oil products and crude as a whole is still expected to fall this year for the third consecutive year in the U.S. Demand, however, is expected to decline far less sharply than in 1981. Indeed, there is likely to be a modest increase in demand from 15.8m b/d in the first quarter of this year to about 15.9m b/d in the

fourth quarter. But few believe demand will be stimulated by the expected recovery in the second half of the year. By all accounts, the recovery is likely to be anaemic and short-lived, especially if real interest rates do not moderate. As Mr Theodore Bortis, chairman of Sun, put it to New York financial analysts last week: "The days when we have had two economies—one for the oil industry and one for everybody else—are probably over. We have seen our business impacted by economic conditions just like everybody else."

But although a recovery is bound to have an effect on the oil market, it is unlikely to have a pronounced impact. API recently asked the interesting question whether reduced oil demand was the result of the recession or of higher prices. The institute's analysis concluded that conservation and fuel switching due to higher prices in recent years have far overshadowed economic influences. It points out that over the past three years the economy in real GNP terms has shown little net change while oil demand has fallen more than 20 per cent.

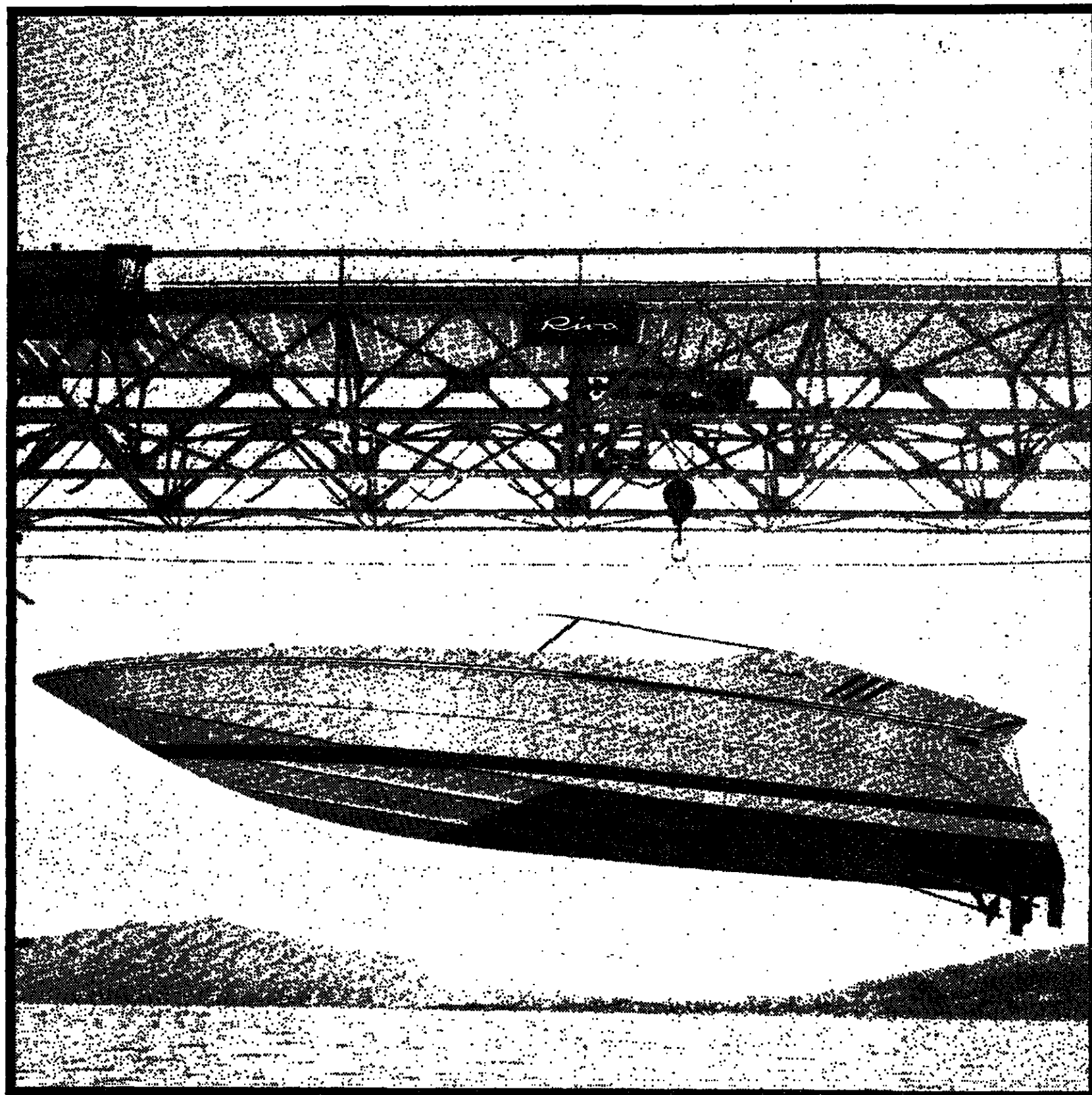
In any event, the continuing pressures on the oil market from lower or flat demand is likely to have its biggest impact on imports. U.S. oil companies have all been scaling back their capital spending programmes largely at the expense of alternative energy projects and foreign exploration. On the other hand, they have not trimmed domestic exploration and production programmes.

Indeed, although after a record year in 1981 domestic drilling activity has been slowing down, it is now picking up again. According to the Hughes Tool count, a record-setting 4,530 rigs were at work in the last week of December. The average for the year at any given time was 3,970 rigs. The drilling count subsequently declined to 3,786 in March but had started to rise again in April.

Deregulation of domestic oil prices, started by former President Carter and completed by President Reagan, has largely been responsible for the improvement in domestic production and for stimulating new exploration. With the decline of demand domestically produced oil continues to be more competitive with Opec imports at their current market price of \$34 a barrel. None the less, bargain priced oil like Iran's could help moderate the decline in imports. Only recently, the U.S. Government resumed purchases of Iranian crude, buying for the first time since the hostage crisis 1.5m barrels of Iranian oil at a bargain price of \$29.51 a barrel.

The trend of declining imports and flat domestic consumption has now undermined the Reagan Administration's argument for the introduction of a possible U.S. oil import levy further to encourage domestic production. The tax would have been a convenient way of raising federal dollars and easing the Administration's current budget problems. But for the time being at least, the proposed oil import tax appears to have been shelved.

Cariplo: the bank that propels Italy's most buoyant region



Launching a new cruiser at the boatyards of Cantieri Riya S.p.A. at Sarnano on the lago d'Isco.

You couldn't mass produce a Riva St Tropez. Each one takes thousands of hours of consummate craftsmanship and unwavering attention to standards to build.

These are among the qualities that have helped Lombardy's 475,000 businesses make the region the most prosperous and the most productive in Italy, responsible for 33% of the country's total industrial output.

The region's success is the base from which we are expanding our international

banking operations, with a full branch in London, and another representative office, in Hong Kong.

If you want to do business in Italy through one of our 460 agencies throughout the country, or are an Italian company looking for an international banking connection, get in touch with us through our new London branch at 6 Bishopsgate, London EC2N 4AE. Tel: 01-283 3166, Telex: 887641; or at our Head Office, Via Monte di Pietà 8, 20121 Milan; or through our

representative offices in Brussels, Frankfurt, Hong Kong, New York and Paris.

CARIPOLO
CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE

The Lombard Bank

In war, in peace you need his help



When help is needed, please help him and his dependants

A donation, a covenant, a legacy to
THE ARMY BENEVOLENT FUND
will help soldiers, ex-soldiers and their families in distress

DEPT. OF DEFENCE, LONDON SW8 4SE

International Year Books

- Accurate, up-to-date, easy to use...
- Fully revised 1982 editions now available

MINING

Essential corporate and financial information on over 700 companies involved in the mining, production and distribution of minerals and ores throughout the world.

207 x 133mm 700 pages £34.00

OIL AND GAS

The comprehensive international guide to the activity and financial performance of 1000 companies active in all aspects of the oil and gas industries. Extended coverage for 1982.

246 x 189mm 600 pages £39.00

Hurry! Order your copies now

Send cheques (payable to Longman Group Ltd) and requests for further information to F. Tucker, Longman Group Ltd, 6th Floor, Westgate House, Harlow, Essex CM20 1NE, England.

U.S. \$20,000,000

European Asian Capital B.V.

(Incorporated with limited liability in the Netherlands)

Private Placement

Guaranteed Floating Rate Notes Due 1987
Unconditionally Guaranteed by**European Asian Bank**

Aktiengesellschaft

(Incorporated with limited liability in the Federal Republic of Germany)

In accordance with the provisions of the Agent Bank Agreement between European Asian Capital B.V., European Asian Bank Aktiengesellschaft and Continental Illinois Limited, dated as of 28th May 1982, notice is hereby given that the Rate of Interest for the next six month Interest Period has been fixed at 14% p.a. and that the interest payable on the relevant Interest Payment Date, 2nd December, 1982, in respect of US\$10,000,000 nominal amount of the Notes will be US\$756.15.

Agent Bank
CONTINENTAL ILLINOIS LIMITED**Offshore Mining Company Limited**

U.S. \$150,000,000

Guaranteed Floating Rate Notes due 1991

Unconditionally and irrevocably guaranteed by

**Her Majesty the Queen
in right of New Zealand**

In accordance with the provisions of the Notes, notice is hereby given that for the six months period 2nd June, 1982 to 2nd December, 1982, the Notes will carry a Rate of Interest of 14% per annum with a coupon amount of U.S. \$752.57.

Agent Bank

CHEMICAL BANK INTERNATIONAL LIMITED**Cafetero Finance Corporation**

U.S. \$30,000,000

Guaranteed Floating Rate Notes 1985

Unconditionally and irrevocably guaranteed by

Banco Cafetero

In accordance with the provisions of the Notes, notice is hereby given that for the six months period 2nd June, 1982 to 2nd December, 1982, the Notes will carry a Rate of Interest of 14% per annum with a coupon amount of U.S. \$75.61.

Agent Bank

CHEMICAL BANK INTERNATIONAL LIMITED**Japanese shipping lines show growth**

BY YOKO SHIBATA IN TOKYO

MOST of Japan's major shipping companies report strong operating profits for the year ended March 1982, helped by the upsurge in dollar-denominated freight revenues resulting from the weakness of the yen. The top two liner groups, Nippon Yusen and Mitsui O.S.K. Line, posted record revenue and operating profits. In contrast, Japan Line suffered a revenue fall because of the high proportion of tankers among its fleet.

For the most part Japan's shipping companies enjoyed higher freight rates as the yen's depreciation pushed up Japanese exports. The liner market was strong throughout the year, although the tramp market deteriorated from September onwards.

Nippon Yusen and Yamashita Shunohon enjoyed exchange gains of ¥2.2bn (\$9m) and ¥3.2bn respectively.

Most liners resorted to a change in accounting procedures in order to trim their net profits, thus keeping them

OPERATING PROFITS			
	Ybn	% change	
Nippon Yusen	30.8	+67	
Mitsui O.S.K.	17.1	+42	
Kawasaki Kisen	5.6	+7	
Japan Line	0.8	+4	
Yamashita Shunohon	4.3	+41	
Shoowa Kaimo	5.7	+23	

within 20 per cent of total capital. If profits exceed this level, the companies cease to enjoy Government subsidies.

Nippon Yusen reports operating profit up by 67 per cent helped by buoyant operations in liners and car carriers. The fact that the company nevertheless incurred a net loss was blamed on payment of an additional ¥5bn of corporate tax following the disallowance by the tax authorities of a change of accounting procedures in the previous year.

Despite reduced revenue, Japan Line made an operating profit last year thanks to rationalisation and disposals.

Cardo expects earnings to improve in 1982

BY WILLIAM DUFFLORCE IN STOCKHOLM

CARDO, the Swedish sugar and seeds group, expects to achieve a "not inconsiderable" improvement in earnings this year, Mr Per Lindblad, managing director, says.

In the 1981 annual report, this should be good news for the institutional investors who took up the 400,000 shares placed in London last year by Hambros Bank, providing Cardo with SKr 128m (\$22m) in new capital.

Last year consolidated pre-tax profits reached SKr 297m on turnover of SKr 2.4bn. Net

extraordinary income of SKr 41m brought 1981 profits before allocations to SKr 338m.

Pre-tax return on capital was 12.2 per cent and at the net level the return on equity was 10.8 per cent. Earnings amounted to SKr 24 a share. Shareholders are being paid a dividend of SKr 7.50 a share and there is also a one-for-four scrip issue.

The prospect of higher earnings in 1982 rests mainly on the likelihood that the sugar company will perform better.

Wienerwald rescue plan

BY OUR FINANCIAL STAFF

WINERWALD, the Swiss-based restaurant and hotel group, has presented its creditor banks with a plan aimed at resolving the current cash crisis by concentrating on the company's profitable restaurant and take-away divisions.

This was announced by Wienerwald in Munich yesterday and follows a decision by the leading eight of the chain's 30 creditor banks to call off an agreement for a standstill on

principal repayment on debts of some DM 260m (\$113m). The company said negotiations with individual banks were being carried out in Switzerland and West Germany. An outcome was expected later this week.

Wienerwald is one of the top half-dozen catering groups in the world. It owns more than 1,400 restaurants, most of which are in West Germany and the U.S. Group sales in 1981 topped \$1bn.

Westland Utrecht still in the doldrums

By Walter Ellis in Amsterdam

WESTLAND UTRECHT Hypotheekbank, largest mortgage bank in the Netherlands, made an operating profit of just Fl 3.3m (\$1.3m) in the first quarter of this year compared with Fl 3.5m in the previous quarter and Fl 7m in the first three months of 1981. The net result after transfers to the contingency fund was a loss of Fl 9.2m.

The continuing difficulties facing the bank arise almost entirely from the depressed state of the Dutch property market, in which house prices have been falling for the past two years. Westland Utrecht believes that the market may recently have reached its lowest point and looks ahead cautiously to an improvement over the 12 months of 1982.

Some 400 mortgages were issued by the bank between January and March this year, to a value of Fl 53m. This compares with 2,500 mortgages in the same period of 1981, valued at Fl 327m.

The bank notes that Dutch interest rates have fallen this year and sees this as encouraging. Its own base mortgage rate has fallen correspondingly from the rate in January of 13 per cent to last week's figure of 10.7 per cent.

A major problem in the Dutch market has been the reaction to the property boom of the early and mid seventies. Companies which were then doing well and expanding their office space are now unable to meet commitments.

PUK expects heavy loss in aluminium subsidiary

BY DAVID WHITE IN PARIS

PECHINEY Ugine Kuhlmann, the recently nationalised French metals group, expects to run up heavy losses this year in its central activity, aluminium.

Falling world demand and prices have brought a deficit of FF 213m (\$35m) at its fully owned subsidiary, Aluminium Pechiney, in the first four months of the year. The company expects the figure to reach FF 500m for the year.

In 1981, the last year before the state takeover, the group as a whole lost FF 1.75bn on sales

of FF 41bn—largely as a result of troubles in its chemicals and steel activities. It has already dropped its special steel arm and is due to transfer its chemical division Products Chimiques Ugine Kuhlmann, to the Elf-Aquitaine oil group, under the Government's latest reorganisation plan for the chemical industry.

The continuing depression of the aluminium market is hitting at the heart of the group and its traditional main source of profits.

Monday orders for

aluminium were running at 20 per cent below the level of early 1980. Prices had meanwhile fallen by a further 2.5 per cent between January and April this year.

The problem was made worse by high interest rates, which added to the cost of financing stocks, and by the cost of electricity at the French smelters.

It claimed that if the charge per kilowatt hour was at the average rate paid by its international competitors, its loss for the first four months would have been FF 180m lower.

Degussa hit by reduced first half turnover

BY OUR FINANCIAL STAFF

DEGUSSA, the West German precious metals and chemical group, sees little chance of maintaining profits this year. However, the trend towards more stable energy and commodity prices combined with cost-cutting could improve earnings in the second half.

The opening half of the current year has seen group turnover fall 20 per cent to DM 4.4bn (\$1.9bn). Degussa blamed the unfavourable figures principally on prices for gold and platinum that were one-third lower in dollar terms than in the first half of the previous year.

The parent company's metals division experienced a 24.1 per cent drop in turnover, although

sales rose by 4.8 per cent once precious metal values had been discounted. In the chemicals division results were "less satisfactory" despite a 9.7 per cent rise in turnover.

Turnover among foreign and domestic companies in the group rose encouragingly in the half year, although Degussa Corporation of the U.S. was an exception.

Capital investment came to DM 63m compared with DM 72m in the previous first half. The company said this year's figure would eventually match that of 1980-81 with emphasis on expansion of its acrolein and methyl methacrylate capacity.

Alsthom plans FF 365m rights issue

By David White in Paris

ALSTHOM-ATLANTIQUE, the French electrical engineering and shipbuilding group, plans a rights issue less than four months after coming under indirect state control.

The company, which is 65 per cent owned by the nationalised CGE group, plans to raise FF 365m (\$60m) by offering 3.04m shares on a two-for-five basis. The shares are priced at FF 120 and will qualify for dividend as from January.

The operation will bring Alsthom's nominal capital up to FF 532m from FF 367m. The issue follows the announcement of a FF 210m net profit for 1981 on consolidated sales of FF 13bn. Subscriptions are open for a month from June 7.

How Fiat Trattori ploughed ahead**James Buxton reports on Europe's biggest tractor manufacturer**

MODENA, AN elegant city on the edge of the Lombardy plain, has that rare thing in the agricultural machinery world—a reasonably prosperous tractor manufacturer. While the big North American tractor makers are all, to differing degrees, in difficulties, Fiat Trattori, the tractor subsidiary of Fiat, more than doubled its profits last year.

Fiat Trattori is the third largest tractor manufacturer in the world, after Massey Ferguson and John Deere. Since 1979 it has been the biggest tractor maker in Europe, claiming a 14.2 per cent share of the market in 1981.

It has been expanding its market share as the tractor markets in the free world and Western Europe have declined. The European market fell from 365,000 tractors in 1976 to 264,000 last year, yet over the same period Fiat's share of it climbed from third place with 10.9 per cent in 1976 to first place. Production of assembled tractors have gradually gone down, but not as steeply as for many of its competitors.

Part of Fiat's strength on the European tractor market as a whole is due to its powerful position on the Italian Domestic market, the same factor that narrowly makes Fiat Auto the biggest car maker in Europe. Last year the Italian tractor market was at 55,600 tractors, the largest in Europe, and Fiat increased its share from about 33 per cent to 36 per cent, thanks to what one of its lead-

ing competitors calls "a violent promotional effort." Sales in Italy account for more than half Fiat Trattori's total European sales of 37,600.

Fiat has a unique position on the Italian market. It sells and services tractors exclusively through the Agricultural consortia, the net work of farmers' purchasing cooperatives which are closely related to the big farmers' organisations. Farmers who want to buy tractors through the consortia have virtually no choice but to buy a Fiat, and the consortia's penetration of the country is powerful. They have 3,000 branches against the total number of communes in Italy of 8,000.

The company has had a close relationship with the consortia ever since it produced its first tractor about 60 years ago. They give it a considerable advantage against other manufacturers in many parts of the country.

However, about 70 per cent of Fiat Trattori's sales, reckoned by value, were outside Italy last year. The company attributes much of its strength to a big investment programme which began in the mid-1970s, and to its system of concentrating production and investment on a few plants, all in Italy.

Fiat Trattori became a fully

fledged subsidiary of Fiat instead of just a division when the parent company turned itself into a holding company in 1979. It thereby gained the independence to make many of its own decisions as a relatively small and compact company and rapidly developed and brought out a series of models of the latest type, including the powerful, and almost luxurious types of tractors which are standard issue for many North European farm-workers.

Fiat Trattori's output fell last year by 5 per cent and in Italy the consortia dealers maintained sales above production levels by running down stocks (a similar process was under way in Fiat's car division). But the company saw a 50 per cent increase in the number of knocked-down kits it sold to its licensees. It has assembly plants in Spain, Argentina, and Turkey, and licensees in Yugoslavia, Romania and elsewhere. In all it sold nearly 47,000 assembled tractors and 24,000 kits—making a total about the same as for 1980, but with a higher component of kits.

Turnover rose a modest 13 per cent to L224bn (\$633m) in 1981, but profits were sharply up from L6.1bn to L15.4bn. The whole tractor division of the Fiat parent company, which has stakes in foreign subsidiaries and associates, saw its

turnover rise 30 per cent to L1,467bn last year. The division includes a stake in Hesston, the U.S. agricultural machinery company, and Laverda, the Italian combine harvester maker.

But even though Fiat sales have held up well in Italy in the early months of this year—against a market 10 per cent weaker than a year before—the company is worried that the poor Italian economic outlook not only bodes ill for the domestic market, but, more importantly, for its production costs. The inflation rate is still high, and the bulk of its production takes place in Italy.

The large type of tractor suitable for northern Europe and North America predominates in sales at the moment. But in the medium-term Fiat expects its fastest growth to come in those parts of the world including parts of southern Italy—where mechanisation in agriculture still has a long way to go. That could mean a far bigger market, but a more difficult and probably less lucrative one. The southern type of tractor tends to be smaller, with fewer accessories and is about half as expensive.

Fiat already has an assembly operation in Nigeria and is strong in Pakistan and Iraq. But a project for revitalising the Chinese agricultural machinery industry for which Fiat considers itself well placed—was last year put into cold storage as part of the Chinese Government's cuts.

**Bank of Baroda**

(Incorporated in India)

U.S. \$30,000,000 Floating Rate Notes due 1989

Lloyds Bank International Limited

Bank of Tokyo International Limited
Commerzbank (South East Asia) Limited
Crédit Lyonnais
Manufacturers Hanover Limited
National Bank of Abu Dhabi
Société Générale de Banque S.A.

Alahli Bank of Kuwait K.S.C.
Bache Halsey Stuart Shields Incorporated
Crédit Agricole
Crédit Industriel et Commercial
J. Henry Schroder Wagg & Co. Limited
Takagin International (Asia) Limited

Chemical Bank International Group
Crédit Commercial de France
Dresdner (South East Asia) Limited
Samuel Montagu & Co. Limited
Orion Royal Pacific Limited
Sumitomo Finance International

Arab Banking Corporation (ABC)
Banque Internationale à Luxembourg S.A.
Credittanstalt-Bankverein
Mitsubishi Bank (Europe) S.A.
Tokai Kobe Finance Hongkong Limited
Tokai Kyowa Morgan Grenfell Limited

NEW ISSUE

These bonds having been sold, this announcement appears as a matter of record only.

U.S. \$50,000,000

EUROFIMA

European Company for the Financing of Railway Rolling Stock

14½% Bonds Due 1990

Merrill Lynch International & Co.

Amro International Limited
Deutsche Bank Aktiengesellschaft
The Nikko Securities Co., (Europe) Ltd.
Union Bank of Switzerland (Securities) Limited

Bank Brussel Lambert N.V.
Kredietbank International Group
Nomura International Limited
S. G. Warburg & Co. Ltd.

May 1982

Finnish oil group income falls 44%

By Lance Keyworth in Helsinki

NESTE, the Finnish state-owned oil refining, petrochemicals and shipping group, reported net earnings down by 44.2 per cent in 1981 to FM 62m (\$14.2m) after full depreciation and taxes. Net turnover rose by 22 per cent to FM 16.3bn, mainly because of the increase in crude oil prices at the beginning of the year. A dividend of 9 per cent was declared.

Mr Jaakko Ihmuntola, chairman and chief executive, said oil consumption in Finland fell by 7 per cent to less than 12m tonnes for the first time since 1974. Oil accounted for only 42 per cent of total energy consumption, a low which, according to the Government's energy policy, should not have been reached until the mid-1980s.

In accordance with its diversification policy, Neste intends to take up producing, refining and trading in coal and other fuels. It has already contracted to import 1m tonnes of coal from the U.S. in 1981-83.

It has also been making preliminary surveys of coal production prospects in the U.S. Finland has no indigenous coal deposits. The company already has five coalers in its shipping fleet.

Bank of Italy

THE Bank of Italy reported a 1981 profit of L131bn (\$10bn), of which L81bn will revert to the Treasury. The rest will be placed in various reserve funds, apart from about L30m, which will be paid out as dividend to the various central bank stockholders.

NEW ISSUE



1 JUNE 1982

BANQUE MISR

U.S. \$35,000,000

Negotiable Floating Rate Dollar Bearer Deposit
Participation Certificates 1984/86Issued by The Law Debenture Intermediary Corporation Limited
offering certificate to payment of principal, premium (if any)
and interest on a deposit made with Bank Misr.

UNION DE BANQUES ARABES ET FRANCAISES. FIRST CHICAGO LIMITED
AL SAUDI BANQUE ARAB AFRICAN INTERNATIONAL BANK
ARAB ASIAN BANK, etc. ARAB INTERNATIONAL BANK
THE BANK OF NOVA SCOTIA CITICORP INTERNATIONAL BANK LIMITED
CREDIT LYONNAIS STANDARD CHARTERED MERCHANT BANK LIMITED
BANK OF BARODA EUROPEAN ARAB BANK
SUMITOMO FINANCE INTERNATIONAL BANQUE INTERNATIONALE DE GESTION
GULF RIYAD BANK E.C. ET DE TRESORERIE - B.I.G.T.
RIYAD BANK LIMITED KUWAIT ASIA BANK E.C.
INDUSTRIAL NATIONAL BANK OF RHODE ISLAND KUWAIT REAL ESTATE BANK K.S.C.
UBAN INTERNATIONAL LIMITED

INTERNATIONAL REVENUE SHOWS RAPID GAINS

Japanese city banks lift earnings

BY CHARLES SMITH, FIN. EAST EDITOR IN TOKYO

JAPAN'S 13 city banks increased their profits substantially in the year to March 1982, in part as a result of rapid gains in international operating revenue.

Operating profits (before securities gains and losses) totalled ¥607.7bn (\$2.5bn), up 14.2 per cent while net income rose 35.3 per cent to ¥444.7bn. Revenue from international operations totalled ¥417.5bn, an increase of 24.7 per cent.

Because of the generally favourable results, and because of the withdrawal of Ministry of Finance guidance which had obliged all banks to declare the same dividend, the seven largest city banks together with the foreign exchange specialist, Bank of Tokyo, are to pay dividends of 12 per cent instead of the traditional 10 per cent. The remaining five banks will continue to pay 10 per cent.

The good results were achieved despite a further decline in gross fund margins which left all but two of the 13 banks with a negative margin. Fund margins, however, are understood to have touched bottom before the end of the 1981 fiscal year, as a result of the stabilisation of Japan's previously declining interest rates. A further improvement in this area of operations is expected during 1982.

Differences in performance between individual banks appear to have widened in the year with the most successful, in most cases, being those which stressed international operations. Sumitomo Bank, the leader in terms of profits (but the fourth largest in terms of deposits), increased operating profits by 15.8 per cent to ¥105bn, partly because of a 35 per cent increase in revenue from international operations. Sumitomo's profit on overseas business now amounts to 17.9 per cent of the total. The rise in Sumitomo's profits makes it Japan's most profitable financial institution, just edging past Nomura Securities.

Fuji Bank, ranking number two in terms of deposits, increased operating profits by 12.5 per cent to ¥93.7bn after boosting its international revenue by 33 per cent. Mitsubishi Bank achieved a rise of 50 per cent in overseas revenue while operating profits rose 31 per cent to ¥76.4bn.

Japan's leading bank in terms of deposits, Dai-ichi Kangyo Bank, reported a 23 per cent rise in overseas revenue but increased its operating profits by only 1.8 per cent to ¥57.7bn. The Bank of Tokyo also reported only a marginal increase in operating profits (of 0.3 per cent to ¥48.8bn) despite the fact that, as Japan's only specialised foreign exchange bank, it boasts the largest overseas revenue of the 13.

Profits after securities gains or losses were higher for most of the city banks than operating profits. This reflects reduced losses on the portfolios of government bonds that the banks are obliged to buy as a result of Ministry of Finance guidance.

The eight banks increasing their dividends to 12 per cent are Dai-ichi Kangyo, Fuji, Sumitomo, Mitsubishi, Sanwa, Mitsui, Tokai and Bank of Tokyo. Ten per cent dividends will be paid by Taiyo Kobe, Kyowa, Daiwa, Saitama, and Hokkaido-Tokai.

Mid-term setback at Perlis

By Wong Sulong in Kuala Lumpur

PERLIS PLANTATIONS, the diversified sugar-based group, has reported pre-tax earnings for the six months to March 1982 of 15 per cent down to 23.8m ringgit (\$10.4m). The company suffered from lower retail sugar prices, in the half-year, while last year there was a gain of 2.7m ringgit from the sale of quoted shares.

In the second half, earnings are expected to be boosted by a gain of 7.8m ringgit from the sale of a property in Kuala Lumpur, and full-year profits are forecast to compare with the record 40m ringgit of 1980-81.

Mitsubishi Motors boosts profits despite sales slip

BY YOKO SHIBATA IN TOKYO

MITSUBISHI MOTORS Corporation, Japan's fourth largest car manufacturer, and 15 per cent owned by Chrysler, has reported pre-tax profits up by 205 per cent to ¥30.62bn (\$126m) for the year ended March 31 1982, despite the first setback in sales in the company's history.

Full year parent company turnover fell by 2.3 per cent to ¥1,082bn. Net profits were 58.2 per cent higher at ¥13.19bn and profits per share came to ¥18.7 against ¥11.8.

The fall in revenue came from a drop in sales of 8,500 units in the domestic market to 534,000 vehicles and a 68,500 unit fall in overseas sales to 624,500 vehicles. Car sales totalled 592,400 units, down by 15 per cent, while sales of trucks and buses totalled 566,200 units, up by 6 per cent. Export sales in Europe and Latin America fell sharply.

The jump in earnings is attributed to rationalisation measures, a rise in export prices and foreign exchange gains, which outweigh higher costs.

Both domestic and overseas sales are expected to stay at the 1981-82 levels in the current year. The company forecasts sales of around ¥1,100bn and pre-tax profits of some ¥30bn. Capital spending of about ¥75bn is envisaged.

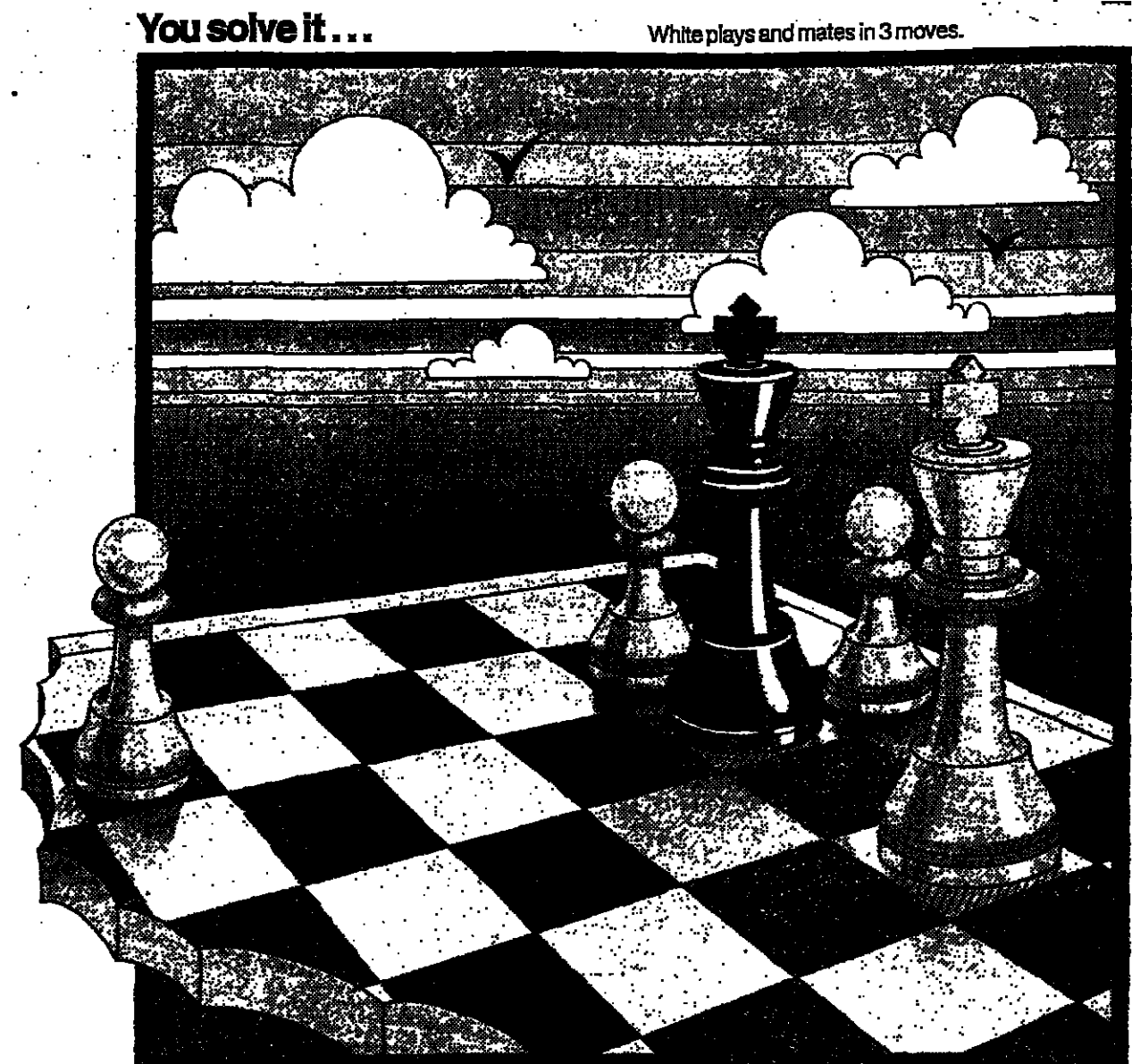
Bid to seize assets of S. African broker

By Our Johannesburg Correspondent

THE JOHANNESBURG Stock Exchange has applied to the South African Supreme Court for sequestration of the partnership estate of Saunders and Taylor, the stockbroking firm, which defaulted on June 15, 1981. At the same time, the JSE is applying for sequestration of the personal interests of the firm's two partners, Mr Peter George and Mr David Palmer.

Though Saunders and Taylor defaulted a year ago, the JSE had not applied for sequestration of the firm's assets until now. This has led to criticism in Johannesburg, since clients of the firm cannot be paid any compensation due to them from the JSE's guarantee fund until sequestration has taken place.

Matters came to a head this week when a private client of Saunders and Taylor announced that he was tired of waiting for the JSE to act, that he was instituting legal action to recover monies due to him and that he intended to refer the matter to the police. This appears to have led the JSE to institute its application in the Supreme Court.



We solve it...how to make the right move in export finance

Creditanstalt's London branch has added something special to an already highly sophisticated banking community.

Particular expertise in export finance (in Austria, we handle 40% of all export finance business) has been the key to our growth.

Forfeiting, subsidised finance, counter-purchase or barter, and project lending services have found a wide and enthusiastic market.

With our forfeiting service, for instance, we can take the risk out of your export contracts, improving cash flow and guaranteeing your selling price regardless of changing interest rates.

Our London branch can also offer you a full range of banking products, including highly efficient foreign exchange services and treasury operations.

Next time you need in-depth export finance experience (and for the answer to the chess problem) contact Creditanstalt.



CREDITANSTALT

Austria's leading international bank

Creditanstalt-Bankverein - London Branch: 29 Gresham Street, London EC2V 7AH. Telephone: 01-726 4511. Telex: 894612. Head Office: Schottengasse 6, A-1010 Vienna. Telephone: (0222) 6822 - 2560. Telex: 133030.

We are pleased to announce that

Robert S Pirie
has joined our firm as
President and Chief Executive Officer

ROTHSCHILD INC.
One Rockefeller Plaza, New York, NY 10020

Affiliated companies in
London Paris Zurich Hong Kong Singapore Sydney

June 1, 1982

Solel Boneh well ahead

By L. Daniel in Tel Aviv

SOLEL BONEH, Israel's largest construction company, which is controlled by the Histadrut, the Israel labour federation, reports an increase in both local and overseas activity in 1981, with a corresponding rise in profits.

Projects carried out overseas, in Africa and the North American continent, were worth \$478m, an increase of 25 per cent on 1980. A further 35 per cent rise, to \$650m, is forecast for the current calendar year.

Activities abroad accounted for half of turnover by value and 35-40 per cent in volume. Net profits came to Sh 508m (\$32.7m at the year-end exchange rate) a rise of 119 per cent on 1980, compared with a local inflation rate of 101 per cent.

This advertisement is in compliance with the requirements of the Council of The Stock Exchange in London. It does not constitute an invitation to the public to subscribe for or purchase any Option Certificates.

NORTH KALGURLI MINES LIMITED
(Incorporated in the State of Western Australia)

AUTHORISED	Option Certificates to subscribe for one Ordinary Share of A 30 cents each	ISSUED
8,641,504		8,641,504

The Council of The Stock Exchange in London has admitted the above Option Certificates to be issued pursuant to the rights issue of 16 Options Certificates and 16 new Ordinary Shares for every 100 existing Ordinary Shares and pro rata for other holdings held on 21st April, 1982 to the Official List. Particulars relating to the Option Certificates are available in the Explanatory Statement and copies of the statistical card may be obtained during normal business hours on any weekday (other than Saturdays and public holidays) up to and including 17th June, 1982 from:

McIntosh Gillin Hanson & Co	Regis Securities
3rd Floor 15 New Bridge Street London EC4V 6AU	390/398 High Road Wford Essex IG1 1HQ

2nd June 1982

The Bank of Tokyo, Ltd.

Sutherland House,
3 Chater Road, Central
Hong Kong.

NEGOTIABLE FLOATING RATE U.S. DOLLAR CERTIFICATES OF DEPOSIT SERIES 101 DUE 2ND JUNE, 1983.

We hereby certify that the rate of interest payable on the above mentioned Certificates of Deposit for the interest period beginning on 2nd June, 1982 and ending on 2nd December, 1982 is 14% per annum.

Agent Bank:
Morgan Guaranty Trust Company
Hong Kong

U.S.\$250,000,000 Guaranteed Floating Rate Notes Due 1994

Citicorp Overseas Finance Corporation N. V.
(Incorporated with limited liability in the Netherlands Antilles)

Unconditionally guaranteed by
CITICORP

In accordance with the terms and conditions of the abovementioned Notes and Agency Agreement dated as of March 2, 1981, between Citicorp Overseas Finance Corporation, N.V. and Citibank, N.A., notice is hereby given that the Rate of Interest has been fixed at 14% per annum and that the interest payable on the relevant Interest Payment Date, September 2, 1982, against Coupon No. 6 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$368.96.

June 2, 1982
By: Citibank, N.A., London, Agent Bank

CITIBANK

The International Commercial Bank of China

U.S. \$20,000,000 Floating Rate Notes 1978-1983

For the six months
May 28th 1982 to November 30th 1982
the Notes will carry an
interest rate of 15% per annum.

Bankers Trust Company, London.
Fiscal Agent

This announcement appears as a matter of record only.

AUTOPISTAS DE NAVARRA S.A.

U.S. \$29,000,000

Medium Term Multi-Currency Loan
50% Guaranteed by

THE DIPUTACION FORAL DE NAVARRA
AND
THE STATE OF SPAIN

Lead Managed by
Bank of Tokyo International Limited **The Taiyo Kobe Bank, Limited**

Managed by
American National Bank and Trust Company of Chicago **American Security Bank International (Nassau), Ltd.**
Banco de Londres y America del Sur **Industrial National Bank of Rhode Island**
Nordic Bank PLC

Provided by
American National Bank and Trust Company of Chicago **American Security Bank International (Nassau), Ltd.**
Banco de Londres y America del Sur **Bank of British Columbia**
Bank of Tokyo International Limited **Industrial National Bank of Rhode Island**
Jersey International Bank of Commerce Limited **Nordic Asia Limited**
Österreichische Länderbank **The Taiyo Kobe Bank, Limited**
Union Bank of Norway Ltd.

Agent
Bank of Tokyo International Limited

Autopistas de Navarra S.A. has been advised in the negotiations by
Banco Hispano Americano S.A. and Banco Central S.A.

May, 1982

Fresh rise leaves Gilt-edged index at 14-month high but equity leaders falter after promising start

Account Dealing Dates
First Dealings Last Account
 June 17 June 3 June 4 June 14
 June 7 June 17 June 18 June 28
 June 21 July 1 July 2 July 12
 "New time" dealing may take place from 9 am two business days after the first dealing date.

Another good performance by British funds followed the otherwise uninspiring start to the final leg of the London stock market yesterday. Equities displayed a firm underlying tone, but early interest petered out and leading shares tended to ease back after trading at slightly higher levels for the first half of the session.

Although activity overall was again restrained, pending developments in the Falklands, British funds found encouragement from last week's fall in U.S. money supply which gave rise to hopes that other major American banks would follow Citibank's reduction in prime rate.

Medium- and long-dated Gilts opened a point higher and extended the gains to 14 before easing to close around a point up on balance. Of the three tablets announced last Friday, a good demand developed for Treasury 12 per cent 1995 which closed at 93 1/2. Gains in the shorts ranged to 1 1/2 and the Government Securities index improved 0.54 to 68.74, its highest since April 6 last year.

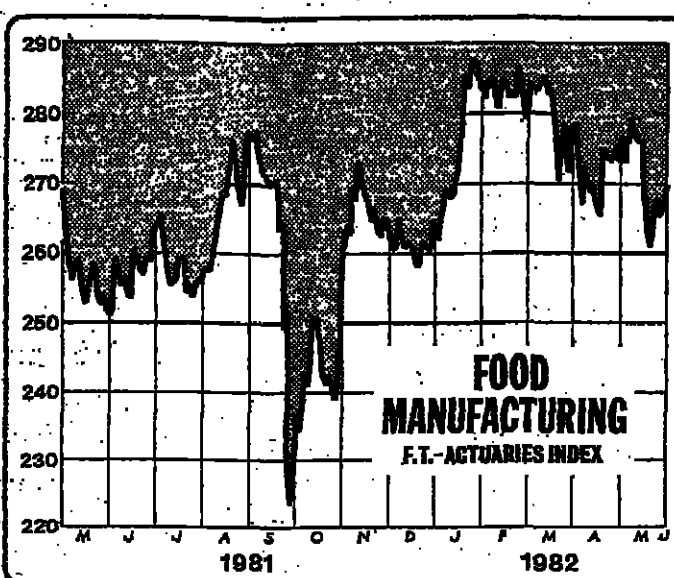
Illustrating the trend in the equity leaders, the FT 30-share index gradually surrendered a gain of 3.6, recorded at the 11 am

calculation, to close unaltered on the day at 587.3. Many index constituents were a shade better but, reflecting profit-taking in defence stocks which have recently led the market higher, GEC, 940p, and Plessey, 453p, were moved 10 lower.

Interest in the banking sector was at a low ebb. Nevertheless, Discount Houses moved higher in sympathy with gilts. Catter Allen moved 5 to 240p as did Union to 440p. Gillett Bros hardened a few pence to 158p and Jessel Tynbake appreciated 2 to 45p.

Minet lost 6 to 184p on profit-taking in the absence of bid developments. Elsewhere in insurance, Royals dipped 5 to 332p and GKE, 268p, and Sun Alliance, 460p, each slipped a piece. A firm market recently reflecting hopes of a bid from Allianz Versicherung, Eagle Star gave up 3 to 368p.

The undertone in Buildings stayed firm and modest support for selected leading issues, BPE Industries rising 4 and Tarmac 6 to respective 1982 peaks of 454p and 578p. Publicity given to a broker's circular helped Redland improve 4 to 180p.



while fresh buying lifted Barratt Developments 5 to a year's high of 398p. Taylor Woodrow rose 7 to 530p and George Wimpey a couple of pence to 115p, but Tilbury Group's market recently on speculative buying, met with profit-taking and reacted to 490p before settling a net 3 lower at 485p.

Business in ICL remained thin and the close was 2 dearer on balance at 328p, after 323p. Coalite were supported in front of today's annual results and closed 2 up at 116p.

Martin scrip issue
 Business in Stores remained thin and the leaders hovered around Friday's closing levels.

The Newsgroup announced first-half figures in line with market expectations, but influenced by the proposed 100 per cent scrip issue rose 10 to 345p. W. H. Smith, armed a few pence still 193p, but other newsgroups were static. Revived speculative support lifted Owen Owen 5 to 185p and Cornhill Dresses 4 to 164p, while N. Brown, preliminary results due next Monday, ended 5 dearer at 124p.

Small Sound continued to react to nervous selling and shed 7 more to 73p; the interim results are expected shortly. Shoes again featured. Garnier Booth added 4 more for a record two-day gain of 7 to 84p following Press comment.

The two major defence stocks, GEC and Plessey, continued to profit-taking which left the former 10 down at 940p, after 930p, and the latter a similar amount lower at 453p. Elsewhere, Thorn EMU drifted back a few pence more to 415p with some profit-taking. Cable and Wireless lost 5 to 230p and Royal Dipped a like amount to 435p.

Further Press comment suggesting that Plessey, with its large cash reserve, could bid for the company, helped Ferranti put on 5 to 780p, after 765p. Electronic Rentals hardened 2 to 80p ahead of tomorrow's preliminary results, while George Schuler gained 8 to 343p and J. Lewis Newmark 12 to 252p. Geonics jumped 20 to 230p following a reason in a restricted market.

at 161p following the satisfactory interim figures, while Morgan Crucible hardened 2 to 117p in front of tomorrow's first-quarter results. Buying on defence considerations led AGS Research up another 10 to 290p. Hunting Associated similarly 10 dearer at 290p and Smiths Industries 7 better at 360p. Rotaprint revived with a rise of 3 to 14p but Treflun, on the other hand, fell 34 to a 1982 low of 45p following the poor annual results.

Motor and Aircraft component manufacturers displayed no set trend. Dowty, 136p, and Lucas, 183p, gave up 4 and 3 respectively, but Flight Refuelling, helped by the chairman's statement at the annual meeting, closed 8 higher at 265p. Distributors featured. Adams and Gibson which responded to continuing bid hopes by advancing 10 to 118p.

Proceedings in Paper/Printings were enlivened by a batch of company trading statements. McCordale featured with a gain of 15 to 130p following increased interim profits and dividend. Brunning touched 103p before reverting to Friday's closing level of 100p following the return to profitability, but Transparent Paper eased a couple of pence to 24p after de-claiming a full-year loss and final dividend omission. A buoyant market last Friday on its return from suspension. Saatchi and Saatchi continued to attract strong support and rose 20 more to 455p; the new all-paid closed 15 higher at 120p premium.

MEPC's interim results were deemed a little disappointing and the shares were marked down a couple of pence to 194p. Other leading Properties were barely tested and closed virtually unchanged. Occasional movements elsewhere, included Chesham's rise to 10 at a 1982 peak of 95p. Among smaller-priced issues, A. and J. Mucklow, 88p, and McKay Securities, 125p, firmed 2 apiece.

On the other hand, London Shop Property gave up 2 to 118p, as did Greycoat Estates, to 122p.

Oil easier
 Occasional offerings and lack of support made for dullness in Oil. British Petroleum shed 4 to 316p awaiting tomorrow's first-quarter results, while Shell softened a couple of pence to 426p. Lasso gave up 14 to 340p and Burmah lost 4 to 143p. Onshore explorers went against the trend. Candeca firmed 2 to 232p while Reef advanced 4 to 59p and Carless Capel a penny to 180p. Elsewhere, Clyde Petroleum touched 118p in revived bid hopes before drifting off to close just 5 up on balance at 110p.

Aran Energy met fresh speculative support and closed a penny dearer at 23p, after 22p.

Dealings in Mercantile House were suspended at 420p pending the injection of new capital to finance the 291m acquisition of U.S. stockholders Oppenheimer. Other money buyers were involved. R. F. Marden wanted at 335p, up 15, but Exco, 208p, and Mills and Allen, 490p, both eased around 5. Subdued in recent months, Plantations were enlivened by Harrison's Malayan Estates which advanced 25 to 185p in an

active business following the agreed deal between parent company Harrison and Crossfield and Permodalan Nasional, Harrison and Crossfield which holds 81 per cent of the HNS equity, touched 650p before settling with a net gain of 67 at 637p.

Gold under pressure
 Renewed weakness in the bullion price — finally \$5.875 lower at \$318.125 on an ounce unsettled South African Golds which fell away throughout the day in the wake of sizeable Continental selling pressure. Consequently closing levels were easily the day's lowest and the Gold Mines Index registered a 5.3 fall to 224.4.

Stilfontein lost 5 to 595p, but West Rand Consolidated held steady at 85p ahead of the dividend declarations expected on Thursday.

Financials were generally lower, depressed by the losses in precious metal prices. Anglo American Corporation fell 10 to equal the year's low of 440p in front of the full-year results and news that Mr Harry Oppenheimer is retiring from the Anglo board at the end of the year.

In London Financials Rio Tinto-Zinc gave up 5 to 428p reflecting the sharp decline in copper prices which fell to 16 cents on the London Metal Exchange and the price cuts by two leading North American producers.

Australian Oil and Gas stocks attracted attention following news that National Mutual is bidding for Basin Oil and Reef Oil and that Bond Corporation has sold its interests in both companies thereby withdrawing the previous takeover proposals.

Basin advanced 13 to 116p while Reef held steady at 87p. Bond also announced that a statement will be made today regarding another asset disposal; market rumours suggested the possible sale of the near 15 per cent holding in Santos, shares of which edged up 2 to 325p. Bond Corporation rose 5 to 85p.

In Time Reneg were suspended pending a statement from the company; prior to suspension Reneg were changing hands at 375p. Pengaloes moved up 15 to 335p on news of a 350p a share bid from the Tan Family interests.

The quiet conditions prevailing in the London equity market were fully reflected in Trade Options where only 1,097 deals were taken out; last week's daily average was 1,237. Grand Metropolitan attracted a useful 165-way business and recorded 155 calls and 124 puts, while Imperial were in demand on the call front with 203 trades done.

RISES AND FALLS YESTERDAY
 British Funds 44 3 30
 Foreign Bonds 34 18 87
 Industrial 34 27 46
 Financial & Property 3 3 16
 Plantations 20 20 16
 Others 48 49 51
 Totals 677 387 1,448

FRIDAY'S ACTIVE STOCKS
 Based on bargains recorded in S.E. Official List

Stock price change Day's price change
 Anglo American Corp. 440 -10 Grand Mat. "New" 450m -10
 Associated Deities 130 -4 Harrison & Crossfield 637 +6
 Bond Corp. 85 +5 Harrison's Mlyn. Ests. 175 +25
 De La Rue 580 +22 London & Liverpool Tat 59 +6
 Faranti 780 +5 Minet Holdings 184 -6
 GEC 940 -10 Plessey 453 -10

ACTIVE STOCKS
 Above average activity was noted in the following stocks yesterday

Stock price change Day's price change
 Anglo American Corp. 440 -10 Grand Mat. "New" 450m -10
 Associated Deities 130 -4 Harrison & Crossfield 637 +6
 Bond Corp. 85 +5 Harrison's Mlyn. Ests. 175 +25
 De La Rue 580 +22 London & Liverpool Tat 59 +6
 Faranti 780 +5 Minet Holdings 184 -6
 GEC 940 -10 Plessey 453 -10

RISES AND FALLS YESTERDAY
 British Funds 44 3 30
 Foreign Bonds 34 18 87
 Industrial 34 27 46
 Financial & Property 3 3 16
 Plantations 20 20 16
 Others 48 49 51
 Totals 677 387 1,448

FRIDAY'S ACTIVE STOCKS
 Based on bargains recorded in S.E. Official List

Stock price change Day's price change
 Anglo American Corp. 440 -10 Grand Mat. "New" 450m -10
 Associated Deities 130 -4 Harrison & Crossfield 637 +6
 Bond Corp. 85 +5 Harrison's Mlyn. Ests. 175 +25
 De La Rue 580 +22 London & Liverpool Tat 59 +6
 Faranti 780 +5 Minet Holdings 184 -6
 GEC 940 -10 Plessey 453 -10

FINANCIAL TIMES STOCK INDICES									
	June 1	May 28	May 27	May 26	May 25	May 24	May 23	May 22	Year ago
Government Secs.	69.74	69.80	69.81	69.85	69.80	69.78	69.77	69.77	69.77
Fixed Interest	70.06	69.70	69.55	69.55	69.53	69.51	69.51	69.51	69.51
Industrial Ord.	587.3	587.3	586.3	586.5	586.8	586.8	586.8	586.8	586.8
Gold Mines	329.4	329.4	329.4	329.4	329.4	329.4	329.4	329.4	329.4
Ord. Div. Yield	5.37	5.35	5.40	5.38	5.40	5.38	5.38	5.38	5.38
Earnings Yld. % (Full)	11.25	11.15	11.14	11.15	11.17	11.16	11.16	11.16	11.16
P/E Ratio (net)	10.82	10.84	10.84	10.84	10.84	10.84	10.84	10.84	10.84
Total bargains	15,760	15,255	14,064	13,953	14,954	14,990	14,907	14,907	14,907
Equity turnover £m.	142.67	109.25	96.38	104.40	111.51	145.00	145.00	145.00	145.00
Equity bargains	11,775	10,451	11,185	12,060	11,530	15,427	15,427	15,427	15,427

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS									
Tues June 1 1982		Fri May 28		Wed May 26		Tues May 25		Year ago	
Index	Change	Index	Change	Index	Change	Index	Change	Index	Change
1 CAPITAL GOODS (209)	399.69	-0.1	9.33	4.09	13.50	399.99	399.35	398.09	394.65
2 Building Materials (23)	344.96	+1.3	12.72	5.19	9.28	340.47	338.55	336.83	332.08
3 Contracting, Construction (28)	625.82	+0.9	13.79	4.88	8.35	626.30	624.41	622.77	617.34
4 Electricals (50)	247.90	-0.3	4.41	1.03	19.99	248.19	246.71	245.09	240.48
5 Engineering Contractors (11)	492.65	+1.1	13.50	6.35	8.74	487.37	484.12	479.71	466.63
6 Mechanical Engineering (67)	208.19	+0.2	11.63	5.61	10.95	207.87	206.95	204.94	202.15
7 Metals and Metal Forming (11)	171.89	+0.1	9.92	6.91	12.66	171.73	169.45	167.01	163.69
8 Motors (20)	95.09	-0.3	1.51	7.41	—	95.39	94.37	93.35	90.76
9 Other Industrial Materials (18)	369.24	-0.1	1.95	5.76	22.32	369.59	367.61	365.45	361.45
10 Chemicals (20)	313.78	+0.3	12.50	9.61	32.32	314.08	312.08	309.13	305.12
11 Food Manufacturers (22)	269.77	+0.4	17.21	6.94	6.78	269.77	267.74	265.71	261.61
12 Food Retailing (14)	613.18	-0.4	9.26	3.47	13.39	613.58	611.58	609.49	605.76
13 Health and Household Products (8)	471.46	+0.5	7.33	3.45	15.94	471.46	469.46	467.46	463.72
14 Leisure (24)	492.22	+0.2	12.29	5.85	10.15	492.22	490.22	488.22	484.48
15 Newspapers, Publishing (12)	325.54	+1.3	14.04	6.18	8.68	325.54	323.54	321.54	317.72
16 Packaging and Paper (12)	151.79	+1.5	15.18	7.01	7.66	151.79	149.79	147.79	143.97
17 Stores (45)	287.01	+0.1	10.35	4.85	12.76	287.01	285.01	283.01	279.19
18 Textiles (23)	175.46	+1.1	12.85	6.05	9.61	175.46	173.46	171.46	167.64
19 Tobacco (3)	353.20	-1.3	21.34	8.25	5.14	353.20	351.20	349.20	345.38
20 Other Consumer (15)	267.12	+0.4	13.35	6.14	9.02	267.12	265.12	263.12	259.30
21 OTHERS (58) (77)	325.54	+1.3	14.04	6.18	8.68	325.54	323.54	321.54	317.72
22 Chemicals (16)	313.78	+0.3	12.50	9.61	32.32	314.08	312.08	309.13	305.12
23 Office Equipment (4)	145.06	+0.1	14.14	7.59	8.69	145.06	143.06	141.06	137.24
24 Shipping and Transport (13)	571.51	+0.1	19.70	7.21	6.34	571.51	569.51	567.51	563.69
25 Miscellaneous (44)	340.77	+0.4	11.46	5.06	10.48	340.77	338.77	336.77	332.95
26 INDUSTRIAL GROUP (487)	355.90	+0.2	11.30	5.05	10.48	355.90	353.90	351.90	348.08
27 Oils (15)	753.96	-0.9	21.65	7.73	5.39	753.96	751.96	749.96	746.14
28 50 SHARE INDEX	269.77	-0.1	12.50	9.61	32.32	269.77	267.77	265.77	261.95
29 FINANCIAL GROUP (117)	267.77	-0.1	12.50	9.61	32.32	267.77	265.77	263.77	259.95
30 Banks (6)	271.79	-0.9	38.58	7.70	2.84	271.79	269.79	267.79	263.97
31 Discount Houses (19)	226.38	+0.4	—	9.65	—	226.38	224.38	222.38	218.56
32 Insurance (116)	263.54	-	—	6.94	—	263.54	261.54	259.54	255.72
33 Insurance (Composite) (10)	152.24	-1.0	—	9.30	—	152.24	150.24	148.24	144.42
34 Insurance Brokers (7)	488.42	-0.7	11.33	5.31	11.97	488.42	486.42	484.42	480.60
35 Merchant Banks (12)	144.95	+1.1	—	5.85	—	144.95	142.95	140.95	137.13
36 Property (49)	420.34	-	—	5.28	—	420.34	418.34	416.34	412.52
37 Other Financial (15)	174.60	-0.6	17.81	6.49	—	174.60	172.60	170.60	166.78
38 Investment Trusts (11)	305.44	-	—	5.38	—	305.44	303.44	301.44	297.62
39 Mining Finance (4)	281.45	-1.6	15.59	7.08	8.08	281.45	279.45	277.45	273.63
40 Overseas Finance (18)	274.97	+0.0	13.78	8.43	8.91	274.97	272.97	270.97	267.15
41 ALL-SHARE INDEX (750)	357.44	+0.1	—	5.75	—	357.44	355.44	353.44	349.62

FIXED INTEREST

PRICE INDICES		Tues June 1		Fri May 28		Wed May 26		Tues May 25		Year ago	
Index	Change	Index	Change	Index	Change	Index	Change	Index	Change	Index	Change
1 British Government	112.40	+0.34	112.32	0.31	4.92	—	—	—	—	—	—
2 5 1/2 years	113.30	+0.71	112.58	—	5.22	—	—	—	—	—	—
3 Over 15 years	115.94	+1.08	115.69	—	4.98	—	—	—	—	—	—
4 Irredeemable	128.59	+0.84	128.81	0.23	6.30	—	—	—	—	—	—
5 All Stocks	113.89	+0.71	113.19	0.10	4.85	—	—	—	—	—	—
6 Redeemable & Loans	88.68	+0.47	88.26	—	4.81	—	—	—	—	—	—
7 Professions	64.86	+0.19	64.79	—	3.13	—	—	—	—	—	—

NEW HIGHS AND LOWS FOR 1982

The following quotations in the Share Index Service yesterday attained new Highs and Lows for 1982.

NEW HIGHS (158)									
INT. BK. & O'NEAL GOVT. STLS. (5)									
FOREIGN BONDS (3)									
BANKS (1)									

Companies
and Markets

CURRENCIES AND MONEY

FT UNIT TRUST INFORMATION SERVICE

\$ and £ firm

Dollar was very firm yesterday as speculation mounted about a possible devaluation of the French franc. The French franc was also brought into question, leading to a nervous reaction by all EMS members against the dollar.

Sterling also tended to benefit from this move out of Continental currencies.

DOLLAR — Trade-weighted index (Bank of England) 115.4 against 114.6 on Friday, and 105.7 against 104.8 on Wednesday. Three-month Treasury bill 11.72 per cent (10.72 per cent six months ago). Annual inflation rate 6.6 per cent (6.5 per cent previous month). — The dollar rose to DM 2.3775 from DM 2.4000 against the D-mark; to FF 6.1750 from FF 6.1275 against the French franc; to Sfr 2.0225 from Sfr 2.0010 in terms of the Swiss franc; and to ¥244 from ¥243.25 against the Japanese yen.

STERLING — Trade-weighted index 90.5 against 90.2 at noon, and in the morning, 90.1 at Friday's close, and 91.8 six months ago. Three-month interbank 13.5 per cent (15.4 per cent six months ago). Annual inflation 9.4 per cent (10.4 per cent previous month). — The pound opened at \$1.7970-1.7980, and touched a peak of \$1.7880-1.7890 during early trading. In the afternoon it fell to a low of \$1.7810-1.7820, and closed at \$1.7870-1.7880, a fall of 30 points on the day. Sterling rose to DM 2.3550 from DM 2.4075; to FF 6.1090 from FF 6.0550; to Sfr 2.0050 from Sfr 2.0580; but eased to ¥243 from ¥243.5.

D-MARK — EMS member (strongest). Trade-weighted index 124.1 against 123.1 on Friday, and 122.4 six months ago. Three-month interbank 13.25 per cent (10.70 per cent six months ago). Annual inflation 5.0 per cent (5.2 per cent previous month). — The D-mark lost ground to the dollar in nervous Frankfurt trading, following speculation that the French franc may

be forced out of the EMS. Sales of francs to buy dollars put pressure on the value of the D-mark against the U.S. unit, and prompted intervention by the Bundesbank. In the first official intervention since March 31, the German central bank sold 840.15m at the fixing, and was also active on the open market. Action by the German and French central banks pushed the franc up to DM 38.42 per 100 francs from DM 38.350 at the fixing, despite the earlier weakness of the French currency. The Swiss franc fell to DM 1.1731 from DM 1.1752, but most other European currencies, including sterling, were firmer.

FRENCH FRANC — EMS member (central position). Trade-weighted index 78.4 against 79.7 on Friday, and 81.3 six months ago. Three-month interbank 16.1 per cent (14.8 per cent six months ago). Annual inflation 13.9 per cent (14.1 per cent previous month). — Rumours of a possible devaluation of the French franc, and reports that the currency may be taken out of the European Monetary System, brought about heavy selling pressure in Paris. The Bank of France and the German Bundesbank were forced to intervene, and the franc fell to DM 1.1731 from DM 1.1752, but most other European currencies, including sterling, were firmer.

JAPANESE YEN — Trade-weighted index 135.4 against 135.1 on Friday, and 146.0 six months ago. Three-month interbank 12.15 per cent (12.25 per cent six months ago). Annual inflation 2.8 per cent (unchanged from previous month). — The yen improved against the dollar in Tokyo, with the U.S. currency falling to ¥244.10 from ¥243.70. It opened at ¥243.30, and touched a peak of ¥244.35, but weakened on intervention by the Bank of Japan, falling to a low of ¥244.00.

EMS EUROPEAN CURRENCY UNIT RATES

ECU	Current rate	% change from June 1	% change from previous month	% change from previous year
Belgian franc	44.6963	+0.10	+1.11	+1.54
Dutch guilder	3.7603	+0.01	+0.01	+0.01
French franc	6.5596	+0.01	+0.01	+0.01
German mark	1.9363	+0.01	+0.01	+0.01
Italian lira	1.9363	+0.01	+0.01	+0.01
Spanish peseta	166.6369	+0.01	+0.01	+0.01
Swiss franc	2.0048	+0.01	+0.01	+0.01
UK sterling	1.4937	+0.01	+0.01	+0.01

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

June 1	£	\$	DM	FF	Sfr	¥	DM	FF	Sfr	¥
Pound Sterling	1.0000	1.788	4.338	6.559	166.637	166.637	166.637	166.637	166.637	166.637
US Dollar	0.559	1.000	2.515	3.760	9.363	137.603	137.603	137.603	137.603	137.603
Deutsche Mark	0.230	0.428	1.000	1.936	10.336	200.482	200.482	200.482	200.482	200.482
Japanese Yen	0.004	0.007	0.007	0.011	0.027	1.000	1.000	1.000	1.000	1.000
French Franc	0.152	0.288	0.258	1.000	16.663	6.559	6.559	6.559	6.559	6.559
Swiss Franc	0.050	0.096	0.088	0.146	1.000	2.005	2.005	2.005	2.005	2.005
Dutch Guilder	0.263	0.381	0.903	82.70	3.760	100.000	100.000	100.000	100.000	100.000
Italian Lira	0.005	0.009	0.024	193.6	1.936	200.482	200.482	200.482	200.482	200.482
Spanish Peseta	0.006	0.010	0.024	166.6	166.6	166.6	166.6	166.6	166.6	166.6
UK Sterling	1.000	0.559	0.230	0.152	0.050	0.004	0.004	0.004	0.004	0.004

FT LONDON INTERBANK FIXING (11.00 a.m. JUNE 1)

3 months U.S. dollars	6 months U.S. dollars	3 months U.S. dollars	6 months U.S. dollars
bid 41 5/8	offer 41 1/2	bid 14 7/8	offer 14 9/8

EURO-CURRENCY INTEREST RATES (Market closing Rates)

June 1	Sterling	Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Short term	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
7 days notice	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Month	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Three months	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Six months	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
One Year	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2

SDR linked deposits: one month 13 1/2-14 1/2 per cent; three months 13 1/2-14 1/2 per cent; six months 13 1/2-14 1/2 per cent; one year 12 1/2-13 1/2 per cent. ECU linked deposits: one month 14 1/2-15 1/2 per cent; three months 14 1/2-15 1/2 per cent; six months 14 1/2-15 1/2 per cent; one year 13 1/2-14 1/2 per cent. US dollar deposits: one month 14 1/2-15 1/2 per cent; three months 14 1/2-15 1/2 per cent; six months 14 1/2-15 1/2 per cent; one year 13 1/2-14 1/2 per cent. Long-term Eurodollar rates: one month 14 1/2-15 1/2 per cent; three months 14 1/2-15 1/2 per cent; six months 14 1/2-15 1/2 per cent; one year 13 1/2-14 1/2 per cent. Short-term rates are for US dollars. Canadian dollars are for US dollars. Japanese yen are for US dollars. Other two days' notice. The following rates were quoted for London dollar certificates of deposit: one month 14 1/2-15 1/2 per cent; three months 14 1/2-15 1/2 per cent; six months 14 1/2-15 1/2 per cent; one year 13 1/2-14 1/2 per cent.

MONEY MARKETS

London rates fall

UK clearing bank base lending rate 13 per cent (since March 12)

Interest rates declined as a mood of optimism swept across London's financial markets yesterday. In interbank trading three-month money fell to 15 1/2 per cent from 13 1/2 per cent on Friday.

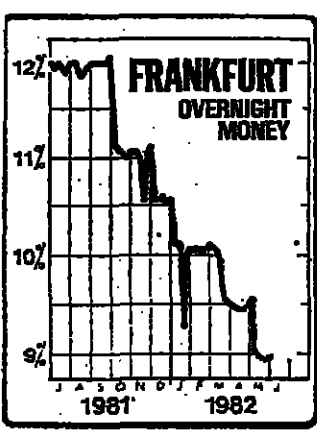
Day-to-day credit was in short supply in the money market. This was estimated to be around £400m by the Bank of England in the morning, but the figure was revised to £350m at noon. Major factors were: bills maturing in official hands, and a net market take-up of Treasury bills — £200m, plus Exchequer transactions — £300m. These outweighed a fall in the note circulation, which put about £160m back into the market.

In the morning the authorities gave assistance of £320m by buying £11m bank bills in hand 1 (up to 14 days maturity) at 13 1/2 per cent, £200m bank bills in hand 2 (15-30 days) at 13 per cent, and £20m bank bills in hand 3 (31-60 days) at 12 1/2 per cent.

In the afternoon the Bank of England bought a further £48m bank bills, making a total of £400m during the day. These were by way of £50m in hand 3 at 12 1/2 per cent, and £43m in hand 4 (61-90 days) at 12 1/2 per cent.

In New York short-term interest rates had a firmer tone, despite intervention by the Federal Reserve Bank to add reserves to the banking system. Federal funds were trading at 13 1/2 per cent when the authorities added liquidity through \$20m of two day repurchase agreements. Trading was fairly quiet, but the firmer trend reflected indications that U.S. interest rates may have bottomed out in the near term.

In Frankfurt call money was quoted at 8.95-9.00 per cent in quiet trading. Any demand for funds was probably a reflection of a build-up of minimum reserves by banks at the beginning of the new month. With May's requirements all but complete call money fell to 8.5 per cent last Friday, as bank borrowing under the Lombard facility fell to DM 900m from DM 1.2bn on Thursday. Next week DM 8.2bn will be taken out of the market when a 28-day securities repurchase agreement with the Bundesbank expires.



LONDON MONEY RATES

June 1 1982	Sterling	Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Overnight	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
3 days notice	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
7 days notice	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
One month	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Three months	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Six months	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
One Year	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Two Years	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2

MONEY RATES

June 1 1982	Sterling	Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Danish Krone
Overnight	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
3 days notice	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
7 days notice	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
One month	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Three months	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Six months	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
One Year	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2
Two Years	13 1/2-14 1/2	15 1/2-16 1/2	17-18	8 1/2-9 1/2	14-15	8 1/2-9 1/2	8 1/2-9 1/2	14-15	14-15	6 1/2-7	16 1/2-17 1/2

Local authorities and finance houses seven days' notice, others seven days' fixed. Long-term local authority mortgage rates, nominally three years 13 1/2 per cent; four years 13 1/2 per cent; five years 14 per cent. Bank bill rates in table are for four-month bills. Buying rates for four-month bills 12 1/2 per cent; four months bills 12 1/2 per cent. Approximate selling rates for one month Treasury bills 12 1/2 per cent; two months 12 1/2 per cent; three months 12 1/2 per cent. Approximate selling rates for one month bank bills 13 1/2 per cent; two months 12 1/2 per cent; three months 12 1/2 per cent. Finance House Base Rates (published by the Finance Houses Association) 14 1/2 per cent from June 1982. London clearing bank rates for lending 13 per cent. London clearing bank deposit rates for sums of seven days' or more. Certificates of Tax Deposit (Series 5) 12 1/2 per cent from May 14. Deposits withdrawn for cash 11 per cent.

THE POUND SPOT AND FORWARD

June 1	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.7870-1.7880	1.7870-1.7880	0.18-0.28c dis	-1.54	0.58-0.68dis
Canada	2.2240-2.2270	2.2240-2.2270	0.07-0.17c dis	-1.41	0.57-1.08dis
Netherlands	4.38-4.42	4.38-4.42	2-10c pm	4.78	15-47 pm
Belgium	39.40-39.50	39.40-39.50	18-25c dis	-4.38	60-70c dis
Denmark	14.30-14.42	14.30-14.42	5-9c dis	-4.44	10-15c dis
Ireland	1.2200-1.2220	1.2200-1.2220	0.04-0.17c dis	-6.87	1.54-2.10dis
W. Ger.	4.21-4.24	4.21-4.24	10-14c dis	-4.89	41-41 pm
Portugal	127.78-128.00	127.78-128.00	100-175c dis	-22.20	205-265dis
Spain	167.00-168.00	167.00-168.00	50-75c dis	-4.85	91-91 pm
Italy	2.336-2.344	2.337-2.339	23-27 lire dis	-12.83	57-57 dis
Norway	10.81-10.82	10.81-10.82	34-40c dis	-2.02	38-40c dis
France	10.81-10.82	10.81-10.82	10-14c dis	-2.02	38-40c dis
Sweden	10.48-10.54	10.48-10.50	10-14c dis	-0.38	par-1c dis
Austria	433-438	434-435	2.50-2.50 pm	5.62	5.62-5.62 pm
Switzerland	28.82-28.92	28.82-28.92	16-20c pm	5.62	5.62-5.62 pm
Japan	3.57-3.61	3.58-3.61	2.00-2.00 pm	9.79	9.79-9.79 pm

Seignior rate is for convertible francs. Financial franc 38.70-38.80. Belgian franc forward 1.22-1.23c dis, 12-month 2.10-2.15c dis.

THE DOLLAR SPOT AND FORWARD

June 1	Day's spread	Close	One month	%	Three months	%
UK ¹	1.7870-1.7880	1.7870-1.7880	0.18-0.28c dis	-1.54	0.58-0.68dis	-1.41
Ireland ²	1.4880-1.4900	1.4880-1.4900	0.07-0.17c dis	-1.41	0.57-1.08dis	-1.41
Canada ³	1.2420-1.2440	1.2420-1.2440	0.23-0.28c dis	-2.38	0.51-0.55dis	-2.38
Nethld ⁴	2.5880-2.5900	2.6320-2.6370	10-14.130c pm	6.18	3.77-3.87 pm	5.06
Belgium ⁵	44.15-44.87	44.48-45.87	5-9c dis	-1.74	10-23c dis	-1.74
Denmark ⁶	8.0100-8.0120	8.0100-8.0120	23-29c dis	-4.28	64-64c dis	-4.28
W. Ger. ⁷	2.3420-2.3440	2.3420-2.3440	10-14c dis	-2.17	1.80-2.20dis	-2.17
Portugal ⁸	71.22-71.24	72.00-72.20	50-500c dis	-20.20	205-265dis	-18.20
Spain ⁹	105.00-105.45	105.26-105.45	22-28c dis	-2.84	85-95 pm	-2.84
Italy ¹⁰	1.304-1.312	1.312-1.313	11-13 lire dis	-10.38	51-51c dis	-10.38
Norway ¹¹	6.0410-6.0430	6.0410-6.0430	34-40c dis	-2.17	1.80-2.20dis	-2.17
France ¹²	6.1280-6.1300	6.1285-6.1775	10-14c dis	-2.17	21-21c dis	-14.50
Sweden ¹³	6.0410-6.0470	6.0390-6.0470	0.50-0.200c pm	0.81	1.60-1.40 pm	1.00
Japan ¹⁴	242.20-244.20	243.30-244.70	1.87-1.55c pm	0.82	4.48-4.38 pm	1.00
Austria ¹⁵	1.6620-1.6640	1.6620-1.6680	1.20c pm	0.78	5.25-5.25 pm	5.60
Switz ¹⁶	1.8925-2.0250	2.0220-2.0230	2.02-1.10c pm	1.18	5.02-4.84c pm	1.18

¹ UK and Ireland are quoted in U.S. currency. Forward premiums and

[illegible]

INDUSTRIALS—Continued									
100	101	102	103	104	105	106	107	108	109
110	111	112	113	114	115	116	117	118	119
120	121	122	123	124	125	126	127	128	129
130	131	132	133	134	135	136	137	138	139
140	141	142	143	144	145	146	147	148	149
150	151	152	153	154	155	156	157	158	159
160	161	162	163	164	165	166	167	168	169
170	171	172	173	174	175	176	177	178	179
180	181	182	183	184	185	186	187	188	189
190	191	192	193	194	195	196	197	198	199
200	201	202	203	204	205	206	207	208	209
210	211	212	213	214	215	216	217	218	219
220	221	222	223	224	225	226	227	228	229
230	231	232	233	234	235	236	237	238	239
240	241	242	243	244	245	246	247	248	249
250	251	252	253	254	255	256	257	258	259
260	261	262	263	264	265	266	267	268	269
270	271	272	273	274	275	276	277	278	279
280	281	282	283	284	285	286	287	288	289
290	291	292	293	294	295	296	297	298	299
300	301	302	303	304	305	306	307	308	309
310	311	312	313	314	315	316	317	318	319
320	321	322	323	324	325	326	327	328	329
330	331	332	333	334	335	336	337	338	339
340	341	342	343	344	345	346	347	348	349
350	351	352	353	354	355	356	357	358	359
360	361	362	363	364	365	366	367	368	369
370	371	372	373	374	375	376	377	378	379
380	381	382	383	384	385	386	387	388	389
390	391	392	393	394	395	396	397	398	399
400	401	402	403	404	405	406	407	408	409
410	411	412	413	414	415	416	417	418	419
420	421	422	423	424	425	426	427	428	429
430	431	432	433	434	435	436	437	438	439
440	441	442	443	444	445	446	447	448	449
450	451	452	453	454	455	456	457	458	459
460	461	462	463	464	465	466	467	468	469
470	471	472	473	474	475	476	477	478	479
480	481	482	483	484	485	486	487	488	489
490	491	492	493	494	495	496	497	498	499
500	501	502	503	504	505	506	507	508	509
510	511	512	513	514	515	516	517	518	519
520	521	522	523	524	525	526	527	528	529
530	531	532	533	534	535	536	537	538	539
540	541	542	543	544	545	546	547	548	549
550	551	552	553	554	555	556	557	558	559
560	561	562	563	564	565	566	567	568	569
570	571	572	573	574	575	576	577	578	579
580	581	582	583	584	585	586	587	588	589
590	591	592	593	594	595	596	597	598	599
600	601	602	603	604	605	606	607	608	609
610	611	612	613	614	615	616	617	618	619
620	621	622	623	624	625	626	627	628	629
630	631	632	633	634	635	636	637	638	639
640	641	642	643	644	645	646	647	648	649
650	651	652	653	654	655	656	657	658	659
660	661	662	663	664	665	666	667	668	669
670	671	672	673	674	675	676	677	678	679
680	681	682	683	684	685	686	687	688	689
690	691	692	693	694	695	696	697	698	699
700	701	702	703	704	705	706	707	708	709
710	711	712	713	714	715	716	717	718	719
720	721	722	723	724	725	726	727	728	729
730	731	732	733	734	735	736	737	738	739
740	741	742	743	744	745	746	747	748	749
750	751	752	753	754	755	756	757	758	759
760	761	762	763	764	765	766	767	768	769
770	771	772	773	774	775	776	777	778	779
780	781	782	783	784	785	786	787	788	789
790	791	792	793	794	795	796	797	798	799
800	801	802	803	804	805	806	807	808	809
810	811	812	813	814	815	816	817	818	819
820	821	822	823	824	825	826	827	828	829
830	831	832	833	834	835	836	837	838	839
840	841	842	843	844	845	846	847	848	849
850	851	852	853	854	855	856	857	858	859
860	861	862	863	864	865	866	867	868	869
870	871	872	873	874	875	876	877	878	879
880	881	882	883	884	885	886	887	888	889
890	891	892	893	894	895	896	897	898	899
900	901	902	903	904	905	906	907	908	909
910	911	912	913	914	915	916	917	918	919
920	921	922	923	924	925	926	927	928	929
930	931	932	933	934	935	936	937	938	939
940	941	942	943	944	945	946	947	948	949
950	951	952	953	954	955	956	957	958	959
960	961	962	963	964	965	966	967	968	969
970	971	972	973	974	975	976	977	978	979
980	981	982	983	984	985	986	987	988	989
990	991	992	993	994	995	996	997	998	999
1000	1001	1002	1003	1004	1005	1006	1007	1008	1009
1010	1011	1012	1013	1014	1015	1016	1017	1018	1019
1020	1021	1022	1023	1024	1025	1026	1027	1028	1029
1030	1031	1032	1033	1034	1035	1036	1037	1038	1039
1040	1041	1042	1043	1044	1045	1046	1047	1048	1049
1050	1051	1052	1053	1054	1055	1056	1057	1058	1059
1060	1061	1062	1063	1064	1065	1066	1067	1068	1069
1070	1071	1072	1073	1074	1075	1076	1077	1078	1079
1080	1081	1082	1083	1084	1085	1086	1087	1088	1089
1090	1091	1092	1093	1094	1095	1096	1097	1098	1099
1100	1101	1102	1103	1104	1105	1106	1107	1108	1109
1110	1111	1112	1113	1114	1115	1116	1117	1118	1119
1120	1121	1122	1123	1124	1125	1126	1127	1128	1129
1130	1131	1132	1133	1134	1135	1136	1137	1138	1139
1140	1141	1142	1143	1144	1145	1146	1147	1148	1149
1150	1151	1152	1153	1154	1155	1156	1157	1158	1159
1160	1161	1162	1163	1164	1165	1166	1167	1168	1169
1170	1171	1172	1173	1174	1175	1176	1177	1178	1179
1180	1181	1182	1183	1184	1185	1186	1187	1188	1189
1190	1191	1192	1193	1194	1195	1196	1197	1198	1199
1200	1201	1202	1203	1204	1205	1206	1207	1208	1209
1210	1211	1212	1213	1214	1215	1216	1217	1218	1219
1220	1221	1222	1223	1224	1225	1226	1227	1228	1229
1230	1231	1232	1233	1234	1235	1236	1237	1238	1239
1240	1241	1242	1243	1244	1245	1246	1247	1248	1249
1250	1251	1252	1253	1254	1255	1256	1257	1258	1259
1260	1261	1262	1263	1264	1265	1266	1267	1268	1269
1270	1271	1272	1273	1274	1275	1276	1277	1278	1279
1280	1281	1282	1283	1284	1285	1286	1287	1288	1289
1290	1291	1292	1293	1294	1295	1296	1297	1298	1299
1300	1301	1302	1303	1304	1305	1306	1307	1308	1309
1310	1311	1312	1313	1314	1315	1316	1317	1318	1319
1320	1321	1322	1323	1324	1325	1326	1327	1328	1329
1330	1331	1332	1333	1334	1335	1336	1337	1338	1339
1340	1341	1342	1343	1344	1345	1346	1347	1348	1349
1350	1351	1352	1353	1354	1355	1356	1357	1358	1359
1360	1361	1362	1363	1364	1365	1366	1367	1368	1369
1370	1371	1372	1373	1374	1375	1376	1377	1378	1379
1380	1381	1382	1383	1384	1385	1386	1387	1388	1389
1390	1391	1392	1393	1394	1395	1396	1397	1398	1399
1400	1401	1402	1403	1404	1405	1406	1407	1408	1409
1410	1411	1412	1413	1414	1415	1416	1417	1418	1419
1420	1421	1422	1423	1424	1425	1426	1427	1428	1429
1430	1431	1432	1433	1434	1435	1436	1437	1438	1439
1440	1441	1442	1443	1444	1445	1446	1447	1448	1449
1450	1451	1452	1453	1454	1455	1456	1457	1458	1459
1460	1461	1462	1463	1464	1465	1466	1467	1468	1469
1470	1471	1472	1473	1474	1475	1476	1477	1478	1479
1480	1481	1482	1483	1484	1485	1486	1487	1488	1489
1490	1491	1492	1493						

"Reproduction of the contents of this newspaper in any manner is not permitted without prior consent of the publisher."
Registered at the Post Office. Printed by St. Clement's Press and published by the Financial Times Ltd.
Bracken House, Cannon Street, London EC4A 3BY. M. G. H. © The Financial Times Ltd. 1992.